

Buyers The Times...
Australia \$2.75...
Canada \$2.75...
Cypriot 90 cents...
France 1.50...
Germany DM 4.00...
Greece 1.50...
Hong Kong \$2.00...
India 1.50...
Italy 1.50...
Japan 1.50...
New Zealand \$2.00...
Norway 1.50...
Poland 1.50...
Portugal 1.50...
Singapore 1.50...
South Africa 1.50...
Spain 1.50...
Sweden 1.50...
Switzerland 1.50...
Thailand 1.50...
USA \$2.00...

THE TIMES

No 64,242

THURSDAY JANUARY 28 1992

BOOK
REVIEWS
Life & Times
Pages 4-5

40p

Colonel says government failed to protect army spy who risked life for his country

Hero British agent 'saved 200 lives'

THE covert, murky world of British army agents being run inside paramilitary groups in Northern Ireland was laid bare yesterday in a hearing which led to the government being accused of failing to protect from prosecution a man who had risked his life in its service.

In a dramatic and assured performance, a British army colonel, giving evidence in mitigation in the case of Brian Nelson, told the court of the agent's perilous and shadowy schizophrenic existence in the world of the terrorists.

The colonel said Mr Nelson, his army handlers, about once a week through locations and methods were constantly varied to protect him from being compromised. Between 1987 and 1990 Mr Nelson's information filled about 730 top secret reports, detailing threats to the lives of 217 people. Of the 217, only five subsequently died, according to the colonel. The colo-

The trial of Brian Nelson, already controversial after allegations of plea bargaining, yesterday heard how the British Army runs its intelligence network in Northern Ireland, Edward Gorman reports.

nel said Mr Nelson, the British Army's top agent inside the Loyalist paramilitary Ulster Defence Association, was a "hero" who continuously risked his life to thwart terrorist assassinations. Mr Nelson, who will be sentenced later, pleaded guilty last week to 20 terrorist charges including five conspiracies to murder. Two murder charges against him were dropped.

After the colonel had described how the security services ran Mr Nelson's clandestine life, his defence lawyer, Desmond Boal, QC, said the government was guilty of dishonesty at the highest level. Mr Boal said existing Home Office guidelines on agent running which

stipulated that agents must not commit criminal acts, were unrealistic in a Northern Ireland context. He said if they were followed to the letter, then it would not be possible to run army agents in Northern Ireland.

He said that Mr Nelson had been invited to commit criminal acts by those in authority and seduced into thinking that, so long as he did not involve himself in murders, he would not be prosecuted. Mr Boal added: "There appears to be something awry, something lacking, in a system which allows this man to work for the community in the way he did and which allows him to stand in the dock facing your Lordship's

decision." He appealed to Lord Justice Basil Kelly for dramatic leniency in what he called a "wholly exceptional case". The colonel's identity was not disclosed, but he said he had been in command of army intelligence in Northern Ireland between 1986 and 1989. He was dressed in a blue blazer with a silk handkerchief in his top pocket, a blue shirt and a green-and-blue striped tie. He spoke with a trace of a Scottish accent.

Insisting that Mr Nelson was "a very courageous man", the colonel declared: "There are a number of people in this country who owe their lives to him, including a number of well-known personalities, including some who have

complained about Nelson's activities." He also claimed that no real guidelines had been laid down regarding the infiltration of paramilitaries in Northern Ireland.

The colonel told the court: "From the Home Office guidelines I am aware of, they are more appropriate for dealing with the criminal fraternity in the east end of London, rather than the terrorist fraternity in Northern Ireland." He went on: "It annoys me that the system is not able to recognise the difficulties of an agent in Northern Ireland - as a result, Brian Nelson is a victim of the system. Whatever he might have done, he would not have done it if I had not been responsible for his recruitment..."

He described Mr Nelson, who listened intently to his former boss from the dock, as a man who worked for honorable motives and whose intelligence was always reli-

able and of the highest value. Nelson's reports or the information gleaned from them, were regularly discussed with the general officer commanding, with senior police officers, sometimes including the chief constable of the Royal Ulster Constabulary, and with the Northern Ireland secretary.

While he had made "occasional errors of judgment," Mr Nelson had saved the lives of scores of people, including Gerry Adams, president of Sinn Féin, and had continued his work despite a fierce interrogation of him by his Loyalist colleagues, during which he was repeatedly given electric shocks using a cattle prod.

Mr Nelson, aged 44, of West Circular Road, north Belfast, was originally arrested by detectives working for John Stevens, formerly deputy chief constable of Cambridgeshire, during his investi-

Continued on page 2, col 5

Yeltsin will ask Major to make Trident cuts

By DAVID WATTS AND MARY DEJEVSKY

PRESIDENT Yeltsin and John Major will today discuss the targeting of Russian nuclear missiles on British cities in the light of sweeping arms cuts proposed by both superpowers in the past 36 hours. The Russian leader is expected to press Britain to join the arms reduction race by modifying its own Trident project.

Mr Yeltsin yesterday announced a 10-point arms cut programme in response to President Bush's State of the Union address, which called for the elimination of land-

based multiple-warhead missiles. The two leaders are to meet at Camp David on Saturday to discuss the cuts and Mr Yeltsin's earlier offer to target his missiles away from American cities.

Last night, Mr Yeltsin was asked in a BBC interview whether he would make a similar offer to Mr Major today, but while he said the issue would be discussed, he made no promises. Pressed on whether such a move was linked to Britain's adoption of the Trident system, he said the issue was complicated, and called on Britain, France and China to look at the Russian initiative and consider modifying their programmes. He did not want to continue regarding Britain as a potential enemy.

The government also came under pressure from both opposition parties yesterday to reduce the Trident project. Gerald Kaufman, the shadow foreign secretary, said the prime minister wanted to triple the number of warheads on nuclear submarines in this country while Mr Bush wanted to cut America's by a third. Paddy Ashdown, the Liberal Democrat leader, made the same point, adding: "There is a real danger that this government will look totally out of tune."

Britain is planning to replace Polaris with its 192 warheads, with four Trident submarines capable of carrying 512 warheads. Three of the new boats are being built and a fourth is due to be ordered soon. Mr Major and his ministers insisted yesterday that they would not be

persuaded to scale down the project, even though the decision on how many warheads were needed was made at least a decade ago.

"We have made very substantial reductions both in our nuclear capacity and in our conventional capacity," Mr Major said in a radio interview last night. "But you have to set that against the sum total of nuclear and conventional capacity that we have compared, for example, with the Soviet Union and the United States. It is a very tiny proportion of the nuclear capacity they have, about one-fifteenth even after they have taken into account the cuts they propose."

Ton King and Douglas Hurd had earlier insisted that the Trident submarines constituted the minimum deterrent. Mr King said that London had never been part of the superpower nuclear build-up and therefore, "the build-down is not something that we're in either". Comparing the British nuclear force with that of the Commonwealth of Independent States was like setting Will Carling's 15-man team against a 300-strong force with 10,000 reserves in the stands.

The defence secretary will, however, today offer Marshal Yevgeni Shaposhnikov, commander of the Commonwealth of Independent States' joint forces British help in transporting, dismantling and destroying nuclear weapons. Continued on page 18, col 3



Vanguard of change: Boris Yeltsin welcomes James Baker, American Secretary of State, in Moscow yesterday

Wife-killer walks free

A man who strangled his wife in front of their three children to stop her incessant nagging, walked free from the Central Criminal Court in London yesterday after a jury had cleared him of murder.

Judge Denison gave Bisla Rajinder Singh, aged 44, of Erit, Kent, a suspended sentence for manslaughter so that he could maintain a family life with his children. Page 3

Happy to pay

Most parents who could afford it would be prepared to pay more than £1,600 a year towards their children's higher education, according to a poll published by university vice-chancellors. Page 2

Solicitor loses

A solicitor who said she was publicly humiliated after being dismissed yesterday lost a High Court claim for slander damages. She faces a costs bill estimated at £100,000. Page 3

Likud decides

Israel yesterday appeared to be heading for a June election when the ruling Likud party and the opposition Labour party agreed to go to the polls that month. The 23rd is the favourite date. Page 10

INDEX	
Births, marriages, deaths	16, 17
Law Report	30
Letters	15, 30
Obituaries	17
Parliament	6
Pages in Life & Times section	2, 3
Arts	7-22
Appointments	7-22
TV and Radio	24



Ministers weaken on home rule

By JILL SHERMAN
POLITICAL CORRESPONDENT

SENIOR ministers yesterday opened the door to reconsidering home rule in Scotland after an opinion poll which showed that half the Scottish people want independence.

Although Downing Street made clear that the prime minister favoured maintaining the union, Tory MPs were privately admitting that the party would have to consider devolution if it did badly in Scotland in the general election. Ian Lang, the Scottish secretary, appeared to soften the government's stance on home rule.

Labour, which is committed to a Scottish parliament, took the first steps towards proportional representation in Scotland by endorsing an additional member system.

Parliament, page 6

74,000 families get repossession orders

By RACHEL KELLY, PROPERTY CORRESPONDENT

MORE than 74,000 families in England and Wales received court repossession orders for their homes last year, a 35 per cent increase on the previous year, statistics released by the Lord Chancellor's department showed yesterday. The Building Societies Association, however, believes that the figure for actual repossessions will be even higher, as up to 36,000 give up their homes before receiving court orders.

Adrian Coles, head of external relations at the association, said: "These figures from the Lord Chancellor's department are not comparable with our own figures. They do not reflect the actual number of repossessions, which we anticipate will be about 80,000 last year."

"If you look at the figures quarterly, you notice a downturn in the fourth quarter. I think this is significant and

£995... For impulsive romantics

From March to April, on selected Monday departures, fly British Airways to a serene Venice blessedly empty of day trippers. Spend two ecstatic nights in the Metropole Hotel. And return on the world's most celebrated train, the Venice Simplon-Orient-Express. A total of four days spent in limitless luxury for the special Spring price of £995 per person (Double rooms only). Ask your travel agent or ring Helen on 071 928 6000 immediately.

The World's Most Romantic Adventure

LONDON - PARIS - ZURICH - INNSBRUCK - VENICE

Lloyd's 'lost £750m'

By JONATHAN PRYNN

LLOYD'S of London insurance market losses could reach £750 million for 1991, according to Chaset, the independent analysts. The figure adds to record losses seen in the previous two accounting years at Lloyd's.

The only optimistic note provided by Chaset was the hope that "improvement may be seen in the next two years".

Further losses, page 19

The £750 million figure does not take into account four of the biggest catastrophes of the year: Typhoon Mireille, a severe hailstorm in Calgary, Canada, the fires in Oakland, California, and Hurricane Bob in America. The 1991 projections were rejected by underwriters.

Administrators withdraw the Mirror from sale

By NEIL BENNETT, BANKING CORRESPONDENT

MIRROR Group Newspapers, the publisher of the Daily Mirror, has been withdrawn from sale by administrators to the late Robert Maxwell's private companies while MGN and its accountants solve uncertainties surrounding its financial position.

Arthur Andersen, the administrator of the private companies, which own a 51 per cent stake in MGN, said in a statement last night that it "saw no reason to sell the shares rapidly and they are not currently being offered for sale".

Kevin Maxwell was yesterday told by the Court of Appeal to answer questions from liquidators about the millions of pounds missing from Maxwell company

pension funds. He is now due to be interviewed by Robson Rhodes, the provisional liquidator of Bishopsgate Investment Management.

Andersen has decided to withdraw MGN from sale after it became clear that the group would not fetch a high price while its finances remained in doubt. The group is trying to recover £100 million removed from the company before Robert Maxwell's death, while its pension fund has suffered a loss of more than £350 million.

The statement, from John Talbot, a partner in Arthur Andersen, said that it had received many approaches about the MGN shares, but that it was "co-operating with the board of MGN and will give consideration to the timing of any sale of the shares when comprehen-

sive information is available from the board".

The decision to delay the sale has been agreed to by the Maxwell companies' banks, led by National Westminster. The banks now own most of the stake and hope that a sale will reduce the companies' debts of £1.3 billion.

MGN's additional liabilities have already deterred several potential buyers, including Pearson, publisher of the Financial Times, and a consortium led by Mercury Asset Management.

The Andersen decision is, however, a blow to the management buy-out team led by Sir Peter Parker, former chairman of the company. Continued on page 18, col 1



Administration cost, page 23
Law report, page 30

Maxwell on his way to court defeat yesterday

University poll findings

Well-off parents are 'happy to pay extra' for higher education

By John O'Leary, Higher Education Correspondent

MOST parents who could afford it would be prepared to pay more than £1,000 a year towards their children's higher education, according to a poll published by university vice-chancellors.

Although only 40 per cent of people interviewed by Mori were prepared to pay extra fees to help to cover university costs, a majority of those earning more than £15,500 said that they would do so. Some would contribute up to £5,000 a year.

The results were published as the author of a prestigious report called for young people to stay in education until the age of 21. Sir Christopher Ball, whose last report influenced the government's expansion plans for higher education, proposed a phased increase in the age at which formal education should end when he presented the results of a two-year enquiry into post-16 education and training. He proposed that, within ten years, everyone should remain in full or part-time education until 18, rising to 21 within 20 years.

Mori's findings, which were immediately contested by lecturers and professors, will put the universities on a collision course with the government. Both the prime minister and Kenneth Clarke, education secretary, have told the vice-chancellors that they oppose "top-up" fees because of the potential damage to the expansion of higher education.

Vice-chancellors and polytechnic directors have identified higher fees as the only realistic source of funding for the extra staff, equipment and buildings necessary to educate a third of all school-leavers, as the government wants. They fear that standards will fall if they have to rely on state support and cor-

porate funds.

The Association of University Teachers seized on the high proportion of "don't knows" more than a third of those interviewed, as evidence of confusion on the subject.

The Conference of University Professors, while welcoming the research, expressed caution about the findings on fees. Professor Brook Benjamin, chairman, said: "A great many families could not afford £1,000 a year for higher education."

Although almost three-quarters of those interviewed thought that the government should spend more on each student, only half expected all the extra costs of expansion to be met from the public purse. Of the 4,000 people in the survey, 44 per cent thought that students should go to their local universities and live at home. Only one person in nine thought that university research was a waste of time. However, the most common priority was for better job training.

Sir Christopher, a former warden of Keble College, Ox-

ford, who chaired the national advisory body responsible for polytechnics and colleges, argued in his report, *Profitable learning*, that financial incentives were essential to increasing participation and raising attainment. He says the investment would be justified because learning paid off for the individual and the nation.

In a ten-point plan, he advocates more ambitious long-term targets, financial incentives to reward success, legislation to prevent employers hiring teenagers without providing acceptable training, and tax changes for companies and individuals. He also calls for the establishment of a National Foundation for Learning to encourage good practice in education, and a unified government department of education and training.

Public attitudes towards universities (CVCP, 29 Tavistock Sq, London WC1H 9EZ; E16) *Profitable learning* (8 John Adam Street, London WC2N 6EZ; free)

Students offered cut-price food

INCORRECT claims that students are dropping out of courses because of growing debt have distracted attention from genuine cases of hardship on British campuses (John O'Leary writes).

The withdrawal of welfare benefits together with a shortage of vacation work brought matters to a head last summer, when Citizens' Advice Bureaux saw large numbers of students in financial difficulty and some student unions ran soup kitchens.

Vice-chancellors forecast an increase in the drop-out rate, which has not yet happened.

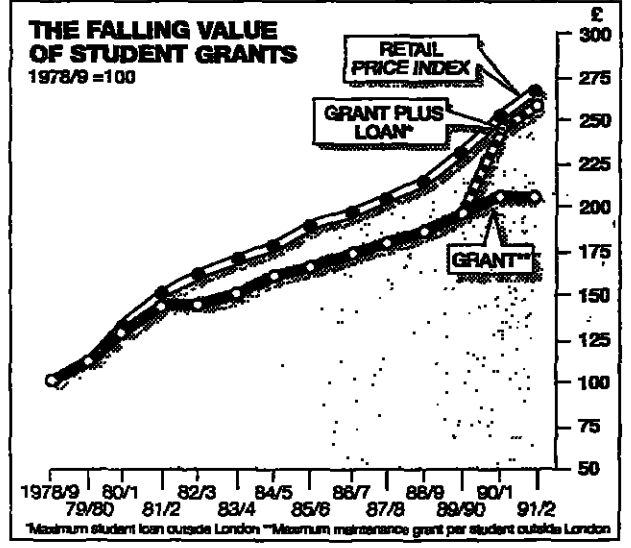
Feelings ran sufficiently high before Christmas to provoke the biggest wave of sit-ins for almost 20 years.

Warwick University students' union is putting £30,000 into a series of initiatives from next month, including selling cut-price food, to help members facing hardship. Another unnamed university reported 60 per cent of its students in debt by the middle of October.

Although government loans have increased this year, the grant remains frozen and some students have also lost hundreds of pounds in housing benefit. The value of the grant has fallen by over 20 per cent in ten years.

Demand for student loans has soared, with the number of applications standing at 142,654 yesterday, compared with 85,567 on the same day last year.

Although the vice-chancellors now admit that drop-out rates have decreased this year, the National Union of Students maintains that this is a temporary respite and says debt will grow unless the government provides more funds.



Scene of devastation: police survey vehicles in a road accident and explosion after which six people were being held under the Prevention of Terrorism Act last night. The accident, in Berkshire, left a car with Irish registration damaged and another wrecked by an explosion (Stewart Tindler writes). The six were held yesterday in a series of arrests after the accident, which took place on Tuesday night at Upton Nervet, about ten miles west of Reading. The area includes a number of government sites including the Aldermaston scientific site and a Wren training school. According to villagers, police were called after a Nissan car with Dublin number plates collided with a Saab 900 Turbo, understood to be registered in Middlesex. The Saab caught fire.

Rover to offer jobs for life

By Kevin Eason, Motoring Correspondent

ROVER is poised to become the first British car-maker to guarantee its 35,000 workers jobs for life under a new deal which adopts Japanese-style employment agreements.

Unions and management at the company were last night negotiating final details of the deal after weeks of consultation at the company's key plants in the Midlands. Rover is offering to stop all compulsory redundancies, ending the traditionally uncertain future of the motor industry in Britain.

George Simpson, Rover chairman, wants the company to offer a "cradle to grave" career structure which gives security and the opportunity of advancement.

The company also wants to end clocking-on, handing responsibility for hitting productivity and efficiency targets to assembly line staff.

In return, unions have been asked to abandon traditional demarcation lines and allow assembly workers to move into teams which run their own divisions within the factory. Both sides were optimistic last night that a deal could be agreed.

Nissan at Washington, Tyne & Wear, already operates a similar agreement but it started from scratch on a greenfield site in 1986 and with 3,000 workers recruited from other industries in the region.

Rover has 50 years of entrenched labour practices to overcome and a workforce which is on average much older than that at Nissan.

However, the new manufacturing bases run by Japanese manufacturers, Nissan, Honda and Toyota, are forcing rapid changes at Rover and other British-based car makers.

Analysts say Nissan will be able to produce 75 cars per worker this year at Washington compared with 14 at Rover and just eight at Ford's British plants.

Mr Simpson has set Rover a target of raising productivity by 30 per cent in three years. He says that job cuts can be achieved by natural wastage, early retirement or voluntary redundancy.

Army agent saved lives, colonel tells court

Continued from page 1

gation into collusion between the security forces and Loyalist paramilitaries. Senior army officers were said to have been appalled when they found he had been detained.

Last week he pleaded guilty to 20 terrorist charges including five counts of conspiracy to murder, possession of intelligence documents and possession of a sub-machinegun. Two counts of murder were unexpectedly dropped, provoking claims that a plea bargain deal had been struck to ensure that details of army agent running in Northern Ireland did not emerge at length in open court.

Yesterday the colonel volunteered considerable information on Mr Nelson's behalf and criticised the lack of guidelines of running such an agent. The colonel told Belfast crown court that in January, 1987, he had identified an intelligence gap in the UDA and after examining old files on Mr Nelson, then working as a foreman for a

building firm in Germany, he decided to re-recruit him.

Mr Nelson was then flown back to Heathrow and it was agreed that he would infiltrate the intelligence arm of the Ulster Defence Association, an organisation with which he had previously been associated. He is reported to have become the UDA's chief intelligence officer responsible for gathering intelligence and carrying out surveillance on republican targets. Mr

Nelson, a former soldier in the Black Watch, was paid approximately £200 a week, the colonel said, but he was not motivated by money and his pay was not related to his performance which, the colonel said, was no way to run agents.

Mr Nelson was motivated partly by a desire to atone for previous misdemeanours and partly to help bring down the UDA, the colonel said. But his biggest motivation was his loyalty to the Army and his desire to play his part in the intelligence team running him. "He wanted to be a member of the team," the colonel said. "His loyalty was to the army, the security forces and the security system, not to the UDA."

The colonel said Mr Nelson had detailed threats to the lives of 217 people, and only five subsequently died. One was shot dead by the SAS in Gibraltar, one died of natural causes and three were shot by Loyalists. "In my view he was a prolific provider of information," the colonel said. "Although there were occasions when murders did take place, he was not privy to information in advance."

Inevitably, as the five guilty pleas to conspiracy to murder entered, he would occasionally get the balance wrong, the colonel argued. "It is no surprise," the colonel explained, "that he did not get it right all the time. He was bound to make mistakes and undoubtedly he did. There were times when he did not pass on information quickly enough," he added.

The colonel said many people owed their lives to Mr Nelson, including some who had been complaining that he was not going to be prosecuted to the full. In May 1987 Mr Nelson's information ensured that an attack on Gerry Adams, president of Sinn Féin, was thwarted.

Mr Nelson lived in a state of continuous danger, always fearing that he would be compromised. He had to keep his clandestine role secret from even his closest family. In August, 1988, he came under suspicion within the UDA, but despite being repeatedly electrocuted, did not break under interrogation.

The court adjourned. Mr Nelson is to be sentenced later.



Nelson: his loyalty was to the army, not UDA

Labour's slim-line voice for capital

By Douglas Broom, Local Government Correspondent

LABOUR yesterday promised a new "voice for London" in the shape of a slimmed down version of the Greater London Council elected by proportional representation if it wins the general election.

With only 30 seats, 54 fewer than its predecessor which was abolished by the present government in 1986, the new Greater London Authority would take charge of transport, strategic planning, the arts, the police and the fire brigade.

Up to half of the seats would be reserved for women and the members of the new authority would be elected on the basis of the number of votes cast for their parties across the capital as a whole.

Last night, the Conservatives condemned the scheme. Michael Portillo, the local government minister, called it an albatross around the neck of London. "No matter

how much Labour protests to the contrary the difference between the GLC and the proposed GLA is that the new body will have control of the police on top of everything else in which the GLC interfered," he said.

Labour intends that the new body would be funded mainly by government grant and it would have no powers to add to council tax or rates levied on individuals. In place of the sprawling bureaucracy which characterised the GLC the new body would be run by a small team of professional staff headed by a chief executive and seven directors. They would buy in services from outside bodies and would have the power to invite industrialists, businessmen and other specialists to join them to work on specific projects.

Leading article, page 15

Graduate in maths wins Times law award

By Frances Gibb

NICHOLAS Shea, a mathematics graduate from Oxford University, was presented with the first prize of £3,000 last night in The Times Law Awards competition sponsored by the City Law Firm Freshfields.

The prize, including a two-week placement at Freshfields, was presented by Lord Mackay of Clashfern, the Lord Chancellor, for Mr Shea's essay on the competition title, "The future of the environment: will legislation or self-regulation protect it best?" Mr Shea is one of a growing number of non-law graduates who want to enter the law. He is taking a conversion course at City University. The winners of the top three prizes this year were non-law graduates.

The £2,000 second prize went to Craig McGuire, and the £1,000 third prize to Colin Corbally. The three runners-up, each receiving £100, were Henry Bewley, Sarah Wheeler, and Lindsay Croisdale-Apleby.

A full report of the awards will appear in Law Times on Tuesday.

Watson leaves intensive care

Michael Watson, the boxer who received severe brain injuries during a title fight against Chris Eubank four months ago, has been moved out of intensive care.

Watson, aged 26, who has come out of a coma but remains unable to communicate, has been moved to the rehabilitation centre of St Bartholomew's hospital, London. He will undergo therapy at the unit, in Homerton, east London, while remaining under the care of Peter Hamlyn, the neurosurgeon. Mr Hamlyn has said that he expects the boxer, who is now breathing without a ventilator, to have permanent neurological damage.

Death verdicts

Verdicts of accidental death were returned at an inquest in Carno, Powys, on two pilots killed in a mid-air crash 350ft above the village. Robert Cooper, aged 46, was photographing houses when his single-engine Cessna was sliced in two by an RAF Jaguar jet piloted by Wing Commander John Mardon, aged 40. His co-pilot on the low-level training flight ejected to safety.

Fog deaths

Four people died in road crashes yesterday as fog shrouded much of Scotland and north England. In the worst accident a school bus driver was killed and ten children injured when the vehicle collided with another bus and a car at Ballingry, Fife. Three people died in separate crashes in Humberside.

CORRECTION

On January 21, the Times diary described James Kilgallon as "Protestant MP for Down North". He is correctly described as the Popular Unionist MP for that constituency, and we apologise for the error.

HEAL'S SALE

ENDS THIS SATURDAY

With a Further 10% Off
Sale Prices on Selected Furniture
for the last two days

★
Big savings on many current ranges of
Upholstery, Storage, Dining and
Bedroom Furniture

★
Final reductions on many ranges of
discontinued merchandise in all departments

★
Clearance and Ex-Display Furniture
now half price or less at the
Tottenham Court Road Store

INTEREST FREE CREDIT
AVAILABLE ON LOANS OVER £500*

*Subject to acceptance. Heal's is a licensed credit broker.
All savings from Heal's normal prices.

TOTTENHAM COURT ROAD, LONDON W1 071 635 1666
TUNSGATE, GUILDFORD, 0483 356715

Half of traffic wardens' time wasted

TRAFFIC wardens are a scarce resource being squandered because of the failure of local authorities and the police to maximise their full potential, according to an audit commission report.

The 5,000 traffic wardens in England and Wales, who play an increasingly vital role keeping traffic moving on urban streets, costs £50 million a year. However, little attention has ever been paid to their effectiveness or improving their value for money, the report said.

Almost half a warden's time is spent unproductively walking between parking enforcement zones, while the average warden has 30 days' sick leave a year — more than twice the level for police officers and almost four times

to which their roads are subject to restricted or controlled parking regulations. They operate incrementally, adding new restrictions as the need arises, but barely removing older ones which may have outlived their usefulness," the report said.

The effects of low morale among traffic wardens and poorly considered out parking policies had been greatly exacerbated by the casual attitude of motorists towards the parking regulations.

Persistent, flagrant breaches of yellow lines do not even have a bearing on qualification to hold a driving licence. Many drivers perpetrate them casually and regard the penalties as an occupational hazard. "There seem to be no victims to

protect, there are no significant moral dimensions, little thanks to be had from the rest of society, and potentially a lot of resentment from the offenders," the report said.

Under the 1991 Road Traffic Act, wardens will concentrate on policing the proposed 300 mile red route network, which should lead to improved enforcement. However, improved management of traffic wardens will also be necessary, the report said. "If it is worth the police spending £50 million a year on traffic wardens it is worth managing them well."

Fine Lines: Improving The Traffic Warden Service (Stationery Office: £6)

Leading article, page 15

Husband set free after strangling nagging wife

BY LIN JENKINS

A MAN who strangled his wife in front of their three children to stop her incessant nagging walked free from the Central Criminal Court in London yesterday after a jury had cleared him of murder.

Judge Denison gave Bisla Rajinder Singh, aged 44, of Erith, Kent, a suspended sentence for manslaughter in order that he could maintain a family life with his children, who would suffer if their father went to jail. Rajinder Singh, a shopkeeper, had denied murdering his wife, Abnash, also 44, at their home last May, but admitted manslaughter on the grounds of provocation. He was sentenced to 18 months in prison, suspended for a year.

The judge told him: "You have suffered through no fault of your own a terrible existence for a very long time. You bore it better probably than most people would have

done until, finally, your self-control snapped and you did what you always admitted doing. I do not see that sending you to prison is going to do you any good and, far more importantly, is going to do your children any good. In fact, it would do them positive harm."

Michael Stuart-Moore, QC, for the prosecution, told the court that the couple had an arranged marriage in 1973 and it had been unhappy from the start. For years, Abnash Singh terrorised her family with insults and bullying, he said. "She was, in truth, a very domineering lady who rather wanted to rule the roost over the family and to lay down the law at home. In doing so, she had a sharp and persistent tongue."

Rajinder Singh had strangled his wife after she shouted and swore at him for two hours. He first grasped her around the neck with his hands and then used a cord. His son Hamek, aged 15, encouraged him, struck his mother in the face, threw chopped chillies over her, put an onion in her mouth, ordering her to eat it, and shouted: "Let's see what you can do now, bitch. You can't hit us any more."

His sister Raneeta, aged 16, tried to stop her father and pleaded: "She is not worth going to prison for. We have already been in prison here for 15 years." The killing was also seen by the couple's six-year-old son.

Mr Stuart-Moore said that in the days before the killing Rajinder Singh had been subjected to a constant stream of abuse. On the day in question, his wife "was shouting in Punjabi and English, using cutting, hurtful phrases. It was a stream of foul abuse," he said.

After the killing, Rajinder Singh called the police and an ambulance and later told detectives: "I did not mean to hurt her. I just wanted to shut her up."

The court was told that charges against the son were not being proceeded with.



Rajinder Singh: stream of abuse from his wife.



Raneeta Singh: tried to stop the killing.

Hunt ban would 'hit 33,000 jobs'

BY MICHAEL HORNSBY, AGRICULTURE CORRESPONDENT

A BAN on hunting would destroy or endanger 33,000 jobs, it was claimed yesterday. The Campaign for Hunting, which is backed by the Masters of Foxhounds Association, the British Field Sports Society and the National Hunting Club, said the effect of a ban on the rural economy would be devastating.

The campaign was launched last month after a public outcry over an incident in which followers of the Quorn were filmed digging out a fox that had gone to ground and releasing it to the hounds. According to hunt rules, the fox should have been shot humanely or allowed to run away.

On February 14, MPs are to be given a free vote on a private member's bill introduced by Kevin McNamara, a Labour frontbencher, that would make it a criminal offence to cause unnecessary suffering to a wild mammal and would outlaw such pursuits as fox-hunting, stag-hunting and hare-coursing. The bill needs the support of at least 100 MPs to succeed.

Colin Cullimore, former head of the Dewhurst chain of high street butchers, who is running the pro-hunting campaign, said: "This bill is unacceptable in a democracy and is the thin end of a very dangerous wedge. It would set a serious precedent were Parliament to legislate on something such as this. An issue of personal liberty is at stake."

According to research by the campaign, about 9,500 full-time professional hunt officials, terriermen, fence builders and kennel and stable staff depend directly on hunting. Another 23,500 jobs in associated trades and professions, including those of farriers, feed merchants, saddlers, and vets, could be affected by a ban.

Glossy brochures released yesterday make much of hunting's contribution to the conservation of hedgerows, stone walls and copses. The literature also claims that without hunting 20,000 foxhounds, harriers, beagles and basset and mink hounds could have to be destroyed.

Holes-in-the-heart baby goes home



Ordeal over: Becky Cunningham, aged five months, who confounded surgeons by surviving two major operations after being born with five holes in her heart, preparing to go home with her mother Susan Cunningham yesterday. Her father David was also there to take Becky from Killingbeck Hospital in

Leeds to their home at Bridlington, East Yorkshire, where her brothers David and Robert gave her a warm welcome. Mr Cunningham, aged 34, said: "When she was born we did not know that her little heart was having to work twice as hard to make things

said: "We can never express properly our thanks to the surgeons and nurses." Becky's parents made daily 120-mile round trips to the hospital throughout her illness and recently a 40-mile trip to Scarborough hospital, where Becky was recuperating before returning to Leeds for final checks.

Race abuse case family become homeless

BY PETER DAVENPORT

A FAMILY of four evicted from their council house after neighbours accused the father of racial harassment are due to be made homeless today when their statutory period of bed-and-breakfast accommodation ends.

Robert Maginess, aged 37, his wife Janet, 34, and their children, Michael, 16, and Fiona, 13, are believed to be the first family in the country to find themselves being turned onto the streets for alleged racial harassment. In previous cases, although families may have lost their homes the local council has taken responsibility for finding them shelter.

Kirklees council in Huddersfield, West Yorkshire, said yesterday, however, that it had no plans to provide the family with further assistance. A spokesman said that Mrs Maginess had made herself and the children intentionally homeless by "acquiescing" to her husband's behaviour.

The initial complaint against the family was made by a next-door neighbour, Elizabeth Driscoll, a housing officer working with Labour-controlled Kirklees. Miss Driscoll, aged 30, and her Afro-Caribbean boy friend — now her husband — Keith Patrice, claimed they were racially harassed by Mr Maginess and an order to evict the family from their home in Paddock, Huddersfield, was made at the local county court in September.

The council said that the order had come after a year of harassment that included the playing of loud music, abuse, racial insults and threats.

Mr Maginess said yesterday: "I am not a racist but I did not like a particular black man. Unfortunately for me and my family he happened to live with a white woman who works for the council."

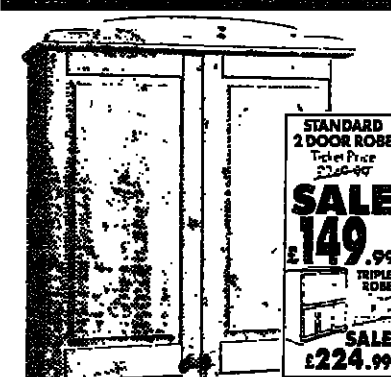
OPEN THURS, FRI 10-8, SAT 9-6, SUN 10-5
Northern Ireland exceptions Thursday, Friday 10-9

30% OFF VICTORIANA
Named after the 'Golden Age' of Fine



All solid pine except back panels and drawer bottoms.

SALE SALE SALE SALE
£249.99 £69.99 £119.99 £139.99
SALE SALE SALE
£129.99 £119.99 £54.99



STANDARD 2 DOOR ROSE SALE £149.99



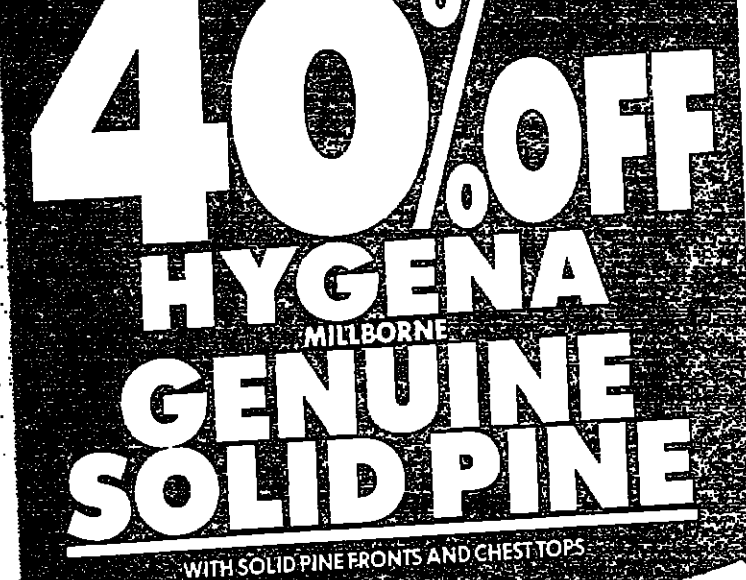
STANDARD DOUBLE BED SALE £224.99

STANDARD SLIMLINE 3 DRAWER CHEST SALE £59.99
STANDARD DOUBLE BED SALE £79.99
STANDARD BEDSIDE CABINET SALE £44.99
STANDARD DRESSING TABLE SALE £99.99

BRITAIN'S BIGGEST FURNITURE SALE

40% OFF HYGENA GENUINE SOLID PINE

WITH SOLID PINE FRONTS AND CHEST TOPS



NEW BUILT-IN WARDROBES



STANDARD DOUBLE BED SALE £109.99

UP TO 30% OFF HAMPTON
Highest quality 'unique' stained Scandinavian Pine



All solid pine except back panels and drawer bottoms.

SALE SALE SALE SALE
£279.99 £299.99 £219.99 £159.99
SALE SALE SALE SALE
£79.99 £129.99 £146.99 £99.99 £169.99

New for '92! Millborne Fitted. All the warmth and beauty of traditional pine combined with a big choice of modern storage options.

JUST PART OF THE MILLBORNE FITTED RANGE



STANDARD DOUBLE BED SALE £109.99

Noise officers seize stereo

A NEW law has been used to seize a stereo system from a teenage girl whose loud music was making her neighbours' life a misery.

Liverpool council's environmental health officers entered Chantelle Mawdsley's flat with a court order empowering them to take the stereo after complaints from nearby residents. It is believed to be the first time in the country that the provisions relating to nuisance in the Environmental Protection Act 1990 have been put into practice.

Trevor Adams, a solicitor specialising in environmental law at the City of London law firm Ashurst Morris Crisp, said yesterday that the act had codified into statute all the common law and judge-made provisions relating to nuisance. "It also rationalised the provi-

sions enabling environmental health officers or aggrieved persons to bring proceedings."

Liverpool councillors are now to discuss moving the girl, aged 16, from the flat in the West Derby district of the city. The teenager was at the centre of controversy last year when it was revealed that she was housed in a £70-a-night room at a five-star hotel in the city.

Miss Mawdsley, who was in the care of the social services, was sent to the hotel after the care home she was in closed down. She was moved into the West Derby flat just before Christmas

but almost immediately she upset residents who complained about her playing loud music at all hours. Letters were sent to the council leader, Harry Rimmer, demanding action. Dawn Booth, the social services chairman, said: "The council offered Chantelle a set of headphones or a device which would cut out the music at a certain volume but she refused. We have got to consider the wishes of the other people living in the area. It may be better if Chantelle was moved to an area which did not have so many elderly residents. We will look into that."

PLUS NEW OFFERS ON BEDS & KITCHENS

PHONE 081-200 0200 FOR YOUR NEAREST STORE

UP TO £2000 INSTANT CREDIT with Homeplan Account Card. Subject to credit check. APR 32.9% variable. Written quotations available on request. MFI are licensed Credit Brokers.

SHOPPING HOURS
MONDAY 10-8
TUESDAY 10-8
WEDNESDAY 10-8
THURSDAY 10-8
FRIDAY 10-8
SATURDAY 10-8
SUNDAY 10-5

MFI

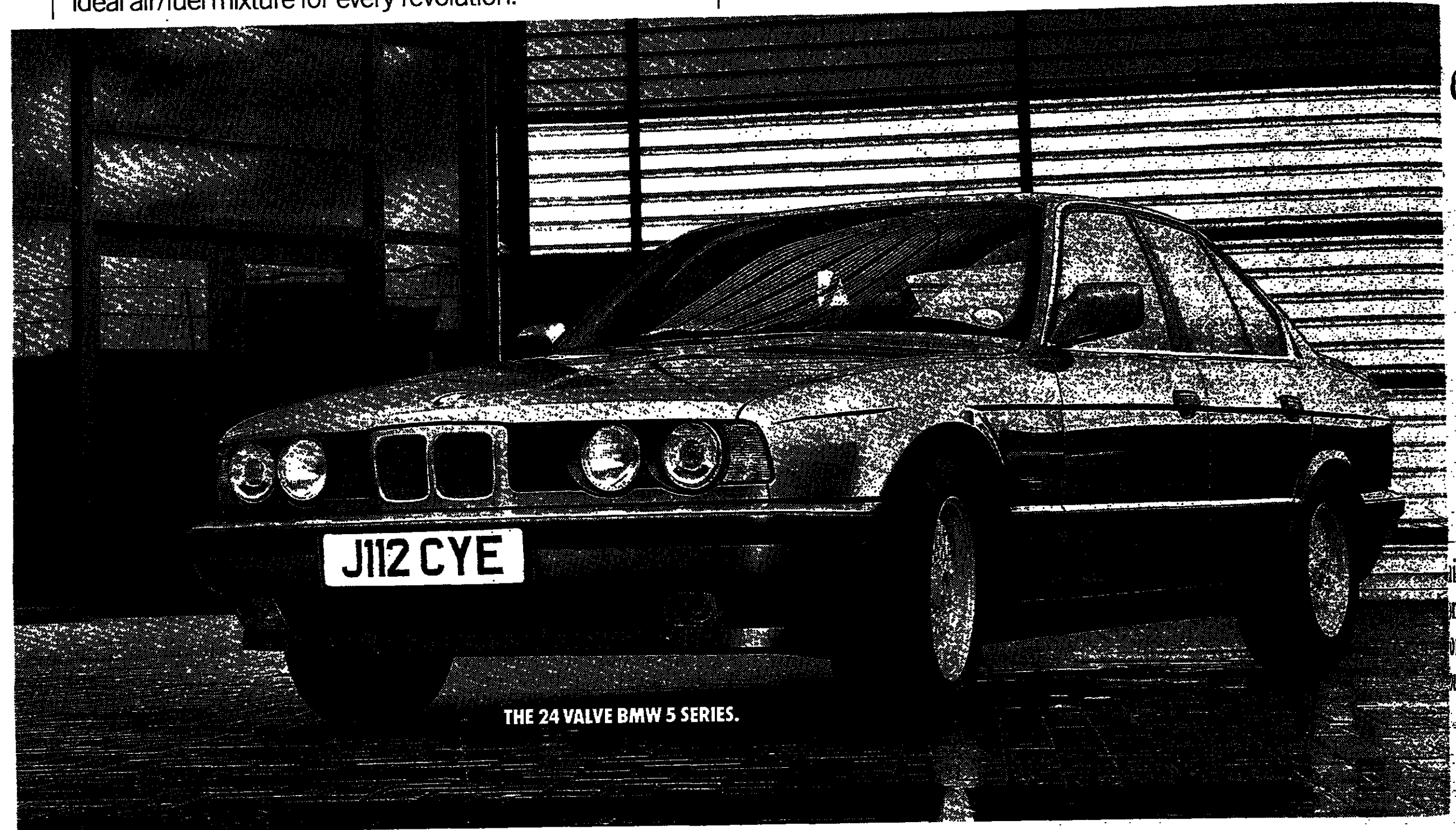
Not content with responding positively to the demands of those who love driving, BMW have responded to the times in which we live.

Both the 2.0 and 2.5 litre, six cylinder engines in the BMW 5 Series now sport 24 valves.

The result? Not only greatly improved performance but a saving in costs that, in the current business climate, may feel equally dramatic. 12.8% more power, yet service costs calculated to be 23% lower over three years.

Of course, 24 valves alone could not account for such a vast improvement in efficiency. BMW's unique electronic engine management system must also take much of the credit.

It analyses information about driving conditions and the driver's demands faster and more accurately than ever before. Then it uses this information to decide upon the ideal air/fuel mixture for every revolution.



A decision which not only increases the efficiency of the engine but also the effectiveness of the 3-way catalytic converter. In turn this reduces the effect upon the environment.

And all this takes 1/1000th of a second or less.

Meanwhile, the engine is busy tuning itself. The hydraulic tappets, for instance, are continually readjusting themselves. So you can forget about them until the car is serviced.

At which point you'll notice that they've saved you between 20% and 25% on service labour charges.

The new direct ignition system and longlife maintenance-free spark plugs add further to the exceptional efficiency of the 520i and 525i. (As does the service interval indicator, which can increase times between services by as much as 40%.)

For once, the instincts of the heart can be justified by a decision from the head.

To BMW Information Service, Winterhill, Milton Keynes MK6 1HQ. Telephone 0908 249189.
Please send me the name of my local dealer and details on:

☐ 520i 24 Valve ☐ 525i 24 Valve

(Mr, Mrs, Miss etc.) Initial Surname 219UT301

Address

Town/County Post Code

Telephone Present Car Year of reg.

Age if under 18

THE ULTIMATE DRIVING MACHINE

**OUTPUT UP.
OVERHEADS DOWN.
COULD THIS BE
THE BUSINESSMAN'S
DREAM?**

THE RECOMMENDED PRICE OF THE BMW 520i IS £19,245 AND THE 525i £23,650. PRICES CORRECT AT TIME OF GOING TO PRESS. INCLUDE CAR TAX AND VAT BUT NOT NUMBER PLATES AND DELIVERY AT AN ESTIMATED COST OF £420. CAR FEATURED IS BMW 525i SE. RECOMMENDED PRICE £25,450 (RECOMMENDED PRICE FOR OPTIONAL METALLIC PAINT SHOWN IS £1515) IN ADDITION TO 24 VALVE MODELS, THE BMW 5 SERIES RANGE INCLUDES THE 518i AND 535i. SERVICE COST SAVING BASED ON MANUFACTURER'S ESTIMATION OF SCHEDULED SERVICE COSTS COMPARING 12V 525i WITH 24V 525i OVER A TYPICAL 3 YEAR PERIOD. FOR TAX FREE SALES TELEPHONE 071 409 3355.

Customs officers learn how to put on a welcoming face



Shepherd: honesty is expected from public

By HARVEY ELLIOTT
TRAVEL CORRESPONDENT

MORE than 5,500 customs officers are to be sent to an internal "charm school" to teach them to be more courteous to travellers, while still protecting Britain from drugs, pornography, rabies and weapons.

The charm course, which will be incorporated into the officers' regular training, is part of a "traveller's charter" launched yesterday by Gillian Shepherd, the Treasury minister responsible for Customs and Excise. The charter

sets standards of service and behaviour for customs officers but tells travellers: "In return, we need you to be honest with us."

Mrs Shepherd said: "In future, no one will be kept waiting in the red channel for more than ten minutes without getting a full explanation of what is causing the hold-up. Customs officers will wear name badges so that they are no longer anonymous, they will help to re-pack your case if it has to be opened and they will receive training in the need to be courteous and helpful."

Details of the new charter, explaining how passengers can complain if customs officers abuse their positions, and how to obtain compensation if property is damaged during a search, are being circulated at air and sea ports.

"Passengers have the right to compensation if their property is damaged by Customs today," Mrs Shepherd said. "The problem is that they often do not know about it and we are now trying to make that clear. This charter is not only a better deal for the busy business traveller,

but also for the holiday-maker."

The charter is intended to draw a careful line between being helpful to passengers and maintaining a strong defence against illegal imports. Last year Customs intercepted a record amount of drugs, but several hundreds of passengers were stopped, subjected to searches and had valuable purchases smashed in what were often fruitless exercises.

Customs leaders, however, believe that moves to present a better face to travellers could be upset by the Euro-

pean Community's resistance to British plans to raise the limit on the value of goods that can be brought into Britain from outside the European Community before VAT and duty become payable. Britain wants to raise the limit from £32 to £250, claiming that most travellers coming back from the United States, for example, spend more than £32 and should therefore, legally, use the red channel or run the risk of being stopped and asked to pay VAT on all their purchases.

"If we followed the letter of

the law, there would be near chaos," Sir Brian Unwin, chairman of Customs and Excise, said yesterday. "We have told our officers to use their discretion in this, but what we really need is a much higher limit on the value of goods which can be brought into the country legally."

Mrs Shepherd said yesterday that she would press for the allowance to be raised. The £32 limit was "absurdly low", she said. "It is not of our choosing and we will continue to pursue the need for a change vigorously."

Keyboard strain secretary wins case

A secretary dismissed from her job after developing repetitive strain injury (RSI), a muscle disorder, has been paid £5,500 compensation for unfair dismissal (Paul Wilkinson writes).

The case, believed to be the first in which an industrial tribunal has approved an award for a dismissed RSI sufferer, could set a precedent. This week, the *Financial Times* improved severance pay terms for nine journalists dismissed after developing the condition.

Yesterday, at a London tribunal, Denise Burgess, aged 29, accepted a settlement from Autoglass, of Bedford. Mrs Burgess, of Chiswick, west London, a former Autoglass "employee of the month", was dismissed from her £12,000-a-year job after three years with the company.

RSI is caused by excessive use of certain muscles and tendons in repetitive tasks, and affects hands and arms. Cases have increased significantly since introduction of electronic keyboards. Mrs Burgess said: "When it was at its worst, I could not comb my hair or brush my teeth."

Fast-food staff on hoax charge

Three workers at a McDonald's fast-food restaurant in Newcastle upon Tyne appeared in court yesterday accused of launching a bomb scare at a rival Burger King diner 100 yards away.

Helen Calderwood, aged 19, Lance Green, 20, and Patima Herron, 24, all of Newcastle, are accused of making a hoax call and conspiring to make a hoax bomb call. Newcastle upon Tyne magistrates adjourned the case until February 27.

Court strip

Goldie Ford, who streaked at a football match at Sheffield Wednesday's ground on January 12, yesterday stripped to just lingerie before Sheffield magistrates when admitting invading the pitch. She was fined £50. Ford, aged 34, of Leeds, who described herself as a brothel manager, said she had been protesting at income tax on what was deemed illegal work.

July wedding



Lady Helen Windsor, above, daughter of the Duke and Duchess of Kent, will marry her art dealer fiancé, Tim Taylor, at St George's Chapel, Windsor, on July 18. It was confirmed yesterday. A chapel spokesman said that it was not yet clear who would conduct the service.

Doctor cleared

Paul Crone, aged 37, a hospital doctor in London, has been cleared at Knightsbridge crown court of having the drug crack. A jury was told that crack was found on him after police saw him being given a package in Notting Hill, west London. The New Zealand-born doctor said he had been "fitted up" by police.

Pet charge

David Culley, aged 57, kept 38 pets in squalid conditions, magistrates were told. Culley, of Swindon, Wiltshire, already banned from keeping pets, admitted causing suffering to a snake, rats, and gerbils. He was conditionally discharged for two years.

House deal

The £700,000 home at Hampstead, north London, of Peter Julien, repossessed after social security officials refused to keep paying £1,784 a week towards the mortgage, has been sold for £455,000, the estate agent, Keith Cardale Groves, said. The Town and Country building society had sought £495,000.

False alarm

An international sea search was launched after faulty equipment on a boat left in a car park at Brixham, Devon, gave off a distress call that was picked up by a satellite and relayed to a French ground station.

Two-tier children's homes called for

By JEREMY LAURANCE
SOCIAL SERVICES CORRESPONDENT

TWO types of children's home should be developed in Wales as part of a reorganisation of residential care, according to a review ordered in the light of the "pindown" enquiry.

The needs of children with serious behaviour problems and of those in care because of their circumstances — such as the death of a parent — could not be met by the same home, the Welsh Office report said yesterday.

The proposals, by the Welsh Social Services Inspectorate, follow an enquiry into homes in Wales ordered by the Welsh Office after the critical report on the use in Staffordshire Homes of the pindown disciplinary regime. They reflect growing concern over the abuse and neglect discovered in children's homes in recent years.

The Association of Direc-

tors of Social Services, however, gave a warning that the proposals could bring back divisions eliminated 20 years ago with the abolition of approved schools. There was a risk of stigmatising some children as delinquent.

The report found no evidence that a regime such as pindown, in which children were kept in isolation dressed only in pyjamas or underclothes, existed in Welsh children's homes. Management of children with difficult behaviour, however, was "poorly achieved" because there were too many other demands on staff. Specialist homes should be set up to deal exclusively with such children so that staff would not be distracted from their task by urgent and unplanned admissions of children with differing needs.

Launching the report, Nicholas Bennett, the Welsh social services minister, said: "There is much good work being done, especially in the smaller homes, but the larger homes are being asked to do an impossible combination of tasks. We need to break up the work they undertake to make it more manageable."

He added: "If a child is put in care through no fault of their own — because of a bereavement for example — and they find they are with someone with very severe emotional and social problems that must be upsetting and is not helpful."

Since 1980 the number of children in Welsh homes has fallen 63 per cent to 585, reflecting the present fashion for placing children with foster families. The report said that the function of children's homes had therefore come to be seen as "marginal and unhelpful". Many staff saw the homes as dumping grounds, short-term options "when all else fails", or a place to put children "while we decide what to do".

"The implication must be that the children's home experience must be a damaging one and must be kept to a minimum," the report said. "We do not accept that is supported by the facts."

Bob Lewis, secretary of the Association of Directors of Social Services, said that there was a danger of labelling youngsters as delinquents, like those sent to approved schools 20 years ago. "We are going to create the same boundaries with self-prophesying descriptions of the children — 'I must be bad because I'm here'."

Mr Bennett said: "I hope we can do everything we can to make sure that children are not stigmatised at all. We will make sure care is low-key and there is a low profile approach. People should be able to walk along the street and not be able to tell which building is a children's home."

Haaf-netting, which was introduced in the 10th century, involves men from Annan, Dumfries and Galloway, wading into the water to catch salmon and trout with a large net suspended from a wooden frame. Their right to continue using this fishing method was protected by James V of Scotland by royal charter in 1538.

Although the charter was burnt by the English when



Pint-sized theatre: the actor Roy Marsden, left, with Charles Bates and Julia Cambridge in a pub's bottle store in Wandsworth, south London, which they plan to convert into a 200-seat auditorium

(Simon Tait writes). The building was designed as a bioscope theatre in 1890 but has been used for the past 60 years as a store for the adjoining pub. Mr Marsden, who played P.D. James's detective

Adam Dalgliesh on television, will launch an appeal tomorrow to raise funds for the conversion, which is expected to cost about £600,000. The scheme is being supported by Young's brewery,

which owns the building and is offering it to Mr Marsden and his partners at a peppercorn rent. Support has also come from David Mellor, chief secretary to the Treasury and the local MP.

Crusade on baby brain damage

By THOMSON PRENTICE
MEDICAL CORRESPONDENT

A £100 MILLION campaign to help eliminate brain damage in children world-wide by the end of the century was launched yesterday. The campaign by the Little Foundation, a British charity, intends to fund international research into the causes and prevention of brain damage in developing babies.

About 20,000 such infants are born in Britain every year. Of these, more than 14,000 have epilepsy, 9,000 have mental defects and 2,000 have cerebral palsy. The numbers are rising because better maternity care enables more babies to survive. Cases of cerebral palsy in the newborn have trebled since 1967.

The foundation, working with the World Federation of Neurology, is setting up 12 international groups, each of about 15 medical scientists, which will meet during this year to plan research projects. More than 100,000 children in Britain suffer epilepsy but many have mild seizures that their parents and teachers fail to recognise, the National Society for Epilepsy said yesterday. The fits, known as absences, cause temporary loss of consciousness with children staring or fluttering their eyelids, and could occur hundreds of times a day.

A new information package is available from the society at Chesham Lane, Chalfont St Peter, Buckinghamshire, SL9 0RJ, price £14.99.

Early vote on women priests

By RUTH GLEDHILL, RELIGION CORRESPONDENT

SENIOR Church of England bishops agreed yesterday to resist any attempt to delay legislation for women priests being brought to a vote.

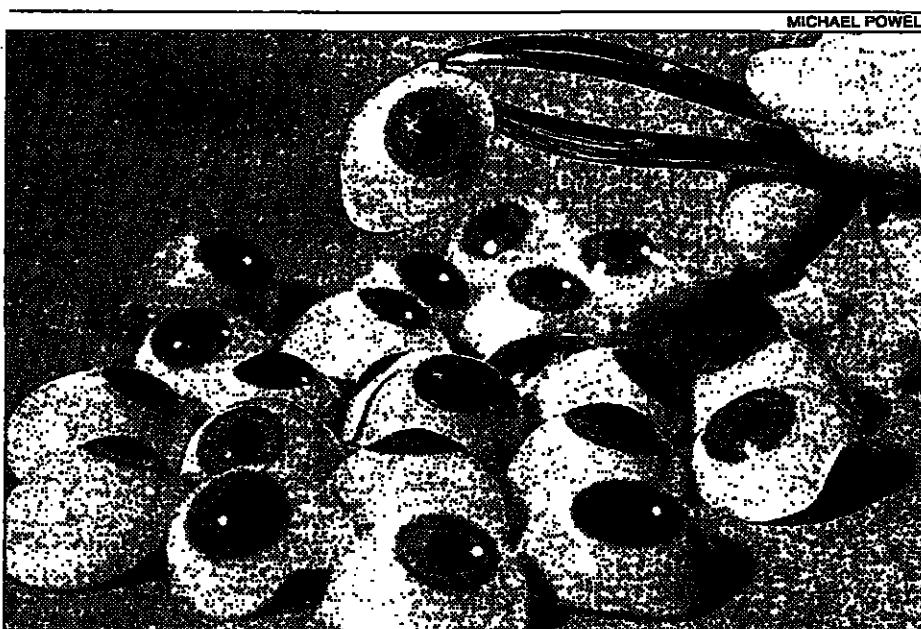
The House of Bishops, made up of 53 of the Church's 76 bishops, agreed to forestall any delays or amendments to the legislation which the General Synod is to vote on in November. It also made a strong commitment to oppose an alternative structure of bishops for those unable to accept women priests.

Of the clergy, 2,242 voted in favour and 1,126 against, and of the laity, 2,306 were in favour and 1,085 against. The synod, elected in 1990, is

thought to be divided roughly along the two-thirds majority needed in both houses. A strong statement from Dr Carey could influence the few undecided members to vote in favour.

If the synod votes in favour in November, the first women could be ordained priests by Christmas next year. The synod will also debate the nature of Christian marriage. Canon Michael Walker, of Bury St Edmunds, will call on bishops "to give moral guidance to the nation" in the light of the increased number of couples who live together before marriage or decide never to marry.

A spokesman said after the meeting at Church House in London that alternative proposals drawn up by Cost of



Looking for a buyer: a set of 19th century French eye prostheses, among 150 lots of scientific and medical instruments, tools and other apparatus to be auctioned at Christie's in South Kensington, west London, on March 3

Fishermen net a victory for ancient tradition

Scottish fishermen have won a legal right to continue their precarious netting methods in use since Viking times, Kerry Gill reports

they sacked Annan a few years later, it was re-issued by James VI in 1612. A property company, Salar Properties (UK), owns the fishing on part of the Annan and operates timeshare angling, last year challenged the right and said that the fishermen damaged its business by taking salmon, that would otherwise be caught by its customers.

Annan and Eskdale district council, which grants

licences to the netmen, disputed the company's claim. The council, as the successor of the Royal Burgh of Annan, is entitled to grant certain salmon fishing rights granted under the charter.

The property company asked the court to declare the haaf net a "fixed engine" which would mean the practice was not privileged under the royal charter. The company said that haaf-netting had been unlawful

since 1877 after attempts to legislate for salmon fishing in the Solway Firth, but it was agreed that it had been openly carried on without prosecutions.

In court, Lord Coulsfield ruled that haaf nets were not "fixed engines" under the terms of the 19th century legislation. The Annan fishermen insisted that they were constantly on the move, often wading into the sea up to their chests.

Lord Coulsfield said that a distinction was drawn between the Solway and other Scottish rivers, largely because of the border with England. Even when "fixed engines" were outlawed on the Solway, care was taken

to preserve established rights and practices. The judge said: "The intention of the 1877 legislation to preserve ancient and established rights of fishing cannot be disregarded or treated as superseded or spent."

"It seems to me clear haaf nets are not fixed engines within the meaning of the 1877 Act and are therefore not rendered unlawful by it. The method of fishing by the use of haaf nets has been continuously and openly pursued without any litigation or prosecution since 1877." Lord Coulsfield dismissed Salar's petition and allowed the fishermen to continue their tradition.

Tories waver over Scottish home rule

BY JILL SHERMAN POLITICAL CORRESPONDENT

THE government yesterday appeared to soften its opposition to Scottish devolution as ministers started digesting an opinion poll showing that 50 per cent of Scots want independence from the rest of the United Kingdom.

Senior ministers made it plain that the Conservatives would fight the coming election on a staunchly unionist ticket, but conceded that if the Tories suffered another drubbing they would be forced to reconsider their attitude towards home rule. The opinion poll was seized on by the opposition parties as vindication for their own policies for a Scottish national assembly.

Downing Street made it clear that John Major was in favour of the union and pointed to an interview in January where the prime minister said the union between England and Scotland had served both countries well.

Tom King, the defence secretary, said it would be a tragedy for Scotland if it became independent. "I believe very much in the union and I

shall certainly strive to keep it," he said on BBC television. Several Tory MPs are privately admitting that some steps towards devolution will have to be considered if the Conservatives do badly in Scotland in the general election.

Ian Lang, the Scottish secretary, seemed to leave the door open for a fresh look at the home rule issue. "I think we would take stock of the situation after the election in the light of the result both north and south of the border," he said. Mr Lang pointed out that 85 per cent of the Scottish people voted for parties which supported the union at the last election.

Earlier Labour's national executive took the first steps towards proportional representation by adopting a new voting system for its proposed Scottish parliament, which it is committed to setting up in the first year of forming a government.

The NEC endorsed recommendations by Professor Raymond Plant of Southampton University that members of the new assembly be

chosen by the additional member system rather than first past the post. Electors would have two votes, one for a candidate and one for a party. Individual constituency results would be topped up by members chosen from a list in proportion to election results based on geographical regions in Scotland. The national executive also agreed to aim for equal male/female representation.

The NEC voted 24 to 2 to approve the new electoral system, although Dennis Skinner, the MP for Bolsover, said that PR could affect the chances of getting an overall Labour majority. Neil Kinnock pointed out that the steps in Scotland did not form a precedent for regional assemblies in England or for Westminster.

During heated exchanges in the Commons, George Foulkes, the Labour MP for Carrick, Cumnock and Doon Valley, accused the Speaker "and his English friends" of acting in collusion with the Scottish Nationalists for the breakup of the UK.



Tory diagnosis: Huw Bevan Griffith, right, the nephew of Aneurin Bevan, the Labour founder of the NHS, telling a press conference yesterday that his uncle would have supported Conservative reforms of the health service. The election phoney war took on an other-worldly quality as William Waldegrave, the health secretary, looked on approvingly (Nicholas Wood writes). Mr Griffith, a consultant neurosurgeon in Bristol, said that his uncle

would have been appalled to find that his finest achievement had been reduced to such a fossilised state. Robin Cook, Labour's chief health spokesman, was impressed by Tory claims that Bevan's famously independent mind was still kicking over the traces beyond the grave. "If William Waldegrave really believes that the spirit of Nye Bevan supports his changes to the NHS, then there is a wheel missing from his ouija board," he said.

Election chiefs calculate the Ashdown factor

Election planners in both the main parties expect Paddy Ashdown and his Liberal Democrats to pick up support between now and polling day. But there is no agreement between Labour and Tory campaigners, who both insist that it is the other who will suffer.

A strong showing by the Liberal/SDP Alliance in 1983 and 1987, taking 26 and 23 per cent of the vote, split the anti-Conservative vote and helped Margaret Thatcher to decisive majorities. Tories in marginals where Labour is in second place therefore welcome the idea of a moderate Liberal Democrat advance.

More historically minded Tories note that in 1964 Labour gained only 0.3 per cent more of the vote than when it had lost the 1959 election. But a 5.3 per cent rise in the Liberal vote put Harold Wilson into power.

In February 1974 Labour's share of the vote was 6 per cent lower than when the party lost power in 1970 — but the Liberal share was up 11.8 per cent, and Edward Heath was defeated. In a tight contest this time, a few Liberal Democrat gains from the Tories in the South might not help Labour to win the election, but they could precipitate a hung parliament.

The extra exposure of a campaign does not automatically bring benefits. Comparing the Liberal or Alliance vote at general elections with the party's standing in the polls three months before each of the last six contests shows that they were up a mere 0.1 per cent in 1970, up 1 per cent in February 1974, down 2 per cent in October 1974, up 6 per cent in 1979, down 2 per cent in 1983 and level pegging in 1987.

Sceptics say the Liberal Democrats will find it harder to pick up votes when the main parties have moved closer to the centre. Seats "gained" according to past local government results have been rapidly lost again in general elections. And they note that when the national election was held on the same day as the local in 1979, the Liberals polled better for councils than in the national contest.

But if there is a Liberal Democrat advance, who will suffer? On the surface, Tories are more at risk. No Labour candidates have hot Liberal Democrat breath on their necks, while there are 20 Tory seats vulnerable to a 5 per cent swing since 1987 to the Liberal Democrats. Mr Ashdown's army has a long way to go to reach such figures, and that could be more of a problem for Labour.



reach such figures, and that could be more of a problem for Labour.

In September, when the Tories led the national polls by 2-5 points, the Liberal Democrats had 16 or 17 per cent. By the time Labour had moved into a 6-7 point lead in October the Liberal Democrats were down to 12 per cent. With the Tories averaging a two-point lead over the last four polls, the Liberal Democrats have been averaging 15 per cent.

In the last 47 polls the Tory share has rarely dipped below 40 per cent and has never risen above 42 per cent. Labour has been as low as 35 per cent and as high as 46, the Liberal Democrats as low as 12 per cent with a high of 19.5 per cent. The evidence suggests that Labour's vote is softer and that the party does well when the Liberal Democrats fade from view, and less well when they prosper.

The likelihood must be that the election will increase that tendency. All the polls still register a swing against the Conservatives since 1987. Come an election proper, the disenchantment will notice that in 228 of the 375 constituencies the Tories won last time it was not Labour but the Alliance in second place. Tactical voting will come into play.

At the Eastbourne by-election, nearly half of Labour's previous support went over to the Liberal Democrats, despite Labour's high standing in national polls. Polls tell us that 30 per cent of electors are ready to vote Liberal Democrat if they believe the party has a chance of winning in their constituency. And a higher proportion are Labour supporters than Conservative.

Robert Waller of Harris has pointed out that while Labour is making little advance in Tory-Labour marginals, it is stacking up support in seats it already holds and in those where it came third last time.

If the government's critics identify the Liberal Democrats as their best hope of turning out the Tories in most of those 228 constituencies, and if the polls start picking up the evidence that they are doing so, the softer edges of Labour's vote could crumble. Neil Kinnock needs to go into that campaign with a clear lead if Mr Ashdown is not to prove his undoing.

SEAT TOLEDO WITH ADVANCED ELECTRONIC ABS, ALL THAT SLIDES IS THE SUNROOF.



TOLEDO

Mark IV ABS is the latest generation of anti-lock braking systems. Unlike earlier systems, Mark IV controls each wheel independently and incorporates a self-diagnosis EEPROM memory.

It inspires the sort of confidence you'd normally associate with a marque like Mercedes.

It's built-in as standard on the Toledo GTi Models.

Together with an onboard engine management computer to ensure the engine stays in perfect tune. This digital technology is incorporated into all fuel-injected models.

So how can a manufacturer you've probably never

heard of produce such an advanced car?

The Toledo is built by SEAT, a division of Europe's largest car manufacturing group.

Its elegant Giugiaro lines disguise a roomy, totally practical design. Lifting the hatchback reveals the largest luggage capacity in its class. Yet it's actually shorter than a Vauxhall Cavalier.

Major service intervals are a staggering 20,000 miles, made possible by incorporating self-adjusting clutch, brakes and other low maintenance components.

Consequently, the service costs of the 2-0 GTi are almost half that of its nearest competitor.

Sunroof and power steering are standard throughout the six model range. Four petrol engines are available.

1-6, 1-8i, 1-8i 16V and 2-0i together with a 1-9 diesel option.

The price for such high technology? From just £8,999 to £15,299*. For further details, complete the coupon, Freephone SEAT on 0800 666 800 or contact your local SEAT dealer.

For more information on the SEAT Toledo range, send this coupon to SEAT Information Service, Metropolis House, 22 Percy Street, London W1P 9PE.

Name

Address

Postcode

Present Car: Make Model

Model TMS 20 DI T ☐ SEAT ☐

Voters with finger on the button

BY SHEILA GUNN POLITICAL CORRESPONDENT

LONG lines of office workers shuffling piles of ballot papers under the gaze of jittery candidates could become a thing of the past.

MPs on the Commons home affairs committee have decided that the 120-year-old voting system needs revamping and suggest, as a start, testing an American-made automatic vote-counting machine at a by-election.

If successful, they do not rule out a move to electronic voting with electors pressing a button on a computer terminal rather than putting an X against the name of their preferred candidate. Such reforms could revolutionise general elections of the future, with results announced within minutes of the polls closing.

The appeal, the MPs believe, of modernising the voting system would be tremendous savings in time and money. However, election night could lose much of its tension as results flash through one by one from all over the United Kingdom.

The committee found that many countries had moved into the computer age. Electronic counting is used in Germany's Länder, federal and European parliament elections, and in Portugal's national elections. Computers are used in Denmark, and Spain to work out the result by proportional representation. In the United States, 31 states use an automatic counting system.

House of Commons home affairs committee 3rd report: electoral counting methods (Stationery Office £8.75)



Safe plugs bill wins backing

A backbencher's bill requiring manufacturers to fit plugs before electrical appliances are sold was introduced in the Commons with cross-party support. Although the bill has no chance of becoming law, the government is expected to announce today that moulded plugs must be fitted.

Introducing the bill, Ken Hargreaves, Tory MP for Hyndburn, said that about 2,000 people were injured by faulty plugs and 28 people were killed last year. Although current regulations said that 13-amp plugs had to be of an approved type, they could still be wrongly wired.

Fox fortunes
About 100,000 foxes are killed every year, but only 12,500 are killed by hunts. David Macean, an agriculture minister, said in a written reply. The British fox population varies from 500,000 to 250,000.

New calendar
All higher education institutions are to have a common financial year, running from August 1 to July 31, Alan Howarth, an education minister.

Parliament today
Commons (2.30): Questions: Northern Ireland; prime minister; Revenue support grant orders for England and for Wales; Lords (3): Local Government Finance Bill, committee, fifth day.

Weapons cuts herald 'Bush blitz' for re-election

MILLIONS of American workers will get slightly faster pay cheques next month as a result of President Bush's State of the Union speech.

It is a "more now, less later" promise made through a White House order to the tax men to withhold less pay as advances for future tax liabilities, but constituted the main news for *The Washington Post* from the speech, billed as "defining" the Republican election campaign.

There was a generally dull reaction to the president's much-touted address yesterday. Although a telephone poll by *USA Today* reported 38 per cent of respondents more likely than before to vote for the president in November, less than half thought that the proposals would help end the recession.

The *South Dakota Union* called it "perhaps the best speech of his presidency" by a man who seemed no longer "a frightened candidate". But the bulk of the press, few of whose journalists have any deep fondness for the president, judged it "pedestrian", "without definition" and "shrinking in vision as it moved along".

The president's campaign leaders telephoned workers and fund-raisers throughout the country, assuring them

A poll shows more people likely to support President Bush's return to the White House after his State of the Union address, Peter Stothard reports

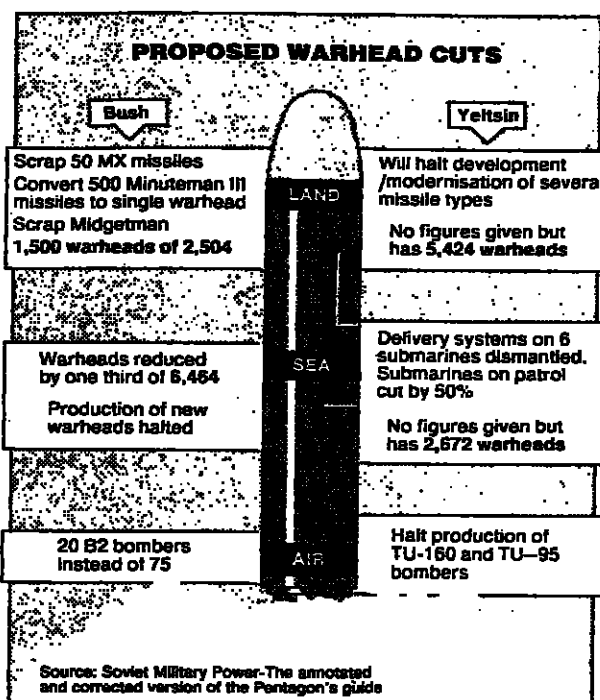
that the speech was only the start of the campaign to return Mr Bush to the Oval Office. An important health care speech is coming in the next few weeks, worried supporters were told, and a "Bush blitz" is beginning in New Hampshire to make sure that the nation's first presidential poll is not a poke in the president's eye.

It was tough nights for Mr Bush, who looked more commanding than late but whose words lacked fire. His speech contained nuclear arms cuts on a scale that 18 months ago would have won him a Nobel peace prize and a telephone call from the Pope. But Americans were little impressed by the cancellation of the Midgetman missile programme, the restriction of the B2 bomber force to 20 planes, the "no new Peacekeeper or advanced cruise missiles" promise, and the striking notion that, for the first time since 1945, America will have no nuclear warheads in production. If President Yeltsin of Russia is

as enthusiastic in his negotiating response as he seemed to be yesterday, the Americans will also eliminate all its MX Peacekeeper missiles, cut its submarine-launched force by a third, and put only one warhead on the Minuteman missile — resulting in a total American deterrent that could be less than a third of its current strength. But the interest of Mr Bush's audience, both in Congress and the nation, was in the switch from military spending to spending on job creation.

Central to Mr Bush's claim to re-election is that he, unlike his Democrat rivals, knows where to stop the race for nuclear arms reductions. Announcing new savings of \$50 billion (£28 billion) over five years, he said: "These cuts are deep and you must know my resolve: this deep and no deeper."

It was a bold statement, but to the congressional leaders, and even some of the military leaders sitting in their dress uniforms on Capitol Hill, it seemed a hollow one. The



address began well. Mr Bush made his now inevitable joke about vomiting in Tokyo, thereby assuring that no opponent can ever use the incident against him better than he uses it against himself. "The Cold War didn't end," he then said, "it was won."

He praised the American taxpayer's part in that victory, saying that they who "bore the brunt of the burden deserve a hunk of the glory".

But for today's working Americans, whose representatives were interviewed in their living rooms by television reporters before and after the speech, a "hunk" of

past glory was not enough. The prominence given to the "withholding tax adjustment" was symbolic of how little a president can actually do at home on his own sole authority.

He could, and did, put a temporary halt on new federal business regulations and advance the spending of already agreed highway construction funds. But the rest of his proposals require congressional support — and to many it seemed that the president was beginning a war against Democrats, not against their own pressing problems.

Mr Bush put forward a familiar list of short-term and long-term plans, ranging from cutting red tape on business to revolutionising American education. He wants to cut the tax on capital gains from 28 per cent to 15.4 per cent, to adapt America's health care system rather than scrap it, and to give new tax allowances for real estate developers and businesses.

He tried to mix appeals to his opponents' better nature with threats to "fight" them if they did not pass his "growth plan" by March 20. But in election years, Democrats do not have better natures towards Republican presidents. The fight has already begun.

The Democrat presidential candidates were quick to strike. "Voodoo economics continued," commented Paul Tsongas. "I still don't think he gets it," said Bill Clinton. "The most insincere speech in history," said the California outsider, Larry Agran. As for the president's immediate opponent, the Republican primary challenger Patrick Buchanan, "if George Bush wants to join us in running against his record, he is welcome to do so".

● **World role:** America must keep troops deployed around the world indefinitely as peacekeepers despite the new drive to slash military spending, Richard Cheney, the defence secretary, said Mr Cheney noted that the end of the Cold War and the collapse of the Soviet Union had brought about "truly phenomenal" changes in the world security picture.

"But it's important for us to remember that future peace and stability in the world will continue to depend in large measure upon the willingness of the United States to deploy forces overseas in Europe, the Pacific and the Middle East and to retain high-quality forces." (Reuters)

Yeltsin pressure, page 1
Bold steps, page 19

Peking to reduce military

Hong Kong: Deng Xiaoping has ordered the Chinese People's Liberation Army to be reduced by one-third as a result of the easing of world tension, the China-watching *Mirror Monthly* said here yesterday.

It said the 87-year-old retired leader had said that the three-million-strong army should be cut by a million. Mr Deng had told Jiang Zemin, the Communist party chief, and President Yang Shangkun before leaving Peking for the south that leaders of important military zones should be transferred to other zones from time to time.

"Every military zone has to get familiar with the situation of other military zones. But leaders of military zones should not bring along a group of their own protégés when they are posted to other zones."

Mr Deng first ordered the army to reduce its size in 1985. One million soldiers have since been demobilised (AFP)

Britain under pressure to rethink defence

American arms cuts have forced the British government into defending policies which may no longer be sure vote-winners, Michael Evans writes

PRESIDENT Bush's latest nuclear arms proposals have come at a bad time for the British government, to the extent that ministers find themselves having to defend a deterrence strategy that was once a guaranteed vote winner.

Opinion polls have shown over the years that the electorate supports the retention of an independent deterrent. Indeed, the public's strong backing for nuclear weapons finally persuaded Labour to drop its unilateral disarmament policy.

In the changed international climate since the end of the Cold War, however, Labour's policy of keeping Trident but reducing the number of warheads to a maximum of three for each missile may now appear more attractive to voters as the general election approaches. Under the government's plans, Britain's inventory of strategic warheads is to rise from 192 on 64 Polaris missiles to a maximum of 512 on 64 Trident missiles.

Labour's policy is to deploy only 192 Trident warheads, the same as for Polaris. Even this total would be reduced to 144 if Labour wins the election and cancels the fourth Trident ballistic missile submarine. In an intense debate in the Commons yesterday, the Liberal Democrats ar-

gument is not prepared to be flexible about its deterrence policy even though the decision on warhead numbers was made at least ten years ago. Areas of flexibility are, however, already under discussion at the Ministry of Defence which could lead to changes in strategy.

First, although the plan is to arm each Trident missile with up to eight independently targetable warheads, there are several options for varying the warhead load. Some missiles, for example, could have the maximum eight, others could have three or four, some even just single warheads.

The result is that the average warhead package for each patrolling submarine could vary considerably. In periods of relatively peaceful international relations, a Trident boat could carry significantly fewer than the maximum 128 warheads. Only in periods of potential nuclear conflict might Trident go to sea with the full complement of warheads.

President Bush has the same option with America's Trident systems. But he has now translated that military option into political policy by announcing that the number of warheads on Trident boats is to be reduced by a third. The British government, it appears, is not prepared to follow suit.

Second, the option to vary the number of warheads carried by each Trident missile has now become the focus of an intense debate in the defence ministry over whether the RAF's ageing WE177 free-fall nuclear bombs should be replaced with a tactical air-to-surface missile.

The argument put forward by the Royal Navy is that Trident will be such an adaptable system that it will be able to take on both the strategic and sub-strategic roles. For example, were Britain to be faced with nuclear blackmail by a Third World power such as Iraq, the government would be able to deter an attack by threatening to launch one Trident missile armed with a single warhead.

The argument has won some support in the ministry, if only because it would save taxpayers at least £2 billion, the cost of developing a tactical missile with a range of about 350 miles for the RAF. But senior advisers at the ministry are being cautious about advocating such a strategy to ministers. Launching a single Trident missile as a sub-strategic system against Baghdad, for instance, could lead to appalling miscalculation by other nuclear powers. Having the whole of Britain's deterrent capability contained in one system could also undermine its credibility. A Third World nuclear power might gamble that a British government would not dare to launch a Trident missile in a non-global conflict.

Leading article, page 15

C&A SKI SALE

TAKE 25% OFF

LOWEST TICKET PRICE

TAKE 1/3 OFF

LOWEST TICKET PRICE

TAKE 1/2 OFF

LOWEST TICKET PRICE (LADIES ONLY)

STARTS TOMORROW

C&A are taking 25% and 1/3 off selected Ladies, Mens and Childrens ski jackets, salopettes and overalls. Some Ladies items are even 1/2 price!

Don't miss the Number One Ski Sale.

Skiwear not available at the following stores:

Cardale, East Ham, Hounslow, Lewisham, Poole, Rotherham, Sunderland, Totton, Torquay, Wakefield, Walsall, Wembley.

C&A AND YOU. LOOKING GOOD TOGETHER



King: no question of flexibility

gued that Trident's firepower should be reduced to 64 warheads, the same level as Polaris.

Earlier, John Major welcomed the interlocking initiatives taken by President Bush and President Yeltsin. He described the American move as "important and imaginative" and was said by officials to be "very pleased" with Russia's swift and "positive" response to the Bush initiative.

Three of the submarines are now under construction at Barrow-in-Furness, and the fourth is to be ordered soon, possibly next month. The government will now have to convince voters that a strategy based on four submarines, each armed with a maximum of 128 warheads is still appropriate.

The message, from Tom King, the defence secretary, yesterday was clear: the gov-

UN envoy goes to Belgrade for talks

Gamsakhurdia loses another stronghold

FROM JOHN PHILLIPS
IN ZAGREB

A UNITED Nations trouble-shooter completed a delicate mission to Yugoslavia yesterday with talks in Belgrade after evidently failing to persuade the leader of a Serb enclave in Croatia to accept deployment of 10,000 "blue beret" peacekeepers.

Marrack Goulding, a Briton, was returning to New York after talks in the Serbian capital to report to Boutros Boutros Ghali, the UN secretary-general, before a meeting of the security council on Yugoslavia expected to be held tomorrow.

Mr Goulding indicated after talks with Croat leaders in Zagreb on Tuesday that the key obstacle to the peace plan's implementation remains opposition by Milan Babic, leader of the self-proclaimed independent Serbian region of Krajina. "There are differences in interpretation which must be resolved before the UN plan is implemented," he said.

FROM REUTER IN MOSCOW

ZVIAD Gamsakhurdia, the ousted Georgian president, was quoted yesterday as saying he would continue his fight to win back power. But the ruling military council, which drove him out of his parliament three weeks ago, said it had taken control of Zugdidi, one of the two last bastions of his support.

Tass news agency published an interview with Mr Gamsakhurdia at a secret location in his home area of western Georgia. Mr Gamsakhurdia, elected by a landslide last May, fled to Armenia three weeks ago after losing a power struggle with the military council. He returned to west Georgia later, but his precise whereabouts have been unknown for the past week.

"I intend to continue my struggle," Mr Gamsakhurdia said. "It is not true that I have been ousted. I have been elected by the people and did not abdicate my post." He called the military council a

junta and impostors. Another Tass report quoted the military council as saying its troops captured Zugdidi yesterday morning, one out of two towns loyal to Mr Gamsakhurdia. Government forces seized the Black Sea port of Poti on Tuesday after a day of fighting in which at least six people were killed.

National guardsmen and Mkhedroni (Knights) militia, the two main forces making up the military council, took Zugdidi after a brief exchange of fire with Gamsakhurdia loyalists in which three people were wounded. Tass said Mr Gamsakhurdia can now rely on support only in the port of Sukhumi.

Tass said it was unable to get independent confirmation of the fall of Zugdidi as communications with the town were cut. Indiko Kobaliya, mayor of Zugdidi, told Tass on Tuesday that armed groups loyal to Mr Gamsakhurdia intended to defend the town to the end.



Mother's grief: an Armenian woman mourns her son, killed during an Azerbaijani air raid. Fighting between the two republics escalated when Armenian rebels brought down a helicopter on Tuesday, killing 40 civilians and bringing accusations of Armenian state terrorism

Russia prepares for a 'two-speed' commonwealth

Moscow: A leading Russian official yesterday predicted a "two-speed" commonwealth, with some former Soviet republics forming a single economic area while others, including Ukraine, keep their one-time partners at arm's length (Bruce Clark writes).

Vladimir Mashits, head of Russia's new agency for links with other republics, said his government would enter agreements for close economic co-operation — of the kind already made with Belorussia and Kazakhstan — on three conditions: continued use of the rouble; willingness to manage foreign trade and stop wildest commodity exports; and adherence to a new central banking system, curbing the current practice

under which every republic issues roubles. "Anybody who is not prepared to go along with these conditions will have to accept different economic arrangements," Mr Mashits said, adding that Ukraine, Moldova and the Baltic states had already opted out by preparing to issue their own currencies. The only former Soviet

territory that looked certain to join the single economic area was Kirghizia, although others were free to do so, he added. His stance underlined the Yeltsin administration's increasing toughness in dealing with fellow republics. Mr Mashits criticised the Ukrainian government for setting coal prices eight times higher than the current Russian level, and said Moscow might raise oil prices in retaliation. These price rises could trigger hyperinflation.

He also censured the Baltic states for demanding hard currency for the use of their ports. He said Russia's most reliable economic partner was the oil-producing state of Azerbaijan.

5 Minutes.

To print 20,000 copies of this newspaper.

26,000 gallons of the Dead Sea to evaporate

The brain loses more than 500 cells to loss of water.

THE BACKWARDS RUNNING CHAMPION TO GO THREE QUARTERS OF A MILE.

A camel to drink 10 gallons of water.

The time it takes a Microsoft® Windows™ user to learn to use a new Windows™ application. Because they all work the same way, learning new ones is simple.

Microsoft®

Socialist chief gets cross over croissants

An embattled Mitterrand has begun lashing out at all and sundry, writes Philip Jacobson

WITH France's Socialist government lurching from problem to problem as its electoral support evaporates, there is fresh evidence that President Mitterrand is feeling the strain.

In an extraordinary outburst to journalists, he shed his usual icy self-control to rail against "the colossal hypocrisy" of political opponents seeking to link the party to damaging scandals about campaign finances. Over breakfast at the Elysée the other day, M Mitterrand erupted when asked about the various affairs that have contributed to his falling popularity among voters.

"The Socialists are the most honest of all the parties, the least malign by a long way," he said. The murky world of business and commerce had always given its support to his opponents and now the party was once more the target of "the big lie".

To judge by the account in *Le Monde*, the breakfast had begun with M Mitterrand in somewhat abstracted mood, grumbling about his poor standing in the polls, praising Edith Cresson, whose ratings are

Poland fears spring of unrest

Warsaw: Poland's economic difficulties and growing paralysis of state institutions have led to a breakdown in security that could spark a wave of strikes and protests by spring, to the advantage of former communist forces, according to an interior ministry report (Patricia Kozu writes).

It attributed the breakdown to "lack of discipline" among civil servants, outdated laws and the corruption of many government officials. The economy's burdens include indebted state-owned enterprises, a large budget deficit, imports overtaking domestic products, and the smuggling of weapons, drugs, cars, electronic equipment, and raw materials.

Diary, page 14

Water pressure

Brussels: The European Commission has warned the Italian government to tighten drinking water standards in the north of the country or face court action for breaking the European Community's rules concerning water cleanliness. (Reuters)

Munich buried

Bonn: A "good neighbour treaty" to replace the notorious 1938 Munich agreement between Germany and Czechoslovakia has been approved by the German cabinet and is to be signed by Helmut Kohl, the chancellor, in Prague next month.

KGB spy ring

Rome: American and Italian investigators have uncovered an industrial spy ring and the prime minister's office said they have identified 20 members. According to the newspaper *La Repubblica*, it was set up by the KGB in Italy's defence industries. (AP)

Chilean haven

Berlin: The Russian government is preparing to let Erich Honecker, the former East German leader whom Germany wants to extradite, leave for Chile, a television station said. Herr Honecker, aged 79, is in the Chilean embassy in Moscow. (AFP)

Turkey warned

Nicosia: Iran warned Turkey of the "wrath of Muslims" after Turkish television showed a film which Iran says insults Ayatollah Khomeini. Mehdi Karrubi, the parliamentary speaker, told Turkish leaders to "watch their actions". (Reuters)

Basque arrests

Bilbao: Spanish civil guards detained 15 suspected Eta guerrillas in the Basque province of Vizcaya. Eta has shot six people dead this month, three of them in Barcelona. More arrests were possible in the continuing operation, local officials said. (Reuters)

Doctor's anger

Oslo: Jens Moe, a doctor, reported Gro Harlem Brundtland, the Norwegian prime minister, to the police, demanding that she be prosecuted for letting people die while waiting for hospital treatment in the health service. (Reuters)



Mitterrand: voters are deserting him

even worse, for doing a good job as prime minister. His mood changed abruptly when a journalist asked what the recent raid by an investigating magistrate on Socialist party headquarters in which documents had been seized.

"Whenever the financial authorities move against the Socialists, everything gets found," M Mitterrand said. By contrast, he added, any move against the Gaullist RPR [the biggest opposition faction] was always met by a party official who would explain to the public and media that, because the law forbids tax investigations that go back more than three years, "we have burnt all the papers".

The tone as much as the content of M Mitterrand's remarks surprised *Le Monde*, which described him *un homme ulcéré*, lashing out furiously at perceived enemies.



The Army doesn't
perform miracles.

But it does feed
5,000 every day.

In fact, our Army feeds as many as 13,000 every day. That adds up to over 4,500,000 meals in a year. (Imagine peeling potatoes for that lot.)

Today, for instance, we'll be looking after more than 800 elderly people who live happily in our 38 retirement homes.

Thousands more will eat at our 864 Salvation Army community centres.

And for many of these people our hot meals will be the warmest part of their week. Often it's their only human contact with the outside world.

Tonight, as every night, our soup runs will cheer the homeless with hot drinks and sandwiches.

Meanwhile, we'll be giving food parcels by the hundred to families living below the breadline.

So now you know what we have on our plate, please can you help us settle the bill?

£10 or more would go down very well. But anything you can donate will be used carefully and will make a difference.

For God's sake, care. And with your help we'll soldier on.

I want to help the Army and enclose my cheque postal order made payable to The Salvation Army for:

☐ £10 ☐ £20 ☐ £50 ☐ Other

NAME _____

ADDRESS _____

POSTCODE _____

I would like to donate by Access Visa American Express.

Expiry Date _____ Acc. No. _____

Please send to The Salvation Army,
101 Queen Victoria Street, London EC4P 4EP.
Or call 0800 108 101 to phone a credit card donation. We'll be pleased to hear from you.
365 days a year.



Clinton seeks sympathy in the puritan heartland

FROM MARTIN FLETCHER IN PORTSMOUTH, NEW HAMPSHIRE

BILL Clinton flew into conservative, puritanical New Hampshire yesterday to see if the voters of the Granite State had hearts of stone.

It was the Arkansas governor's first visit since being engulfed in allegations of marital infidelity. He came knowing that if New Hampshire turned against him in the nation's first primary next month his presidential bid would crumble, but the early indications were that he had the backing to stay the course.

Mr Clinton's state headquarters claimed that it had taken 400 calls since Governor Flowers, an Arkansas nightclub singer, went public on Monday with claims to have been his lover for 12 years. All but eight had been supportive. The would-be president was busy troubleshooting on other fronts yesterday with complaints from Mario Cuomo, the New York State Governor, and the Country and Western singer Tammy Wynette.

Mr Cuomo was outraged at comments Mr Clinton made in a taped phone call with Ms



Tammy Wynette: anger at Mrs Clinton's words

Flowers. He called Mr Clinton an "aggressive, mean son of a bitch" who acts like a "mafioso". Mr Clinton admits he made the comments but said he did not mean any offence.

Tammy Wynette was angry at Mr Clinton's wife, Hillary, who showed her support for her husband in the face of the adultery allegations by saying she was not "some little woman standing by my man like Tammy Wynette", a reference to Wynette's most famous song. Wynette's husband, George Richey, said she hit the roof and refused to accept a privately offered apology. "My wife and her fans were insulted in public. She wants Mrs Clinton to apologise in a similar forum," he said.

Opinion polls showed Mr Clinton remained the Democratic frontrunner in New Hampshire and had actually increased his support despite his troubles. WMUR, the state's main television station, gave him 30 per cent, five points ahead of Paul Tsongas, the former Massachusetts senator, and six points up on two weeks ago. Mr Clinton has also picked up important endorsements from Joseph Grandmaison, the former New Hampshire Democratic chairman, Norman d'Amours, the state's former US congressman, and Madeleine Kunin, until recently the popular governor of neighbouring Vermont.

Mr Clinton's problem is that the media continue to focus on his private conduct, making it almost impossible to get his political message across. In Houston on Tuesday night, after delivering his response to President Bush's State of the Union speech, Mr Clinton made a rare protest when the first three questions from journalists were about Ms Flowers's tapes of her purported conversations with him.

"People are sick and tired of your obsessive preoccupation with a failed set-up, and I have nothing else to say about it," he snapped.

President Bush, the other politician fighting for his political life in New Hampshire, appeared to receive little immediate boost in this economically depressed state from his State of the Union address. The Manchester Union Leader, New Hampshire's only statewide newspaper, yesterday carried a front page report of the speech but devoted its editorial page to praise of a rival recovery plan — that of Patrick Buchanan, Mr Bush's challenger.

Stand by your man, Life & Times, page 1



On the record: Imelda Marcos is fingerprinted after her arrest on charges of illegally depositing \$356 million in Swiss bank accounts during the 1970s

Algiers police kill two Muslims

Algiers: Two people were killed yesterday when police opened fire to disperse hundreds of Muslim demonstrators, according to the national news agency APS and the fundamentalist Islamic Salvation Front (FIS). They were the first fatalities during a series of such clashes which have erupted since the army took power two weeks ago.

The dead were said to be an elderly woman and a 12-year-old boy who died from a bullet wound in the head. Seven people were wounded and police arrested 23 people when a crowd of 300 went on the rampage in the fundamentalist quarters of Djelaz after two inmates were arrested shortly before midday prayers. (AFP)

Skiers killed

Klagenfurt: Four people were killed and about ten were injured when a cable of a ski lift at the southern Austrian centre of Sonnenalmpe Nassefeld came off a pulley, plunging them to the ground. Police said all the victims were Slovenes. (AP)

Gibraltar pact

Gibraltar: Joe Bossano, the chief minister of Gibraltar, and Patricio González, mayor of neighbouring Algeciras, signed an agreement to form a joint economic co-ordination council. The pact contradicts Madrid policy on relations with the colony.

Drugs bonfire

Islamabad: Pakistan is planning what it believes will be the world's biggest bonfire of illegal drugs. Rana Chandar Singh, the narcotics control minister, will burn 3.23 tonnes of heroin and 39 tonnes of hashish at Turbat on Saturday. (Reuters)

Zaire rethink

Kinshasa: Nguzu Karl-I-Bond, the Zairean prime minister, wants a national "round table" with restricted members instead of the conference on the country's future, suspended ten days ago, which he said had raised fears of tribal war. (AFP)

Doctors sacked

Dar es Salaam: The Tanzanian government sacked 140 doctors and medical technicians on strike for better pay and conditions at the main hospital here. It said that they had put lives at risk "contrary to professional ethics and rules". (Reuters)

Sex scandal

Peking: Pan Weiming, a senior Communist party official, once entrusted with spreading party propaganda, has been jailed for four years for his part in a sex scandal involving at least seven women, the Shanghai Evening News said. (Reuters)

Arrested Marcos 'in shock'

FROM ARBY TAN IN MANILA

A TEARFUL Imelda Marcos was briefly arrested, fingerprinted and then released on bail yesterday on charges that she had illegally opened Swiss bank accounts.

The former first lady of the Philippines, now a presidential candidate, said that government persecution made her more determined than ever to win the May election. "This is unbelievable. I am in a state of shock," she said of the ten-member arrest team. "I think this is overkill."

Police officers arrested her as she stepped out of her \$2,000 (£1,100) a night suite at the Philippine Plaza Hotel, her home for the past three months. Police cars, with sirens wailing, took her to a suburban police station. She declared her innocence and criticised the government of President Aquino for three hours before she was taken to a court where she posted \$1,130 (£627) bail.

As Mrs Marcos was being arrested, Mrs Aquino was attending the summit of the Association of South East Asian Nations in Singapore. She returned to Manila as Mrs Marcos was released.

The arrest warrant was issued after she failed to post bail on three counts of violating Philippine currency laws when she opened secret Swiss bank accounts in the 1970s. The accounts contained \$356 million which the Philippines government is claiming.

Rich kick up fuss over chorus line

FROM JAMES BONE IN NEW YORK

Two of America's richest families have gone to court in an unseemly row over the world's most famous troupe of dancing girls.

The multimillionaire Pritzkers of Chicago and Rockefeller of New York are at odds over the Rockettes, a chorus line of 50 leggy dancers, founded in 1925, whose annual Radio City Music Hall Christmas Spectacular is a New York institution.

The dispute is more than a society row: at stake are millions, possibly tens of millions, of dollars. The Pritzkers, whose business empire includes Hyatt hotels, agreed in October 1989 to help the Rockefeller family to launch an "Easter Extravaganza" modelled on the popular Christmas show, Radio City, where the dancers perform, is part of the Rockefeller Centre complex in Manhattan. But the Rockefeller family found themselves short of cash.

A Pritzker family company and a group of investors agreed to put up \$5 million (£2.7 million) to enter into a 14-year partnership with the Rockefeller Group's Radio City. In return, the Pritzkers were to receive a share of the profits from the Easter Extravaganza at Radio City and permission to take Rockette shows on tour and sell

souvenirs. The Pritzkers thought it was a good deal. The returns from the Easter Extravaganza were estimated at \$130 million over the 14 years. But the cosy arrangement was suddenly disrupted by the arrival of a stranger from Japan. Four days after the Pritzkers signed the contract, Rockefeller Group announced that Mitsubishi had bought a controlling interest — including Radio City. With Japanese money behind them, the Rockefellers no longer needed the Pritzkers' help. The partnership had, in the words of one senior Rockefeller executive, become "an embarrassment".

The Pritzkers say the Rockefeller Group — now 80 per cent owned by Mitsubishi — are trying pressure tactics to force them to abandon the Radio City partnership. The Chicago family claims that the Rockefeller Group had "padded" the show's budget with undocumented overtime and costume expenses and refused to let the dancers out on tour. The Pritzkers also claim the Rockefeller Group has withheld all but \$79,000 of the \$522,000 profit to which they say they are entitled from the 1991 Easter show. The legal battle has become a clash of the titans.



Britain's favourite airline, as decided by an independent jury. Not an advertising agency.

For Virgin Atlantic, being labelled Britain's favourite airline is more than a copywriter's slogan. It's a hard-nosed assessment from the readers of Executive Travel Magazine, who have voted us Airline of the Year for a second year running.

The same judges, more than a third of whom fly over 20 business trips every year, also voted us top in six other categories in their 1991 awards.

Of course, we're delighted that Executive Travel has rewarded our hard work. But we're equally determined to continue

EXECUTIVE TRAVEL MAGAZINE AWARDS 1991

VIRGIN ATLANTIC AIRWAYS AIRLINE OF THE YEAR

- Best Transatlantic Airline
- Best Business Class
- Best Long Haul Airline
- Best Ground and Check-in Staff
- Best Inflight Entertainment
- Best Food

the high standards we've always set ourselves.

So the next time you see an airline claiming to be the world's favourite this, that or the other, remember.

An advertising agency's flight of fancy may sound impressive. But it will never compare with a flight on Virgin Atlantic.

For details about our award-winning flights call 0800 747 747 or see your travel agent.



Gallup tunes in to Russia's tastes in TV

As Western networks The West's television programming and advertisers should soon get some answers from a survey Melinda Whitlock writes.

ONE OF THE BIGGEST challenges for Western television networks and advertisers in the former Soviet Union is to find out what the tastes of the Russian audience are. A Gallup survey, the first of its kind, has been conducted in Moscow and Leningrad to find out what the Russian audience wants to see on television. The survey, which was conducted by the Gallup Organization, found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West. This is a significant finding for Western networks and advertisers, as it suggests that there is a market for Western-style television in Russia.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

Now, however, the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

Now, however, the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

Now, however, the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

Now, however, the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

Now, however, the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

Now, however, the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

Now, however, the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

Now, however, the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.

The survey was conducted by the Gallup Organization, a leading international opinion polling and market research organization. The survey was conducted in Moscow and Leningrad, the two largest cities in the former Soviet Union. The survey found that the Russian audience is interested in a wide range of programmes, including news, sports, and entertainment. The survey also found that the Russian audience is interested in programmes that are produced in the West.



Wheel of fortune: John Grantham, a helicopter pilot, with a supermarket trolley wheel device he invented. Essential weekend relaxation was the mother of his invention (Bill Frost writes). Plagued for years by his Saturday morning duty, he decided that it was not beyond the wit of man to design a trolley wheel that would go in the direction in which the pusher intended. The invention yesterday won him a prize from the Honeywell/Sunday Times Innovation Awards committee and a lucrative deal with British Castors. The trolley steering unit has a locking device in the front wheels. When the trolley is laden, the front wheels are fixed in the forward position. "This ensures the trolley will not run away with you and topple over, spilling everything in the car park," Mr Grantham said. "The steering unit can also be used on airport and railway luggage trolleys. This could make me a multi-millionaire." The man from British Castors nodded in agreement.

Skinhead gangs lead wave of race attacks in Hungary

FROM ERNEST BECK IN BUDAPEST

SABRI, a shy Yemeni student at Budapest's technological university, gently brushes the hair away from his forehead and points to the scars and bruises above his eye. "This is where the skinheads kicked me with their boots," he says. That is all he remembers before being knocked unconscious outside a cinema.

The attack was part of a rising tide of racist violence in Hungary in the past 12 months in which between 60 and 80 Arab, African and Asian students have been viciously assaulted by skinhead gangs, according to the Magyar Lemberg newspaper.

Mr Sabri, who has worked in Hungary for three years, says that skinheads are a real problem. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

Promiscuous Swedish adders cast doubt on female virtue

A COLONY of Swedish adders has thrown into question Charles Darwin's established principle that females are naturally monogamous and unwilling accomplices to male promiscuity.

Darwin believed that, while it was always in the interests of males to copulate as often as possible in order to increase their chances of posterity, females gained no benefit after the first occasion. Further couplings were quite literally a waste of time for females that had already been impregnated. The theory provided a scientific basis for Victorian views about sexuality, with men characterised as naturally polygamous and women as instinctively monogamous.

The Swedish adders appear not to have read much Darwin. In the three-week mating season, the typical female adder mated with four males, and some with as many as eight.

For ten years, Swedish, American and Australian researchers watched the colony, living in grassy meadows in southern Sweden, even inducing the females of the species to swallow miniature radio transmitters the better to follow their activities.

The researchers, who publish the results of their study in *Nature* magazine, conclude that the females gain an advantage from multiple matings because it allows the sperm from several males to compete for the privilege of fertilising the egg. In this way, the female does not have to make difficult choices about which male is best-fitted to give her strong and healthy young. She simply leaves the sperm to sort out for themselves.

The method seems to work. The observations show that the females who copulated most often had a higher proportion of live-born young than their less-wanton sisters. A second advantage may be that, in a small community such as the one studied by the researchers, multiple copulation reduces the tendency towards inbreeding.

Nor is the effect limited to adders. The authors, from the universities of Lund, Sydney and Kentucky, suggest that it may apply to other species in which females enjoy many partners.

Chicken offered for adoption

Budapest's technological university, gently brushes the hair away from his forehead and points to the scars and bruises above his eye. "This is where the skinheads kicked me with their boots," he says. That is all he remembers before being knocked unconscious outside a cinema.

The attack was part of a rising tide of racist violence in Hungary in the past 12 months in which between 60 and 80 Arab, African and Asian students have been viciously assaulted by skinhead gangs, according to the Magyar Lemberg newspaper.

Mr Sabri, who has worked in Hungary for three years, says that skinheads are a real problem. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

The skinheads are a real problem in Hungary. They are everywhere, he says, and they are very violent. They are always attacking people of different races and religions.

Exiles accused of killing friends

FROM REUTER IN LOS ANGELES

TWO former Soviet army soldiers have been charged in California with murdering two other Russian immigrants and smuggling the bodies to hide their identities. Prosecutors said the two Russians were involved in a shooting which specialised in computer, laser printers and fax machines. Sergei Ivanov, 28, and Alexander Nikolayev, 34, were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

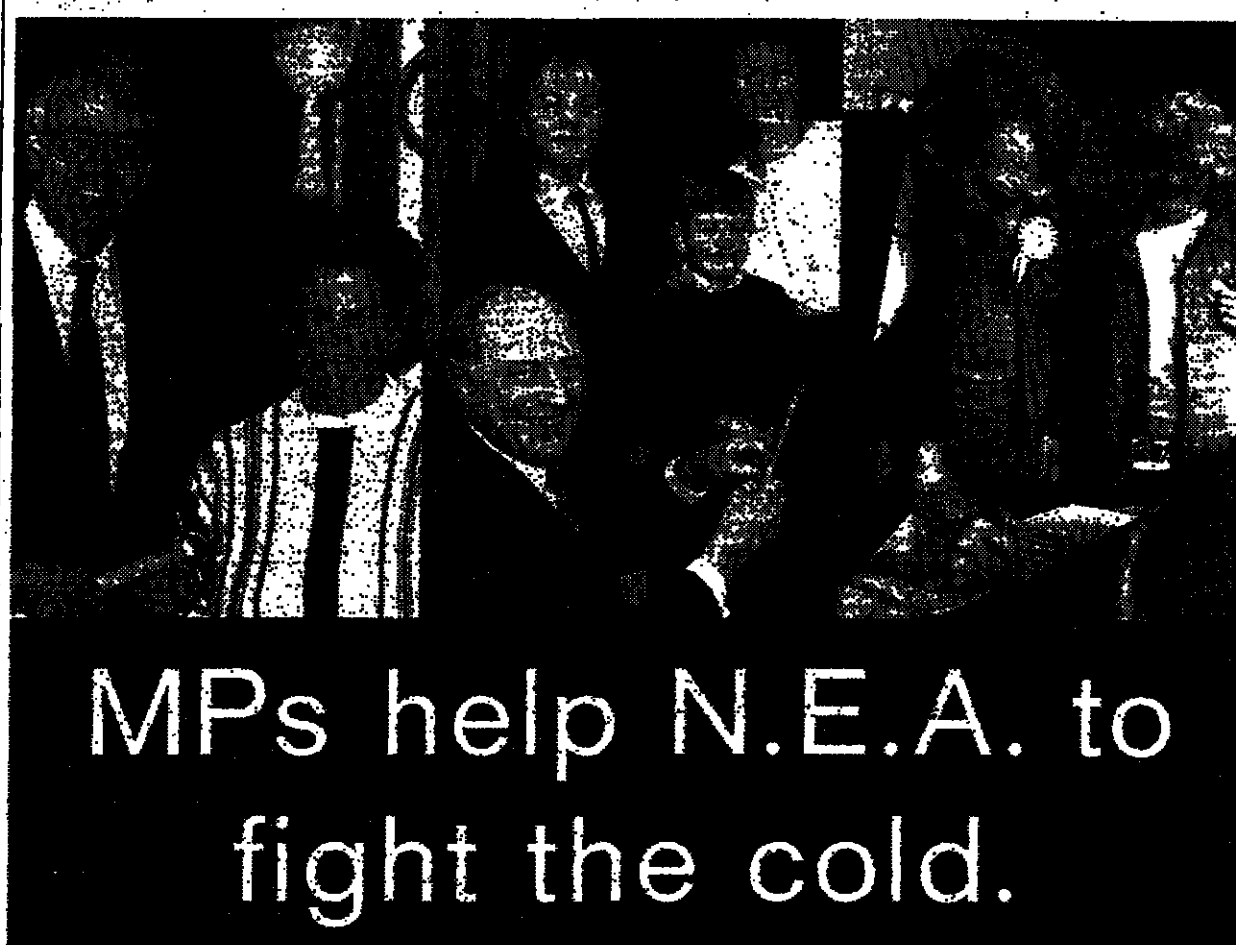
The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.

The pair were charged with multiple murder and murder with special circumstances in that they killed their victims in the commission of a crime. They were convicted on either charge they face the death sentence.



MPs help N.E.A. to fight the cold.

This winter the Prime Minister, the Leaders of the Labour Party and Liberal Democrats plus 50 MPs from throughout the UK found time in their busy schedules to support the important work of Neighbourhood Energy Action N.E.A. has now successfully helped one million low-income households to reduce their fuel bills and make their homes warmer.

So how can N.E.A. help you? It's easy - you qualify for N.E.A.'s insulation, draughtproofing and energy advice services if you are receiving Income Support, Family Credit or Housing or Community Charge benefit.

N.E.A. trains British Gas showroom staff to provide the best advice to Gas customers on the efficient use of energy in the home. Advice we can all warm to.

For further information fill out the coupon and send it to N.E.A. 24 Bigg Market, Newcastle Upon Tyne NE1 1JW.

NAME _____ ADDRESS _____ POSTCODE _____

BRITISH GAS

Exploding tights burst on to market

BY NICK NUTTALL, TECHNOLOGY CORRESPONDENT

STOCKINGS sporting millions of tiny capsules, which burst on to the market in a European audience. The wait is partly because Kanabo, which has developed capsules carrying rose, lavender and lilac, believes that the scents which attract women in Tokyo to the counters might be different to those which European women will enjoy.

The capsules are not the only goods being developed by the company. The traditional Japanese beds, have been given the recent treatment as part of the company's Shirohito or wood-bathing line which also includes towels and underwear. Other textiles which have been developed in this way are designed for making scented sweaters, hankies, socks and pajamas.

Clothing impregnated with the exploding capsules, carrying a copy of fragrant oils found on the island of Yakushima and eucalyptus, which are said to be calming, purifying and good at killing bacteria.

The notion of wearing undergarments with exploding capsules might appear a risky business, but the firm emphasises that the detonations are imperceptible. Tests indicate that the fragrance remains for between five to ten washes, after which most of the capsules have exploded.

Kanabo's spokesman said tests indicated that the fragrances did not transfer to other garments in the wash - a comfort for some, but had news for anyone hoping to pep up their old socks on the cheap with the aromas of a Japanese woodland. Meanwhile, Daido Steel, a Japanese metal company, has developed an alloy which will emit fragrances and is being made into fashion accessories such as necklaces. The special metal is made from molybdenum or nickel, iron or chrome, which is powdered and baked at 1,200C, causing the creation of millions of tiny pores on the metal's surface. These can be filled with the perfume, which is then released during the day.

Japan's cult of racial purity

Joanna Pitman, in Tokyo, breaks a code behind a wave of racist slurs

As a foreign resident in Japan I am obliged to carry an alien's card with me at all times, showing my fingerprints, a photograph and other details. Whistle-blowing policemen occasionally demand to see it late at night, but white Westerners generally have an easier time than coloured aliens.

To many foreign visitors, racism seems endemic in Japan. Many Japanese never refer to themselves as Asians, regarding Asians as inferior beings who, if allowed to immigrate to Japan, will only sully its racial purity. The National Police Agency recently issued an internal manual advising police officers that Pakistanis have "a unique body stink" and "lie in the name of Allah". It instructed them always to wash their hands after detaining Pakistani suspects because, it said, they suffer from contagious skin diseases.

In 1986, the then prime minister, Mr Nakasone, sparked an uproar in America when he declared that the United States was a less intelligent society than Japan because of its black and Hispanic races. His remarks were intended for Japanese ears only and passed virtually without comment at home until the inevitable consternation erupted overseas. Last week's speech by the country's most senior parliamentary speaker, Mr Yoshio Sakurachi, describing American workers as lazy and illiterate was also meant only for domestic consumption. His remarks were made to a sympathetic audience of constituency supporters and the favoured inner circle of journalists who accompany him everywhere. Many of those who heard him probably agreed with him, and this is presumably why Mr Sakurachi felt comfortable enough to express his inner feelings, or *honne*.

In everyday life, the Japanese are always very careful to minimise embarrassment, and to do so they have devised two different modes of speaking: *honne*, expressing genuine beliefs, and *tatemae*, expressing the facade or the way things are expected to be. *Honne* is the strict truth, generally reserved for discussion in a cosy gathering of like-minded allies. *Tatemae* is used when it is expedient or less embarrassing to say what the listener wishes to hear, a kind of socially approved deceit.

Mr Sakurachi's crime, in Japanese eyes, lay not in his opinion, but in the folly of blurring it out in too public a forum. "He should never have let his true feelings be known," was their common refrain. That Mr Sakurachi's remark was racist, however, does not seem to matter in Japan, where flagrantly racist opinions are expressed at the highest levels. The present foreign minister, Michio Watanabe, told a Japanese audience in 1988 that black Americans often run away from their debts. In 1990, the then justice minister Seiichi Kajiyama, compared foreign prostitutes

arriving in Tokyo to blacks moving into white areas in the United States. Despite being criticised in the international press, not one of these spokesmen has lost status or influence at home for they were simply articulating what their fellow Japanese have always been taught: that they should be proud to be part of a unique, dynamic and harmonious race.

The concept of Japanese uniqueness based on a supposed racial purity, is known as *nikonjinron*, and has long been a central tenet of the nation's political ideology. Mr Nakasone, one of its keenest proponents in recent years, has used it to boost ethnic pride and to encourage nationalism and group-centred ethics. Ignoring the million Japanese-born Koreans (who are required to adopt Japanese names), the tens of thousands of Ainu (Japan's indigenous race), the three million *burakumin* (the underprivileged descendants of



Foreign minister Watanabe: blacks won't pay up

former outcasts), and millions of naturalised Japanese. Mr Nakasone teaches his countrymen that they should be proud of their uniquely homogeneous society, and should realise how fortunate they are not to have to accommodate people from other, less able races on Japanese soil.

Confusion of *honne* and *tatemae* not only leads to embarrassing incidents such as Mr Sakurachi's remarks about Americans, it leads also to misunderstandings about trade agreements. Japan's politicians like to use *tatemae* to fend off awkward demands from foreign heads of state and to make promises that they have no power to fulfil. It is the bureaucrats and more powerful industrialists who devise and direct the nation's policies, while politicians spend most of their time and efforts gathering and distributing money in order to win re-election.

Japan, nevertheless, likes to present itself as a typical Western parliamentary democracy, so it is the politicians who are always dispatched to meet visiting foreign dignitaries. They smile and nod and apparently speak volumes of well-received *tatemae*. But once the foreigners have departed, the politicians are reminded of their relative impotence, and the promises they have made are often quietly shelved.

George Bush, who visited Japan earlier this month, left under the impression that he had won "specific commitments... to increase American exports to Japan in specific sectors". A week later, the prime minister, Kiichi Miyazawa, was obliged to state that these commitments were not firm pledges, but merely targets.

While linguistic signals do exist to hint that *tatemae* may be in use, they are extremely subtle and fiendishly difficult for foreigners to detect. Foreign governments which quietly rage at Japanese politicians' polite diatribes over international affairs would do well to master them.

Young Daniel Moynihan should not have a right to a seat in Parliament, argues John Grigg

Accident of birth



A future English gentleman: Moynihan and his mother

yet had the chance to prove his unfitness to sit in parliament, which is more than can be said for some others. Lord Blandford, for instance, will have the right to sit there if, by surviving his father, he exchanges his courtesy title for a substantive peerage as Duke of Marlborough. And Lord Kagan still sits there, despite having once been detained at Her Majesty's pleasure.

The holders of lesser dignities, which carry no political privilege, are likely to be stripped of them if they misbehave. The former Sir Jack Lyons is a conspicuous recent example. But peers, who have not only titles but seats in parliament, and whose possession of both may derive from nothing more than the accident of birth, enjoy a virtual immunity.

The House of Lords is based on hereditary right and/or life tenure, both principles which happen to

be valid for a constitutional monarchy and are therefore too often assumed by the lazy-minded to be equally valid for a legislative assembly. But the two functions are quite different. The monarchy is unique, and the arguments for its hereditary character stand on their own, requiring no buttress in a hereditary House of Parliament.

The Queen has no voice or vote in the making of laws, as peers have, nor does she qualify to serve in government, as peers do. She has, of course, the right to be informed and to offer her views in private, but her role in the political process is a formality. Peers are free to be active politicians, and are by custom allowed a ration of ministerial posts. The royal assent to a Bill is a formality; its passage through the Lords is not.

All hereditary peers should, in principle, be like Irish peers, holding titles without any preferential political rights. And no member of the House of Lords should sit there for life. Members should be elected or appointed for a fixed term.

A 21-year-old Lord Moynihan would certainly bring youth to the chamber, but he might well bring little else. And he might be there for 60 years or more. This is a preposterous way to recruit members for a parliamentary chamber in any country, let alone a democratic country. Political talent may run in families, as, say, cricketers often do. But it should not be taken for granted. Who, as Nancy Astor asked, would think of having an hereditary cricket team? — a question the prime minister might ponder should he ever turn his mind to constitutional reform.

Daniel Moynihan may never give his mother the satisfaction of hearing him speak in the House of Lords, but he will have done the state some service if he helps to demonstrate the utter absurdity of the present system.

Weaving an epic fantasy



Bernard Levin pays tribute to the creator of hobbits

fantasy and keep the reader gripped. It is not just that we want to know who wins, and how; it is truly that we want to know why as well. And of course, why is the most powerful of such questions.

But first, I must pay homage to the fecundity — the multiple fecundities — of Tolkien's imagination. (Now there would be a task to win the Wheatley Medal for Indexing!) Take the cast, though it will take some taking; there must be over a hundred figures in the *Dramatis Personae* and they each have their own characteristics. Try a few, chosen at random: Eomer, Frodo, Gandalf, Faramir, Saruman, Beregon, Gollum, Gimli, Ringwraith, Samwise, Balin, Sauron, Theoden, Aragorn, Grond, Nazgul, Mithrandir, the catalogue looks random, but already Tolkien is sowing the seed — I believe that a reader coming fresh to the book could sort out those names into the powers of evil and of good.

Of course, a work as subtle and as crammed as this does not just sew name-tags on the characters; there are figures who play a double game, even some who turn traitor; there are cowards as well as heroes. Yet there is always meaning in the complexities that Tolkien builds in. (I have just realised that "Tolkien" sounds just like another character in the book, and for a moment, so powerful is the spell he weaves outside the book, around the reader, I thought he was one.)

In form, the book is an inverted quest: the Fellowship sets out not to find the Ring, but to lose it. For it is the Ring that rules all the power in the universe, and it must be destroyed if evil is not to win the day. It follows, then, that the book is an account of the journey to the fire which alone can consume the Ring.

It is inevitable that, in such an allegory, all kinds of "solution" will fill readers' minds. Tolkien is far too wise to offer a "key", but the truth is that there is no great difficulty in getting the point. It has very considerable affinities with *The Mahabharata*, not least the simplicity of its difficulties. There was a clue to be followed when the book caught fire in the

United States: it was very noticeable that it became a kind of bible for American university students. Why? Well, remind yourself of the date of publication and of the book's take-off: the second half of the Fifties. In those prelapsarian days, when the Vietnam war was unheard of, the young people of America could cling to a glorious innocence, the last moment in their history of which that was true, and a book that elevated courage, nobility, faith, honour, persistence, leadership and success without taint was grappled to their souls with hoops of steel. (In Britain, it had yet another significant resonance: the ultimate heroes are the ordinary, little, unsung people.)

However you try to define evil, you should have no difficulty in defining good. You cannot miss the optimism in *The Lord of the Rings*, nor can you miss the reason for it. What is the most extraordinary truth about the human race? It is that, for all the abominations human beings can be charged with, there is, and always has been, a gigantic majority of good people over bad. If you say that that is merely coincidence, I shall say that it cannot possibly be. And Tolkien has not only noticed that truth, which anybody could do, but built upon it an edifice half a million words long.

It is not a coincidence, either, that there are many battles in *The Lord of the Rings*, and that the culminating battle is the one on which the whole edifice is balanced. For though Tolkien knows that the atoms of goodness greatly outnumber those of badness, he also knows how powerful evil is, and how difficult it is to conquer, win the day. It follows, then, that the book is an account of the journey to the fire which alone can consume the Ring. It is inevitable that, in such an allegory, all kinds of "solution" will fill readers' minds. Tolkien is far too wise to offer a "key", but the truth is that there is no great difficulty in getting the point. It has very considerable affinities with *The Mahabharata*, not least the simplicity of its difficulties. There was a clue to be followed when the book caught fire in the



...and moreover

CRAIG BROWN

Dawdling is an area of life rarely acknowledged in the news, yet widespread in the real world. Newspapers say who's doing what to whom when and where; the possibility of dawdling simply doesn't exist. There are no headlines screaming "Lamont takes forty winks" or "Mitterrand dithers over which restaurant for lunch" or "Michael Grade leaves through backdoor of Punch, grows bored, makes coffee".

I have yet to see a newspaper profile of an individual or an institution which takes into account the power of lethargy. However sluggish a company, however sleepy a person, the impression given by newspaper reports will be one of great vigour and foresight.

Not long ago, I was criticised by the literary pages of *The Sunday Times* for suggesting in print that the American writer Harold Brodkey was jolly lazy. The accepted newspaper line is that a writer who takes over 25 years to complete a novel must have worked very, very hard indeed. But how many months, years, even decades, old Brodkey must have spent mooching around doing nothing in particular, vaguely plotting whether to have a piece of toast, and then whether to have Marmite or jam on it, or wondering what was on TV, or toying with the idea of reading another page of *The New York Times*. Yet it is taboo to suggest that Brodkey spent time dawdling over his 30-or-so pages a year. In newspaper

profiles, activity is all. Dawdling is disallowed.

Last week, newspapers were full of what they called the "glamorous, fast-moving and highly competitive" world of glossy women's magazines. Now, I spent two years in the mid-80s working on *Tatler* magazine, and I know that it was quite extraordinarily matter-of-fact, slow-moving and uncompetitive; we all had a whale of a time doing virtually nothing. I admit that some of us thought it unfair that we should be forced to show up by 10.15am, but others argued that at least it gave us two hours to arrange lunch, plus a clear half hour to get to the restaurant, order the first drink, and so on.

Of course, we did a little bit of work, most of it for other organisations. Even our editor, the late Mark Boxer, spent a couple of hours moonlighting in the afternoon drawing his cartoons for *The Daily Telegraph*. While the fashion department would be chatting about how to transport Lady So-and-so in a Crompton tute up Mount Sinai, Jonathan Meades, now restaurant critic of *The Times*, would be hunched over a desk writing his idiosyncratic short stories, generally about coprophilia and transsexuals in Bournemouth. Poole and surrounding areas.

I was in charge of a picture section full of hundred-word stories about titled folk. I soon discovered that it saved a lot of effort to make these stories up. With the aid of composite photographs, I wrote a piece on

how Mark Thatcher's half-brother (from Denis Thatcher's first marriage) was now the under-manager of the Berni Inn at Watford. The next day, three Fleet Street newspapers sent photographers and reporters to the Berni Inn at Watford, desperate to buy up the story of this fictitious figure. On another occasion, I ran a profile in a series on famous families claiming that Beryl Reid and Barbara Cartland were sisters. Oddly enough, each sent a letter claiming her reputation had been damaged through association with the other. Another letter of complaint came from Margaret, Duchess of Argyll, who was distressed by the reference by Martin Cropper to her pet dog, Alphonse, as having "bugger's grips". In the next issue, we were pleased to print an apology to Alphonse.

After lunch, we spent what remained of the afternoon thinking up punning headlines for the few pieces that had somehow-or-other come in. "Wey, Bog Spender!" (about wealthy Irish gamblers) came relatively easily, but we took a fortnight dawdling over a pun to place above a fashion shoot in Peru. Peru the Looking Glass? No. Peru Bare? No. Peru Deaf. Eh. You know — True Leith? No. Eventually, "How was it for Peru?" was chosen, the punning process having taken two days longer than the entire trip to South America and back. And now I must sign off, to get back to some glamorous, fast-moving and highly competitive sleep.

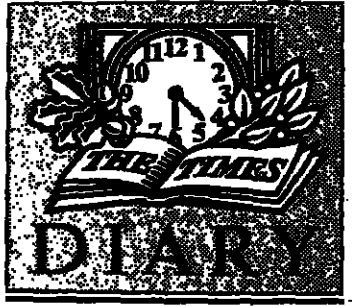
Robinson crusade

AS Charles Haughey fights for his political life today, the corridors of the Dail are alive with rumours that a member of the British royal family will be invited to make an official visit to Dublin. This would be the first time since Irish independence in 1921.

Mary Robinson, the Irish president, provoked the speculation when it emerged that she will be at the England v Ireland rugby match at Twickenham on Saturday. It will be her fourth visit to Britain since she was inaugurated in December 1990. A further visit is planned to Scotland in a few months time, and Robinson has also announced she wants to visit Northern Ireland. This is in sharp contrast to the practice of her predecessor, President Hillery, who never got beyond the VIP lounge at Heathrow Airport en route to other destinations.

Before Robinson can issue an invitation to a member of the royal family (it is thought she hopes Prince Charles will visit), she will have to obtain permission from the Irish government. Indeed officially she requires permission merely to leave the country. Haughey, however, would never agree to a royal visit. Even if he stands down in the next week, his successor as leader of Fianna Fail is unlikely to risk provoking such a row. But if Haughey forces an election rather than resigning, and Fine Gael wins, a royal visit would be a distinct possibility.

Conor Cruise O'Brien says that the mood in Dublin is now less nationalistic than for many years. "A tiny but noisy minority would cause a rumpus," he says. "I think Mary Robinson would like a royal visit but I'm not sure that she will get it."



● Tucked away in Boris Yeltsin's diplomatic baggage as he arrives in London today is a large sword. Not that the Russian president is anticipating any trouble. The ceremonial weapon is required so that Yeltsin can honour Paul Cook, founder of the British Science and Technology Trust, which has sent to the former Soviet Union drugs worth millions of pounds. In a ceremony at the Russian embassy, he will use the sword to tap Cook on both shoulders, making him an honorary Russian envoy.

No end of conferring

THERE are now only 49 press conference days to go before the election. That is if John Major goes to the country on April 9. If he opts for May 7, as some fear, there will be a further 20.

Labour has committed itself to holding a press conference on every weekday from now until the poll. Sometimes they will have two a day. "Oh yes, the gloves are off," says a Walworth Road spokesman.

The way everyone is fighting for their portfolios, it could be twice a day. "That could mean more than 100 Labour press conferences in the coming weeks."

Conservative Central Office affects to rise above the fray: "We have been averaging two a week,

and I think that will remain the plan until the campaign proper." But the Tories will host at least one a day during the three-week campaign. That could add another 40 or so, similar to the schedule of the Liberal Democrats. The minor parties, such as the Greens, will also, of course, be having their say. Expect about 200 attempts to bend your ear.

Pontificating

NEXT time the need arises, the puff of white smoke which signals that a new pope has been chosen may come not from the Sistine Chapel but a five-star hotel.

People have waited for this sign for more than 500 years, but inside the secret conclave, the cardinals are far from serene.

"There are a lot of old men, a lot of prostate problems, and only

papal near miss, had taken up smoking because of the queues for the loo. During the election of Pope Paul VI, some of the older cardinals were on the point of passing out because of the suffocating heat, so guards were ordered to open the sealed windows.

Oddly determined to avoid a repetition of the election for the current pope. After being locked inside the chapel in the Vatican Palace for two days, some of the electors threatened to walk out if a decision was not reached within a further 48 hours.

● British Rail's Network South-East and London Underground have written to warn potential objectors to the £1.7 billion Crossrail scheme for the capital that there was not much time to protest. The letter arrived yesterday. Petitions have to be submitted to Parliament by today.

THE chairman of the BBC, Mark Addy, was expecting simply a jolly lunch with the British Red Cross Society yesterday. Instead, he was presented with a telegram and documents held by the International Red Cross relating to his capture and wounding in the Battle of Anzio in 1944.

"I had just stood up to make a speech when the presentation was made. I found it very moving, and difficult to go on," says Addy, whose leg was amputated as a result of the injuries he sustained. The Red Cross not only sent special food parcels to him, it also assisted with his repatriation for life-saving surgery, the journey home beginning on his 21st birthday. Addy, who had never seen the documents before, says: "These documents bring back vivid memories. I owed my life to the Red Cross."

لکڑی کا کھنڈ



WHITHER TRIDENT?

The British government has reacted to the fury of nuclear disarmament by Russia and America with lofty disdain. Britain's need for an independent strategic nuclear force is regarded as self-evident so self-evident that for once Tories, Labour and the Liberal Democrats are all agreed on it. They disagreed when the Cold War suggested such a deterrent was required. Now that war is over and America and Russia are announcing deep cuts in nuclear arsenals, British politicians have suddenly concluded that an arsenal is a vital national need. Such is the strength of this consensus that defence has almost vanished as a subject of electoral debate.

The government argues that, since Britain's nuclear missiles are already the minimum necessary for ensuring the country's future security, the arsenal cannot credibly be reduced further. While Labour disagrees about nuclear capability, for instance the number of warheads, it accepts the logic of the government's case for Polaris and the already ordered Trident submarines. Both parties seem confused about the purpose of this deterrent. Trident was ordered to reinforce the American response to an identifiable Soviet threat, largely to cement America into Nato and give Britain a separate capacity should the unthinkable happen and America "decouple" from Europe. But John Major admitted yesterday, "The greatest danger we face is not the existence of deterrent forces but the danger of proliferation of nuclear weapons into the hands of other powers in unstable regions of the world."

This is a huge shift in the perceived threat to Britain's security. It reopens, or should reopen, a new debate on Britain's role in policing distant conflicts rather than defending its shores; on the importance of alliances, especially Nato, to that policing; on the role of the Americans in this new world order; and on whether Britain's Trident submarines are a plausible contribution to that order. Seldom has defence thinking had to change so drastically in response to world events. If the specifically nuclear threat to British security comes from countries such as Libya or Iraq or Pakistan or even Ukraine, strategists might conclude that the only believable deterrent is that deployed to considerable success in the South Atlantic and the Gulf: a well-trained, well-led army and air force equipped with sophisticated conventional weapons and the very best intelligence.

Even were a nuclear deterrent to be considered part of such a deployment — for instance against a threatened use of biological or tactical nuclear weapons in the hands of some madman — a sub-strategic nuclear weapon would surely be more appropriate than Trident's intercontinental ballistic missiles. In none of the engagements in which

Britain or America has been involved since the second world war has their status as nuclear powers appeared to exert any deterrent influence on their opponents. The role of nuclear arsenals appears to have been to stabilise the superpower confrontation, not cure the world of conventional wars in which the use of nuclear weapons is so unthinkable as to make their possession valueless. Korea, Vietnam, Lebanon, the Falklands and Iraq stand witness.

The case put for retaining Trident is, pace Mr Major, that Russia and other former Soviet republics still retain intercontinental missiles and who knows what new instability may not emerge from the ruins of the Soviet Union? Trident is an insurance against the unforeseen, even if the unforeseen is even less foreseeable than it was until recently. Trident is a relatively cheap insurance since the bulk of capital spending is past or firmly committed. The running costs are low and its independence of American control is assured. Whether four submarines are needed, as the government insists, or whether Labour can make do with three is a secondary question.

This case may be persuasive for the immediate future. The defence secretary, Tom King, was less convincing yesterday in protesting that since Britain was not part of the great nuclear build-up, "the build-down to more sensible levels is something we are not involved in either." Trident represents a substantial expansion in the range and firepower of Polaris with a maximum potential of 512 warheads compared with 192 now. Mr King says that greater firepower is required to guarantee success against increasingly sophisticated missile defences. This is hard to sustain when the missile defences against which Trident is targeted are still Russia's and when America is itself seeking a reduction in the number of warheads carried on its multi-warhead systems. Labour and the Liberal Democrats have a case for the number of warheads to be deployed on Trident being no more than on Polaris.

But even this case for retaining Trident needs to be thoroughly examined, not least in an election campaign. Britain's politicians are now espousing a defence policy that assumes either a revival in the global aggression of Russia and its potential allies or a collapse in the willingness of the Americans to police Third World conflicts which constitute a threat so substantial to British security and interests as to make British use of ballistic nuclear missiles plausible. Either or both may conceivably obtain, but both require fuller exposition than they have yet been given. The electorate may suspect that ministers' and their shadows are merely going along with the defence establishment as a line of least resistance.

CAPITAL IDEAS

The government of London is a mess. Ever since Margaret Thatcher abolished the Greater London Council in 1986 out of a mixture of personal spite towards its then leader, Ken Livingstone, and antagonism to the council's natural Labour majority, the city has become scruffier, more anonymous and less democratic. Central government now directly controls more of what goes on in London than in any other part of the country bar Northern Ireland. Londoners may not grieve for the GLC but they persist in wanting some London-wide representative body. Their desire is probably not far from the plan published by Labour yesterday.

The first prerequisite is that such a body must be elected. That rules out the Conservatives' feeble suggestion of a group of ministerial appointees. But what London must not get is another bureaucratic monster. Labour's first suggestions for reform, launched in a policy document last May, looked suspiciously like the old GLC monster with new fur. The proposed Greater London Authority (GLA) was even to take charge of the capital's health care. Though there was sensibly no call for a new metropolitan authority for education, the GLA was still expected to "monitor" the boroughs' services and interfere in virtually every aspect of borough activity.

In the new document, much of the flab has gone. There is no mention of health, education or housing and much talk of "streamlining", "subsidiarity" and keeping staff to the minimum. "Direct employment

will be the least common option", Labour claims. Experts will be bought in and staff will often be seconded, from business and industry as well as from the boroughs.

The proposed authority will have no tax-raising powers, relying entirely on a mixture of central government grant and the transfer of money from the existing functional boards, for instance the ambulance and fire services. So the GLA will be only as potent as a Labour (or indeed Tory) Treasury lets it be. It may have new powers over London Transport — as yet unprivatised by the Tories' timid transport department — and over strategic planning in the capital. Such powers could hardly be worse exercised than as now by Whitehall civil servants. Green belt protection, the siting of an Olympic village, the planning of bus routes, the protection of historic buildings are all legitimate regulatory activities of a metropolitan authority.

Somewhere here is clearly room for compromise between the parties. Labour hints at direct election by proportional representation, an odd idea since it would almost certainly ensure the Liberal Democrats a monopoly on power by determining the composition of any coalition. But the concept of a new city-wide authority is valid: elected, regulatory, non-taxing, cash-limited and banned from owning land or exceeding fixed employment targets. Its essence would lie not in usurping the powers of the London boroughs but in usurping those of Whitehall. One day it will come, but only as an act of self-denial by central government.

PARK AND DERIDE

Motorists should not park on yellow lines. Illegal parking blocks the flow of traffic, greatest of 20th-century sins. But one illegal parker is another hard-pressed motorist making a quick call. This dual attitude to parking is a trait of all the motoring classes. Thirty years ago, Britain solved this conflict by means of the traffic warden, who personified the law tempered with mercy, discretion and common sense.

The solution has never been much fun for the wardens themselves. Popular newspapers highlight alleged excesses of duty: "Heartless warden swoops on legless woman." Motorists brand them little Hitlers. They are hit, bribed, pleaded at and patronised. Motorists pay large sums to put them in the stocks at village fetes.

Now, evidence emerges that they are not doing their job well either. The Audit Commission today exposes their inefficiency. Productivity varies wildly, with some wardens within a single force handing out 20 tickets a day and others only five. Warden training is minimal. On-street supervision is often non-existent. Morale among wardens is low.

One solution has been to privatise parking control. Contractors are already employed to

clamp and tow away in certain areas. Westminster council has private wardens. But privatisation has its own defects. Because it pays by results, the tendency is to clamp first and ask questions later. The trade attracts few practitioners ready to temper enforcement of the law with good sense.

The wholesale privatisation of parking control may never win public acceptance. The warden will live on. The Audit Commission report contains sensible recommendations for better management. The authorities should set targets for compliance with parking regulations. Wardens' performance in getting motorists to meet those targets should be monitored.

This is fine. But so long as the public fails to appreciate the warden service, the job will not attract good people. Yet the transport department estimated in 1986 that improved compliance with parking regulations would save £200 million in congestion and accident costs in London alone, and reduce journey times by 10 per cent. Illegal parking, in other words, is deeply anti-social. But rather than admit the need for self-discipline, motorists will continue to welcome the warden service as victim of their contradictory responses.

Planning of new towns: the lessons from Milton Keynes

From the Director of the Town and Country Planning Association

Sir, In fulminating against the new towns your leading article on the 25th anniversary of Milton Keynes ("Paradise mislaid", January 24) accuses the new towns of despoiling "millions [sic] of acres of countryside". May I point out that the total development area of the 28 new towns of Great Britain is 255,487 acres (0.45 per cent of its total land area), and contains only 7.5 per cent of all the new housing built in Britain since 1951.

Nor did the new towns lead to "the desertion and depopulation of many of Britain's inner cities", as you allege. A GLC study in the early 1980s showed that in the case of London about 7 per cent only of the population that had moved elsewhere went to the new or expanded towns.

You further allege that large numbers of people were forced "compulsorily and callously" out of city centres to the new towns. I suggest that they chose and were helped to move because of the prospect of better housing, better employment opportunities, better access to the countryside, and better futures for their children.

You apparently also believe that "the cities of Britain have ample space to meet the demand for housing and commercial development". From the 1991 census figures the Department of the Environment have estimated that 2.8 million new dwellings will be needed in Britain between now and 2011, approximately the number of dwellings in the whole of Greater London.

There is no way that this need will be met if we only build in the cities and "supplement" the demand by infilling smaller towns and villages. Hundreds of small towns and villages have already been ruined by infilling, and it is now widely recognised, not least by government, that town "crumming" must be avoided.

New towns can relieve the development pressures on existing towns and villages. They help to prevent the continuous urban sprawl you rightly deplore, and it is easier to incorporate the principles of sustainable development, such as energy conservation, when building a town from scratch. Britain has suffered from too few new towns in the postwar period, not too many.

Yours faithfully,
DAVID HALL, Director,
Town and Country Planning Association,
17 Carlton House Terrace, SW1,
January 24.

Historic buildings

From Mr John Bowers

Sir, As the owner and occupier of a 17th/18th-century thatched, listed cottage, my experience cannot quantitatively compare with that of folk who live in grander places (letters, January 11 and 23). But principle is not governed by size.

Those of us who live by choice in houses which are part of our social and architectural heritage are privileged. Not only are we able to enjoy the particular charms of building and setting but we stand in direct succession to those who have lived there in past generations and thus have our own special link with local, perhaps national, history.

Such privilege brings obligations and responsibilities which have nothing to do with our holding the title deeds. If our personal budget priorities do not allow for the inevitably higher maintenance costs of such houses, we should seriously consider moving over and letting others, who are willing, carry the burden.

Looking for government funds to support our favoured position is unlikely to win support at Westminster, nor should we expect it.

Yours faithfully,
JOHN BOWERS,
Cherry Cottage,
Church Lane, Wool, Dorset,
January 25.

From Mr G. L. Rogers

Sir, Marcus Binney's article, "Love amid the ruins" (January 22), contains an interesting mathematical implication which deserves to be made explicit. If Jeremy's Cottage near Ashton-under-Lyne is one of 37,000 listed buildings at risk and will require — though a small structure — about £20,000 to restore to use, the total sum required by English Heritage could be at least £740 million. Is any government likely to look at such a figure?

Yours sincerely,
G. L. ROGERS,
Badgers Holt, 3 Vales Road,
Budleigh Salterton, Devon,
January 22.

From Lady Dunpark

Sir, We owners of listed buildings are indebted to Marcus Binney for his convincing assurances on the subject of our heritage.

We would be even more indebted if he could point us in the direction of the "local builder with a ladder" who for "£50 or less" could remedy "dogged gutters, blocked down pipes, slipped tiles or slates".

Yours sincerely,
KATHLEEN JOHNSTON,
17 Heriot Row, Edinburgh 3,
January 22.

Letters to the editor should carry a daytime telephone number. They may be sent to a fax number — (071) 782 5046.

1 Pennington Street, London E1 9XN Telephone 071-782 5000

LETTERS TO THE EDITOR

1 Pennington Street, London E1 9XN Telephone 071-782 5000

From Sir Geoffrey Jellicoe, RA

Sir, As one of the new-town planners working within the framework of Sir Patrick Abercrombie's remarkable Greater London plan of 1944, I now learn that I "was God, and history was the devil". Nonsense. The three professions of town planners, landscape designers and architects, in the postwar euphoria, worked harmoniously together for a better Britain.

Their terms of reference were provided by the creative minister Arthur Silkin (afterwards Lord Silkin), with copious consultations with sociologists and others. So successful were the early towns that the concept, originally from Labour, was continued by the Tories.

Of course there were difficulties when shifting packed slums to bedding out in strange but healthier environments, but now I doubt if any new-town dweller would wish to return either to his old slum or to a new high-rise flat.

The writer of your leader emphasises "the desecration of the countryside" and would prefer either to pack the centre of cities or swallow land on the fringes. To us our countryside is the most beautiful in the world; we need more and more to be able to live in it, to draw both material and spiritual strength from it. These new settlements were intended to do just this.

In one respect all thoughtful people will agree with the leader. Just as there was a complete overhaul of the London landscape 45 years ago, so should there be one of the whole of Britain today. And let the voice of the landscape designer be heard once more in the land.

Yours faithfully,
GEOFFREY JELlicoe,
14 Highpoint,
North Hill, Highgate, N6.

From Mr C. R. Barnett

Sir, Milton Keynes deserves more than your dismissive "on its own terms it has not failed": for any sensible standard it is a triumph.

Go there, see the rich variety of trees and landscaping (more interesting perhaps than the boring patchwork of fields in the countryside, with hedgerow and coppice destroyed). Join the free-flowing traffic on safe roads and walk or cycle in massive parks. Even on a busy Saturday, stroll around the shops with their wide aisles without threat to life and limb. But most importantly, ask the thousands who moved from the crowded South-East and London.

Milton Keynes planners did not, as you allege, disregard "subtle gradations of extended families": grandparents, uncles and aunts were

welcome and they enthusiastically came to homes which for many were the realisation of dreams.

The "new-town blues" which you ascribe to the postwar movement (largely an invention of the media) were in reality depression and dissatisfaction with life in general, evident wherever people cannot cope with the sometimes harsh realities of life.

With my family I spent 13 happy years (1973-86) living, working, growing and helping develop Milton Keynes. We have moved on, careers enhanced and enriched by the experience. Part of us is still in Milton Keynes and so we say happy birthday and many more to come.

Yours faithfully,
CHRIS BARNETT (Director of Health and Housing),
Dover District Council,
Honeywood Road, Dover, Kent.

From Professor Gordon E. Cherry

Sir, To regard the new town building of the 1960s as solely the product of a professional elite who captured power and resources to achieve their ends is simply fanciful. Planners in the mid 1960s had no more than the influence which society at the time was prepared to give them.

Britain was then heading for a population explosion, with a consequent demand for housing around the conurbations and in South-East England, of a scale which required new growth centres. North Buckinghamshire, in a transportation corridor where development would benefit the local economy, was one of them. It was not a question of rejecting the traditional cities, as you imply, but of saving them by a conscious strategy of population redistribution.

Yours faithfully,
GORDON E. CHERRY,
66 Meriden Road,
Hampton-in-Arden,
Solihull, West Midlands.

From Mrs Jill Neville

Sir, A colleague and I have just spent some of our lunch break walking around the exhibition celebrating the 25th anniversary of the new "city" of Milton Keynes.

Why does the media present such a negative view of this splendid city? It is such a good place to be in. Ask us, we work there, live there or nearby, play there and enjoy life there.

Well done to the development corporation: you have made a city that we are proud of and are privileged to be part of.

Yours sincerely,
JILL NEVILLE,
19 Bradden Way, Greens Norton,
Towcester, Northamptonshire.

rating system, which is largely based on the building rather than the business which operates within it.

Yours faithfully,
TERRY CLEMENTS,
36 Eaton Rise, W5,
January 27.

From Mr Michael Alison, MP for Selby (Conservative)

Sir, Your report (early editions, January 23) on the previous day's parliamentary vote on Sunday trading was not an accurate description of what took place. The decisive vote of 224 in favour of Ray Powell's "type of shop" reform Bill was achieved through wide cross-party support. Sixty-two Conservative MPs, six Liberal Democrats, nine members from the Unionist parties, one Scottish Nationalist and two Plaid Cymru members.

Few other issues attract such all-party interest and concern. And the latest vote contrasts sharply with the rejection a year ago of another ten-minute rule Bill, based on a deregulation proposal inspired by the supermarkets, by 144 votes to 75.

The vote on Ray Powell's Bill represents the first time since the defeat of the government's Shops Bill in 1986 that Parliament has had an opportunity to voice its opinion on the general direction of Sunday trading law reform. The overwhelming majority in its favour demonstrates that sensible reform is necessary, desirable and achievable.

Yours faithfully,
MICHAEL ALISON,
House of Commons.

Weighting in

From Mr James Hasler

Sir, Card number 1 of a set of cigarette cards entitled "A Day On The Airway", issued by Nicholas Sarony & Co., in 1928, shows a queue of people and is captioned "Weighing in" (letter, January 16). The lady at the head of the queue stands on a weighing machine.

On the back of the card we read "As a preliminary, every Imperial Airways passenger is weighed, as the load carried must conform to official regulations. Then the party proceeds in motor cars to Croydon Aerodrome."

The set of 25 cards describes a journey from Croydon to Schiphol aerodrome, Amsterdam. Two and a half hours after leaving Croydon, the "party" land in Brussels for lunch. The entire journey is described as a sight-seeing trip from an altitude of two to three thousand feet.

Yours faithfully,
JAMES HASLER,
28 Harrowden Road,
Wellingborough, Northamptonshire.

Business letters, page 23
Sports letters, page 30

A new vision for South Africa

From the Most Reverend Trevor Huddleston

Sir, The prime minister, John Major, will preside on Friday over an historic meeting of the Security Council which could chart a new future for the United Nations. This has become possible with the end of the Cold War, following the collapse of the USSR. Nothing but good can come from an enhancement of the authority of the UN in its role in maintaining international peace and security.

But whilst East-West tensions did so much to weaken the credibility of the UN in the post-war period we must not lose sight of the potential of North-South conflict. Indeed one issue has been central to North-South confrontations within the UN system from its earliest days — "apartheid".

With progress now being made towards a new South Africa, I hope that the prime minister will have the vision to recognise the need for the international community to act collectively, through the UN, to ensure a genuine end to apartheid and the adoption of a fully democratic constitution. It would be a great error of judgment if he were to ignore the issue of apartheid when he addresses the Security Council.

Mr Major has a further opportunity to promote progress in South Africa, on his return to London on Saturday, when he meets President de Klerk. It is essential that he makes clear Britain's commitment to a fully democratic constitution and states that we could never accept the right of the white electorate to veto the implementation of agreed constitutional changes. Yet this is implicit in President de Klerk's recent proposals.

Sadly, despite whatever is said in private, the signal which will be sent to both black and white South Africans will be very different. I am told that the prime minister has taken the incomprehensible decision to invite Mr de Klerk to join him at Twickenham that afternoon, to watch the international rugby match between England and Ireland.

If one sport symbolises intransigence to change in South Africa it is rugby football. I can think of few possible actions which could so effectively lead white South Africans to believe that Britain is in fact not committed to the democratic transformation of their country, or which will further encourage them to resist change. I hope it is not too late for this invitation to be withdrawn.

Yours sincerely,
TREVOR HUDDLESTON,
President,
Anti-Apartheid Movement,
13 Mandela Street, NW1,
January 28.

Poll tax defaulters

From Professor C. Arme

Sir, 1. Because of the need to make up the deficit caused by community charge defaulters, I am apparently paying more than I should.

2. Six years are being allowed for councils to collect unpaid bills (report, January 24).

3. Will I receive a refund when defaulters have paid their debts and, if so, when, how much and from whom?

Yours faithfully,
C. ARME,
1 Sneyd Avenue, Westlands,
Newcastle, Staffordshire,
January 27.

Toujours la politesse?

From Mrs Dorothy Drake

Sir, The answer to Robin Ward's question (letter, January 24) about what he should call the porter, the waiter, the ticket collector and the barman, seems to be (regardless of whether they are male or female): "excuse me".

Yours faithfully,
DOROTHY DRAKE,
Marchfield, Crossways Road,
Graysford, Hindhead, Surrey.

From Mrs Ann Morris

Sir, When he comes to England, Mr Ward has *pas de problème*. He calls the porter (what porter?), the waiter, the ticket collector, the barman "mate". In return, he may expect them to call him the same.

Yours faithfully,
ANN MORRIS,
14 Southwall Road, Deal, Kent.

From Mrs Barbara Cross

Sir, Mr Ward is free to address the porter as "porter", the waiter as "waiter", etc.

Yours truly,
BARBARA CROSS,
Long House, Church Lane,
Ropsley, Grantham, Lincolnshire.

From Mr Ralph Gartenberg

Sir, If Mr Ward were to address the porter, waiter, ticket collector and barman as Sir, they would, I am sure, respond positively.

Yours sincerely,
RALPH GARTENBERG,
14 Cuckoo Hill Drive,
Pinner, Middlesex.

From Mr D. B. Gurrey

Sir, No problem, Squire. Yours faithfully,
DONALD GURREY,
Cwm Farm,
Forden, Welshpool, Powys.

OBITUARIES

SALLY MUGABE

Sally Mugabe, the wife of President Mugabe of Zimbabwe and a member of the politburo of the ruling Zanu(PF) party, died of kidney disease in Harare on January 27 aged 59. She was born in the Gold Coast.

UNTIL laid low by illness, Sally Mugabe played an active political and charitable role in Zimbabwe. She earned the honorary title "Comrade Sally" for her work in the guerrillas in the camps in Mozambique and Tanzania during the struggle for majority rule. After independence she sat on the ruling party's central committee as secretary for women's affairs.

Born Sarah Francesca Hayfron in what was then the Gold Coast, she met her future husband when he visited the newly independent state of Ghana on a teaching course. She followed him back to Southern Rhodesia in 1961 and, when they married, adopted his Roman Catholic religion, retaining a devout belief for the rest of her life. As Mrs. Mugabe, she launched herself into a political career she campaigned energetically by his side.

Her first brush with the racial divisions of southern Africa came when she was on a transit flight in Johannesburg: she was held for several hours by the authorities there because she refused to state her race on a form she was asked to fill in. At a political rally in Salisbury (now Harare) after delivering a speech that watching Rhodesian police considered inflammatory, she was arrested and jailed. In prison she mounted a civil disobedience campaign by refusing to clean cells and went on a hunger strike.

By 1962 Mr Mugabe had fallen foul of the authorities himself and was detained for his political activity. She, too, while pregnant, was put under house arrest but she slipped away. The child was later stillborn.

In 1963 she went to Tanzania and gave birth to a son, Nhamodzenyika ("the country's suffering"), who lived for only three years before dying of cerebral malaria in Ghana. Robert Mugabe was by then in his third year of a ten-year

detention period and was refused permission by authorities to attend the funeral. "I am a mother," she wrote in her autobiography, "I could have gone out and grabbed Ian Smith by the throat when I had to write and tell my husband that our child had died... But he taught me to realise that if you spend all your time wanting revenge you stay always in the position that you were before you gained your freedom." She moved to London, teaching and working in a variety of jobs, including a spell as a teacher at the Africa Centre, and spending hours copying in longhand from texts borrowed from the local library to provide her husband with material for his studies in Wha Wha prison in Rhodesia's midlands.

Independence in 1980 brought the couple to a stable home for the first time, having spent only six years of marriage out of 19 together. From then she acted as Zimbabwe's first lady, bringing a natural grace and West African spontaneity to official functions.

She maintained a relatively low profile as deputy secretary in the Women's League of the ruling Zimbabwe African National Union (Patriotic Front). Although also a member of the party's politburo she was not easily accepted by most of her colleagues because of her Ghanaian nationality, her inability to speak the Shona vernacular fluently, and the fact that she was in her husband's shadow.

This distrust deepened in 1989 when President Mugabe made the error of annulling Women's League elections and putting his wife in charge. He was accused of being manipulated by her. In any event the appointment meant little, as her illness confined her more and more to her bed.

During the last two years she was involved in establishing a campaign to raise money to assist poor and disabled children in Zimbabwe but as her illness worsened she appeared in public only infrequently. Her last public engagement was as hostess to the Commonwealth leaders in Harare in October.

Jean-Louis Rieuppre

JEAN-LOUIS Rieuppre, a French academic who specialised in the history of the US West and American Indians, died of cancer on January 25 aged 68. Rieuppre's passion for the US Far West came from his love of Western movies. His first

book, *The Western, or American Cinema "Par Excellence"*, in 1953, became a handbook for French film buffs.

He later turned to history and became a prolific author. He had just completed his latest book, entitled *The Lost Conquistador: The Indian Odyssey of Cabeza de Vaca*, which his publisher, Payot, said would appear in March.

DOM GREGORY MURRAY

Dom Gregory Murray, OSB, organist and composer, died at Downside Abbey on January 19 aged 86. He was born in Ealing, London, on February 27, 1905.

DOM Gregory Murray enhanced the music of the Roman Catholic Church, and latterly that of other denominations, almost by stealth. His music is sung every Sunday in thousands of churches throughout the English-speaking world: a case of everybody knowing the tune but few knowing the name of the composer. His influence through such simple music as *A People's Mass* (with sales of over two million copies), his psalm tones, organ music and hymn tunes reached far, although he had more or less withdrawn from public life half a century ago.

Anthony Gregory Murray was educated at Westminster Cathedral Choir School when Sir Richard Terry was Master of the Music, and St Benedict's, Ealing. He was ordained in 1932 for Downside Abbey and spent most of the rest of his life there except for periods at Ealing during the war and as parish priest of Hindley, Lancashire, from 1948 to 1952. He was parish priest of St Benedict's, Stratton-on-Avon, from 1952 to 1987, a position he combined with his domestic duties. In 1923 he became a fellow of the Royal College of Organists and read for the historical tripos at Cambridge, graduating in 1929.

Murray was a brilliant organist, regularly giving recitals and broadcasting during the 1930s. The frequency of his live broadcasts



from the Compton organ at Downside led to the folk tale among musicians that the abbey was permanently hooked up to the BBC. He was particularly noted for his skill at improvising. Those with acute hearing and their wis about them would frequently detect a musical quotation from another work, not necessarily sacred in nature. He was an authority on Gregorian Chant, publishing two books on the subject. It was a measure of his honesty that, once he had changed his mind about the rhythmic basis of plainsong, the second more or less contradicted the first. He disowned his *Gregorian Rhythm: a Pilgrim's Progress* (1934) in the October 1957 edition of *The*

Score, later giving his reasons in *Gregorian Chant According to the Manuscripts* (1963). Two of his hymn tunes were published in the widely esteemed *Hymns Ancient & Modern* (New Standard). Outside of music his interests encompassed the gospel of St Matthew, football, cricket, tennis and chess. He complained during his last illness that the greatest privation of being sick was his inability to play the latter four, especially football. The sharp wit of his early years had mellowed to a delightful humour which he retained to the end.

His over-riding interest as a musician was to provide music that would enhance the Roman Catholic liturgy (when the Church of England later took to his music with enthusiasm he was delighted). His reflections on the place of music as a servant of the liturgy are recorded in *Music and the Mass* (1977). He wrote for the old Latin liturgy, but as a keen vernacularist he seized the opportunities offered by the reforms of the Second Vatican Council and continued composing until a few months before his death. He was always threatening to stop writing, once describing music to his publisher as "a bore and a chore", but he never did and his *Chorale Prelude on Marientiel* was published on the day his death was announced.

MAHMOUD RIAD

Mahmoud Riad, for ten years Egypt's foreign minister and secretary-general of the Arab League from 1972 to 1979, died in Cairo on January 25 aged 75. He was born on January 8, 1917.

MAHMOUD Riad was one of the Arab world's most prominent statesmen over several decades and lived to be, in his retirement, one of its more influential elder commentators on international affairs. Serving Egypt's last three, dissimilar regimes under presidents Nasser, Sadat and Mubarak, he was primarily a diplomat, an organisation man whose own position on issues was not always apparent. In his last years, he found greater freedom of expression, revealing that he still harboured some nostalgia for Arab nationalism and the Nasser era. He was also strongly sympathetic to the Palestinian cause and disagreed with the peace settlement President Sadat made with Israel.

Born into a middle-class family, Riad enrolled at the military and staff college in Cairo after completing high school and obtained a doctorate in engineering in 1940, when Egyptian public opinion under King Farouk tended strongly towards Nazi Germany. He saw service in the fighting between Arabs and Jews in 1948-49 and, after the defeat of the Arab armies in the Israeli war of independence, he was chosen to lead the Arab military delegation in the mixed armistice committee, in which capacity he negotiated with the new state of Israel until 1952. He then left the army as a lieutenant-colonel to head the Palestine desk of the foreign ministry.

That was the year of the military coup that toppled the monarchy and replaced it with the regime of Colonel Gamal Abdel Nasser. Riad was sympathetic to the new rulers and his diplomatic career made rapid progress. He was promoted to lead the foreign ministry's Arab affairs department until, in 1955, he was sent to Damascus as ambassador. During the crisis over the invasion of the Suez Canal zone by Israel, Britain and France in



1956 Riad solicited public and diplomatic backing for Egypt among the Syrians and helped to prepare the two countries for their ill-fated amalgamation in the United Arab Republic in 1958.

From 1958 to 1962 Riad served as foreign affairs adviser to the president before being sent to New York for a two-year spell as Egypt's permanent representative at the United Nations. In 1964 he was appointed minister of foreign affairs. Two years later he had a brief spell in the office of the Arab League but he was reinstated as foreign minister in 1967 and shortly afterwards was promoted to deputy prime minister.

In the wake of the Arab defeat in the Six-Day War of June 1967 Riad played an active part in the diplomatic activity that led to the drafting by Lord Caradon, then Britain's permanent representative at the UN, of the security council resolution 242. This urged the Arab states to recognise Israel and guarantee its security within the pre-1967 borders in return for Israel vacating all the land it

occupied during the war. He was also instrumental in persuading all but three African states (South Africa, Malawi and Lesotho) to sever diplomatic relations with Israel because of its refusal to withdraw from the Sinai peninsula. At that time Egypt - together with India and Yugoslavia - was one of the leaders of the new non-aligned bloc of nations and Riad succeeded in persuading many countries in the communist and developing worlds to boycott Israel.

Anwar Sadat, who succeeded Nasser as president in 1970, did not have the same regard for Riad. However, he nominated him in 1972 for the secretary-generalship of the League of Arab States. Riad's long experience of international Arab rivalry was found useful there. He was able to prevent a number of crises from getting out of hand but he was unable to avert the great division of 1979, when Egypt was expelled from the league for its separate Camp David peace agreements with Israel.

Although Riad had opposed President Sadat's policy, he resigned from his post as secretary-general when the headquarters of the league were transferred to Tunis. During his retirement Riad was often consulted by President Mubarak and other Arab leaders for advice on their foreign relations. In addition he wrote a number of books, principal among them being his memoirs, *The Struggle for Peace in the Middle East*. Prior to the invasion of Kuwait by President Saddam Hussein's forces, Riad warned against the Iraqi leader's ambitions and urged Arab states to join hands with the West to re-enforce the status of Kuwait. But he later criticised the United States for inflicting too much civilian destruction on Iraq.

Mahmoud Riad's style of living was comparatively modest. In addition to their home in Cairo, he and his wife maintained an apartment in London where they spent about two months of each year.

Riad is survived by his wife and their three sons.

APPRECIATIONS

Gen Sir Dudley Ward

YOUR admirable obituary of General Sir Dudley Ward (December 31) understandably lacked space to cover two key periods of his career, as commandant of the Staff College from 1949 to 1951, and commander 1st British Corps from 1951 to 1953, when he had a vital influence on the future of the Army.

Dudley Ward's period at Camberley coincided with the rapid expansion of BAOR to take account of a possible Soviet invasion of the West, perhaps patterned on the North Korean model in mid-1950. Against this background Dudley Ward succeeded in making the training at Camberley completely professional and realistic; there was an abrupt end to happy nostalgic study of the techniques of the second world war.

Instead, we were forced to think in terms of operating against much superior numbers and in an unfavourable air situation; we were given a modern enemy, the Fantasia, whose tactics and methods were those of our Soviet former allies. Above all our exercises were conducted at war pace, with our plans critically and positively analysed. The year 1950 was an immensely stimulating time to be at Camberley; those who were lucky enough to be students or members of the directing staff at that time felt the benefit throughout their subsequent careers.

Ward's arrival in BAOR the following year to command the newly formed 1st Battalion Corps proved an equally salutary breath of fresh air. He concentrated all our training on practical implementation of the defence

plan for Germany. Since, at that time, we depended on river lines to help stop the Soviets, our exercises naturally centred round this aspect. The Spearhead series of signal exercises and subsequent inter-divisional contests on the Rhine and the Weser were the most realistic training which could have been devised. By the end of the 1952 training season Ward had successfully developed a proper confidence in 1 Corps's operational ability.

Command of a corps was, in fact, probably Dudley Ward's best level. It was the last time he could afford to be a pure soldier and concerned with functions he completely understood. In all his subsequent appointments, there was a political element, which



was not really his metier, and which he preferred to delegate to others.

As a commander, Dudley Ward was supremely practical and full of commonsense. As a C-in-C he may have lacked the flair of John Harding or the intellect of Hackett but on the divisional and corps level he was at least their equal. If he was not quite a great soldier, he was certainly a great trainer.

Li-Gen Sir James Wilson

Yvonne Bryceland

MY SISTER Yvonne Bryceland (obituary, January 15) used to chuckle at my theory that the genes that produced her acting flair date back to her great-great-grandparents - one of whom was a professional Danish gambler and a founder of the embryo theatre in the Orange Free State - diamond-rush years of the late nineteenth century. Her great-grandmother on her mother's side was an equally theatrical character - a genuine Lady Mary Sinclair-Ingles. I have a copy of their marriage certificate to prove it. Alas for delusions of grandeur, however - she ran away and wed a farmer, and was disowned by her family.

One of the many tributes to Yvonne was paid by Roy Sergeant, head of the drama department of South African Television. "She was," he said, "a great actress and glorious woman."

Few who knew Yvonne well would cavil at this assess-

ment. To me, her closest ally in our family of five children - she was the youngest - "Bud" was always special, sunny-natured, independent. Even in the bad years (before she met and married Brian Astbury) when she raised on her own a family of three active girls on a miserly librarian's salary, she would not accept help.

One other primary virtue she exercised all her 66 years was modesty. Even when accolades and awards came in showers, her head was not turned. In her last letter to me in South Africa, a few months ago, she wrote: "I'm dying to know what you and Mandy (my daughter) thought of the film (*Road to Mecca*). The critic here have been wonderful on the whole, but frankly I care much more about what my family thinks."

Bruce Heilbrunn

The concise crossword, the chess problem and the answers to Word-Watching are on page 23 of the new Life and Times section.

JAN 30 ON THIS DAY 1922

The manner of Captain Robert Scott's death near the South Pole has always, in the public's mind, unwittingly overshadowed the achievements of Sir Ernest Shackleton (1874-1922). Following his first voyage with Scott in 1901 he led three expeditions to Antarctica between 1907 and his death.

TRAGEDY OF THE QUEST

DEATH OF SIR E. SHACKLETON

Captain Hussey, meteorologist of the Quest Expedition, and a medical man, who brought Sir Ernest Shackleton's body to Montevideo, has sent the following message to the *Daily Mail*:

I regret to inform you that Sir Ernest Shackleton died suddenly from heart failure on January 5, in the Quest, off South Georgia, where we arrived the day before. At half-past 3 in the morning he called Major Macklin and complained of a pain in the back.

Immediately afterwards he collapsed. Major Macklin called Dr McIlroy, but Sir Ernest died in three minutes, before anything could be done. He said nothing before he died. He had never previously complained of any illness, but only that he felt tired.

By the untimely death of Sir Ernest Shackleton the ranks of British explorers sustain a heavy loss. He had gained fame as a man of the greatest intrepidity, as one who had held the Farthest South record - a record broken later by Amundsen and Scott - and as a leader of men who had few equals. He was also distinguished, and this was the special characteristic of the man, by a combination of those qualities of daring, enthusiasm, and foresight essential in the leader of any hazardous

undertaking, with the business capacity of organization so that he was able both to plan and execute his own designs. Thus in his greatest expedition, when he reached to within 100 miles of the South Pole, as in this last journey on the Quest, every essential piece of equipment, all the plans not purely scientific, he made himself.

Shackleton had his first voyage with Scott in 1901 he led three expeditions to Antarctica between 1907 and his death. That which lies south of the southern extremities of Africa and South America. The first public announcement of the expedition was made at the end of last July, but at that time Shackleton had already worked out his plans and had secured the necessary financial backing.

On September 17 last, the Quest left St Katherine's Dock, London, amid ringing cheers of thousands of spectators. The voyage, which was planned to last three years, was hardly begun when, in the Bay of Biscay, heavy weather was encountered. The ship stood the strain gallantly, but put into Lisbon for slight repairs.

Thence, "in perfect order," as Sir E. Shackleton reported, the journey was continued to Madeira and the Cape Verde Islands. The Quest thereafter crossed to Rio de Janeiro, making en route a complete examination of the little-known St Paul's Rocks. Rio was reached on November 22, all well. There the vessel was refuelled, and on December 18 she cleared for her long voyage to the south. The Quest was to sail eastward, past Bouvet Island, and then, towards the end of this month, the Antarctic ice was to be entered near Enderby Land...

The sky at night in February

By MICHAEL J. HENDRIE, ASTRONOMY CORRESPONDENT

MERCURY starts the month as a morning star but too near the Sun to be visible. After superior conjunction on the 12th it becomes an evening object, setting on the 29th and reaching 1.1 magnitude it should be visible in twilight low in the western sky through into the middle of March.

Venus is in the morning sky but the best of the apparition is now over and the planet, which rises an hour and a half before the Sun on the 1st, will rise only 45 minutes before by the 29th. At -3.9 magnitude it will be visible to the naked eye in the south-eastern dawn sky. Venus will then remain close to the Sun throughout much of the year, passing from the morning to the evening sky in June but not becoming a conspicuous evening star until November. Venus passes close to Uranus and Neptune on the 7th/8th, Mars on the 19th/20th and Saturn on the 29th but with all four planets being much fainter than Venus and in a bright sky, these close approaches will probably not be visible even with optical aid.

Mars remains close to the Sun

until May, rising only an hour before the Sun throughout February, and at 1.3 magnitude not observable with the unaided eye. The waning crescent Moon is nearby on the 1st.

Jupiter is in the constellation Leo and will be at opposition on the 29th, when it crosses the meridian at 0h. It will be above the horizon from early evening on the 1st and from sunset by the end of the month. At -2.5 magnitude it will be a conspicuous object, and the only naked eye planet visible in a dark sky this month. Binoculars will show the planet's disc and the four large satellites. The full Moon passes to the south on the 18th.

Saturn was in conjunction with the Sun on the 29th January and rises no more than an hour before the Sun by the end of February.

Uranus and Neptune are in Sagittarius and close together in the sky so they rise and set about the same time throughout the year. They rise 1 hour before the Sun on the 1st and 2 hours before the Sun on the 29th. Uranus is about 5.7 and Neptune 8 magnitude, so both need optical aid.

The Moon's new Moon, 3d 19h; first quarter, 11d 16h; full Moon, 18d 08h; last quarter, 25d 08h.

while sunrise is at 07h 40m and 06h 50m on the same dates. Astronomical twilight ends at 18h 45m and 19h 30m early and late in the month and begins at 05h 45m and 04h 55m.

Algal, the variable star in Perseus which fades from 2.1 to 3.4 magnitude every 69 hours, can be seen this month when faint about the following times: 14d 01h and 16d 22h.

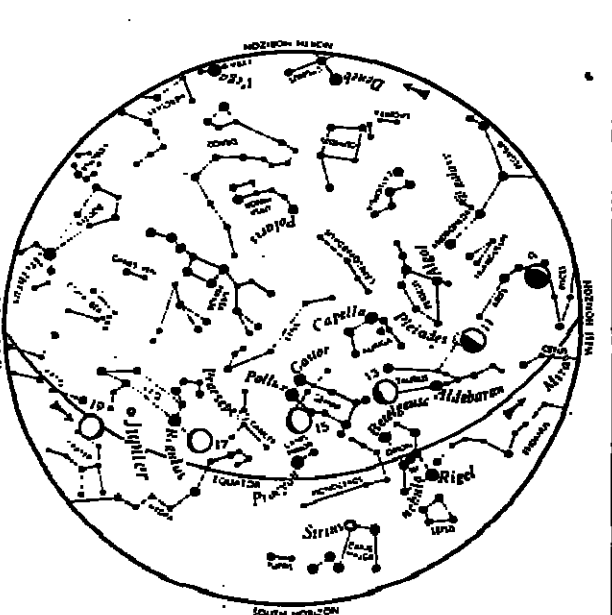
The monthly charts are drawn for the 1st of the month at 23h and the notes beneath them indicate that (apart from the Moon and planets) the aspect of the sky will be the same 2h later the previous month and 2h earlier in the subsequent month. Thus the February chart is applicable to the 1st January at 01h and 1st March at 21h.

If it were not for the motion of the Earth around the Sun we should see the same stars in the same places one rotation of the Earth or 24 hours later. But because the Earth completes an orbit around the Sun in one year or 365 days the Sun appears to move eastwards amongst the stars by about one degree per day and this causes the stars to rise 4 minutes earlier each evening. Over a month this difference adds up to 2 hours. After 12 months the same stars are rising again at the same time in the evening.

Near the equator the lengths of day and night change little with the time of year but farther north and south there is an increasingly large variation. At the latitude of southern England it is dark for 12 hours in early February but as the Sun moves north this reduces to under 4 hours in mid-summer and farther north still it is light all night.

The time between sunset and darkness or darkness and sunrise is called twilight and its ending and beginning is related to the Sun's depression or distance below the observer's horizon, 18 degrees for astronomical twilight, when it is as dark as it will become and no light from the Sun affects the sky.

In autumn the daily motion of the stars westwards and the early time of darkness partly cancel out and the stars do not run into daylight quickly. Thus a star like Arcturus, which is in the west at dusk in August, can remain above the horizon in darkness until November. In late winter, however, the opposite happens and we soon lose the winter constellations into advancing evening twilight. For example Orion, which is conspicuous in the south during February evenings, is near the horizon by the time it is dark by mid-April.



The diagram shows the brighter stars that will be above the horizon in the latitude of London at 23h (11 pm) at the beginning, 23h (10 pm) in the middle, and 23h (9 pm) at the end of the month, local mean time. At places away from the Greenwich meridian the Greenwich times at which the diagram applies are later than the above by one hour for each 15 deg west of Greenwich and earlier by a like amount if the place be east. The map should be turned so that the horizon the observer is facing (shown by the words around the circle) is at the bottom, the zenith being at the centre. Greenwich Mean Time, known to astronomers as Universal Time and expressed in 24-hour notation, is used in the accompanying notes unless otherwise stated.

The Queen asks for quiet anniversary

By ALAN HAMILTON

THERE will, for the time being at least, be no fountain in Parliament Square to mark the Queen's 40 years on the throne. Indeed there will be precious little else next week to commemorate a milestone reached by only five previous monarchs. The sovereign herself has requested that any celebration should be in the lowest of keys.

Forty years ago next Thursday, Princess Elizabeth was at Sagana Lodge, in the Aberdare mountains of Kenya, when she learnt of her accession. That it is also the anniversary of the death of her father King George VI is the overpowering reason why accession day has never been an occasion of unbridled rejoicing. The Queen would prefer any public show of affection, such as was shown on her jubilee in 1977, to be kept for her golden jubilee in 2002, when she will also celebrate her 75th birthday. Next

Thursday, as on every accession day, royal salutes will be fired at the Tower of London and Hyde Park, and flags may be flown from public buildings. The Queen will be at Sandringham in the middle of her winter break, and her only public engagement of the day will be to visit a hospice in the nearby Norfolk village of Snettisham.

The main event will be the screening on BBC1 that evening of a 110-minute documentary on her working life, the most revealing film of her to be made since *Royal Family* in 1969. It will show her as a dedicated and enthusiastic head of state with a surprisingly easy ability to laugh and a sense of humour both ready and sharp. A more searching look at the institution is planned by independent television for the autumn.

Queen Victoria was the last monarch to reach her 40th year in the job, the only others being Henry III, Edward III, Elizabeth I and George III. Scots will know that William the Lion and David II were equally long servers, as was James I of Great Britain.

Victoria was still in her widow's weeds at Windsor when she reached her 40th anniversary in 1877; the only celebration reported by *The Times* was the ringing of bells at St George's chapel in the castle, and St John's church in the town. Buckingham Palace said yesterday it knew of no belting plans for next week.

Such celebrations are being planned after the hands of the Royal Anniversary Trust, an independent body headed by Sir George Younger, the former defence secretary and now chairman of the Royal Bank of Scotland. The trust had an inauspicious launch last autumn when it claimed it was honouring the longest-serving head of state in the industrial world. King Baudouin, who has been on the Belgian throne since 1951, had reason not to be particularly amused.

Further controversy has descended on the trust after its decision to commission Andrew Lloyd Webber to write music for a television spectacular to be staged at Earls Court in October, in preference to Dr Malcolm Williamson, master of the Queen's music. It is not yet certain that the Queen will attend.

Mirror is withdrawn from sale

Continued from page 1

of British Rail, which was seen as the leading candidate to buy MGN.

Ernst & Young, the accountancy practice, is preparing a report for the banks on the extent of MGN's losses, although an accurate assessment may take months or even years. MGN itself is suing Robert Maxwell's estate and Kevin and Ian Maxwell for £170 million allegedly removed from the company.

Kevin Maxwell is expected to be interviewed by Robson Rhodes within a week after losing his appeal for a right to silence to avoid self incrimination. The court refused consent for appeal to the House of Lords and refused to delay judgment if he petitions the Lords directly.

Lord Justice Dillon said that the Insolvency Act removed Mr Maxwell's right to silence. The decision will have implications in other cases.

The judge rejected an appeal by MGN, which wants to ask Mr Maxwell about the whereabouts of funds.

Administration cost, page 23
Law report, page 30



Regal calm: a portrait of the Queen by Andrew Festing, commissioned by the Royal Military Academy Sandhurst and unveiled yesterday, shows her in the robe and insignia of the Order of the Garter

Yeltsin presses Major for Trident cuts

Continued from page 1

ons. Today's Anglo-Russian talks will also tackle the question of former Soviet nuclear scientists facing lucrative enticements to work for Third World countries. Mr Yeltsin touched on that in his broadcast at home yesterday, pledging measures "to prevent our experts from spreading weapons of mass destruction".

Mr Yeltsin said that his 10-point programme of arms cuts, covering everything from strategic nuclear mis-

siles to biological and conventional weapons, had been prepared after "constant interaction with other members of the commonwealth". On strategic weapons, he said Russia had taken 600 land and sea-based missiles off standby alert; 130 silo launchers for intercontinental ballistic missiles were being destroyed; six nuclear submarines were having their missile launchers dismantled, and a number of missile programmes had been cancelled.

Mr Yeltsin also said that he wanted Russia to work with America on a joint system of global anti-missile security that would replace the American Strategic Defence Initiative, or "Star Wars" project.

"Nuclear weapons and other means of mass destruction in the world must be eliminated," he said, although he emphasised that he was not talking about unilateral disarmament. "The United States is taking parallel steps in a gesture of goodwill. It is

now possible and necessary to move much further along this road."

On Tuesday, President Bush announced plans to eliminate 1,500 of 2,000 nuclear warheads on land-based missiles, reduce by a third the number of warheads on sea-based missiles and to convert some bombers to non-nuclear roles.

Bush blitz, page 7
Leading article and diary, page 15

Political sketch

Angry old geyser blows his top

The House of Lords is never quite what you expect. The Third Baron Brabazon of Tara, for instance, should storm into the chamber. Instead, he just walks bland and urbane. He was at the dispatch box yesterday to answer a complicated question from Lord Benson about the financial administration of the EC, which Benson believed to be dodgy.

Lord Brabazon was rather relaxed about EC finances, and most other things, too. Lord Benson, who had read something about it on *The Times* letters page, persisted. Lord Bruce of Donington came to his aid. Lord B of D seems to be in a perpetual rage. Whatever may be the topic of the day, to Lord Bruce it's the fighting limit. An innocent onlooker, catching his first sight of Lord Bruce boiling over, feels excited to be present just as the last straw breaks the camel's back.

But then Lord Bruce does it again, on the next question. And again, on the next. One imagines him raging at his Teasmade as each new dawn finds him just as it all becomes too much. Lord Benson's question — or, rather, Lord Brabazon's answer — was beyond what human flesh could bear. It was the last straw. He exploded.

As with an Icelandic geyser, there is a dangerous rumble followed by words shot with intense energy into the air. "... grossly inadequate to the task before it" (or something) spat the old geyser. Forget Mr Angry: this was Lord Angry.

Lord Brabazon — Lord Bland — murmured costily about "three billion eco", and other noble equivalents of the Mister Men pitched in. Lord Cockfield, who is rather an expert on the EC and rather disinclined to hide it, told their Lordships that member states were to blame for what Lord Snooty called "malfeasance". Lord Bland turned to face Lord Smoothie — "Holme of Cheltenham" — whose question was almost drowned by paper crunching from Lady Seear — the Baroness Preposterous.

Lord Smoothie's complaint was about parking charges at Heathrow.

Lord Bland said he was not responsible for these, then proceeded to defend them. Lord Smartypants — Marsh — rose with a smirk.

from the crossbenches: "If the noble Lord is not responsible, then why is the question on the order paper?" Lord Bland replied that he had wondered about this himself.

Lord Harmer-Nicholls, who was once a hotelier in Wolverhampton, took Jester's role. All very well, chuckled Lord Funny, in charge. 75p for half an hour's parking, but "by the time you've got out of the car and walked to the end of the car, the half hour has gone". During prolonged laughter, three Lord Sleepies and a Baroness Drowsy, whom we shall not name, awoke.

Laughing turned to angry. Looming after Lord Hatch of Lusby took the floor. The nobleman's Dennis Skinner and working man's friend, Lord H is permanently aggrieved on behalf of the oppressed. He sees conspiracy everywhere. "Never dissatisfied" should be the motto beneath the Lusby coat of arms. Lord Suspicious has espied a plot to export "instruments of torture and mechanical restraint" to tyrannies abroad. An unedifying gallop through the world of "leg irons", shackles and gang-chains" followed, as Lord Suspicious sought a pledge to stop this evil trade.

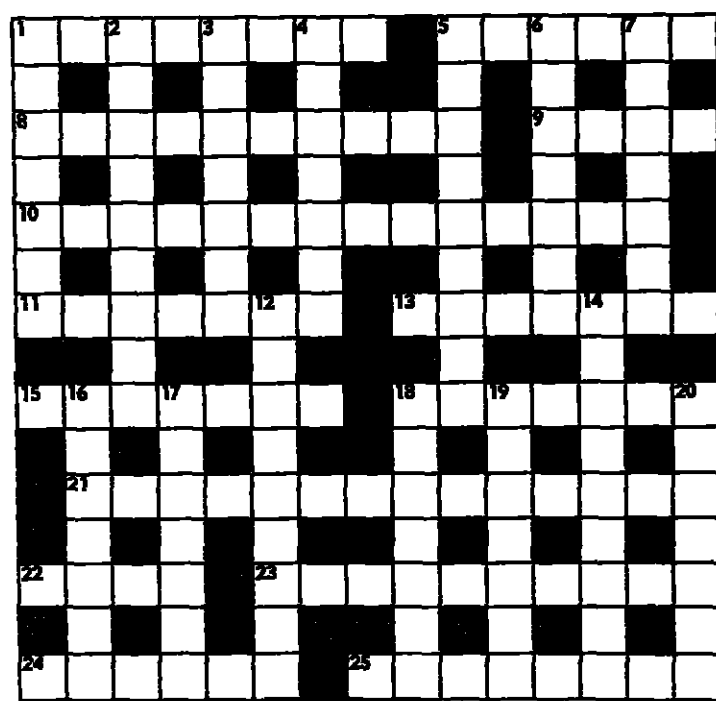
It fell to the minister, Lord Reay, to fail to ally suspicion. Lord Reay, some might say, which may be his problem, he cannot quite understand what their Lordships are getting at. They baffle him. There were already tight controls, stammered Lord Stumped to Lord Suspicious. Some devices, however, designed for innocent purposes, could be turned to evil ones.

Whatever else one has thought of the Earl of Halsbury, one has never seen him as snary. But he rose, now, to offer an example from the world of lingerie. "A corset," said Lord Snay, could be "adjusted to become an instrument of torture". Lord Stumped admitted he could add consent to the prescribed list.

From Lord Bruce of Donington came a rumble. The old geyser was stirring. Up leapt Lord Angry. Something snapped. Controls he stormed, had better be more effective than when gun barrels were exported to Iraq. He resumed his seat. He was now too angry to speak.

MATTHEW PARRIS

THE TIMES CROSSWORD NO 18,828



- ACROSS
- One who is sure to fail as flatterer (4).
 - One for each child (6).
 - Chestnuts (chips off) for breakfast? (10).
 - Flute of use to the military, if kept in iron case (4).
 - Causing a body to pass through light? (14).
 - Horsemen captured leader of Assyrian attackers (7).
 - Gambler appearing in court endlessly (7).
 - Copper applied here to look after lowest parts of Hull, say? (3,4).
 - Directions for series of lectures (7).
 - Singles champion out of order? (6,8).
 - Reversible slip (4).

Solution to Puzzle No 18,827

MAJOR SKIP JACKS
DIAMETRIC CLEAR
UNARMED INSECURE
MONKEYSUIT FROM
E P S A R E A
WIFE QUARTEROY
A S M Y S O
HORNDRE MORTAR
O I R T O U W A
O O S E I M P A R T I A L
E S I D E R I T S E N T R Y

- DOWN
- Play-off to conclude with a single? (7).
 - "Blithe Spirit" is impractical (4-5).
 - New bunch of keys outside for protection (7).
 - Members of church assist in finding girl's body (7).
 - I chop it, as offered, for the ice-cream flavouring (9).
 - Tough Rugby enthusiast upset if embraced (7).
 - Will a neat hedge do for this? (2-5).
 - Hear score arranged for Nijinsky, for example (9).
 - Resort is in place south of the Po (9).
 - Playboy leaving with unearned profit (4-3).
 - Day on river or tricking stream (7).
 - Conservative drank up and applauded (7).
 - Overthrow at Badminton, perhaps (7).
 - Tip of brass on silver made a successful conductor (7).

The Concise crossword is on Life and Times, 23

A daily safari through the language jungle. Which definitions are correct?

By Philip Howard

- FANTASSIN
- A fantasy murderer
 - A breed of show bantam
 - A fantasy soldier
- TERSION
- Terra rima
 - Laconicism, being terse in speech
 - Cleaning by rubbing
- FEWTERER
- A day keeper
 - A pewter smith
 - Speaker of the House of Keys
- SISERARA
- A Siberian pasta balls
 - A married female companion in Venice
 - A severe blow

Answers on Life and Times 23

For the latest AA traffic and roadworks information, 24 hours a day, dial 0836 401 followed by the appropriate code

London & SE
C London (within N & S Circles)
M-ways/roads M4-M1
M-ways/roads Dartford-T-M2
M-ways/roads M23-M4
M25 London Orbital only
National

National motorways
West Country
Wales
London
East Anglia
North-west England
North-east England
Scotland
Northern Ireland
Luxor
Madrid

AA Roadwatch is charged at 36p per minute (cheap rate) and 48p per minute at all other times.

Clue: A PS/2 is the cutting edge (3,3).

Answer: Top Saw

The day will again see some areas of persistent freezing fog, with northern England and southern Scotland most at risk. There should be some improvement during the day, but further patches of thick freezing fog are likely in the evening. However, many parts of the country will have some sunshine during the day and, away from the foggy areas, afternoon temperatures will be up to the seasonal normal. Outlook: little change.

MIDDAY: 1st hour=2nd hour=3rd hour=4th hour=5th hour=6th hour=7th hour=8th hour=9th hour=10th hour=11th hour=12th hour												Sun	Mon	Tue	Wed	Thurs	Fri	Sat																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
												hrs	hrs	C	M	Max	Min	Max	Min																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
Acapulco	13	55	6	14	57	1	15	58	2	16	59	3	17	60	4	18	61	5	19	62	6	20	63	7	21	64	8	22	65	9	23	66	10	24	67	11	25	68	12	26	69	13	27	70	14	28	71	15	29	72	16	30	73	17	31	74	18	32	75	19	33	76	20	34	77	21	35	78	22	36	79	23	37	80	24	38	81	25	39	82	26	40	83	27	41	84	28	42	85	29	43	86	30	44	87	31	45	88	32	46	89	33	47	90	34	48	91	35	49	92	36	50	93	37	51	94	38	52	95	39	53	96	40	54	97	41	55	98	42	56	99	43	57	100	44	58	101	45	59	102	46	60	103	47	61	104	48	62	105	49	63	106	50	64	107	51	65	108	52	66	109	53	67	110	54	68	111	55	69	112	56	70	113	57	71	114	58	72	115	59	73	116	60	74	117	61	75	118	62	76	119	63	77	120	64	78	121	65	79	122	66	80	123	67	81	124	68	82	125	69	83	126	70	84	127	71	85	128	72	86	129	73	87	130	74	88	131	75	89	132	76	90	133	77	91	134	78	92	135	79	93	136	80	94	137	81	95	138	82	96	139	83	97	140	84	98	141	85	99	142	86	100	143	87	101	144	88	102	145	89	103	146	90	104	147	91	105	148	92	106	149	93	107	150	94	108	151	95	109	152	96	110	153	97	111	154	98	112	155	99	113	156	100	114	157	101	115	158	102	116	159	103	117	160	104	118	161	105	119	162	106	120	163	107	121	164	108	122	165	109	123	166	110	124	167	111	125	168	112	126	169	113	127	170	114	128	171	115	129	172	116	130	173	117	131	174	118	132	175	119	133	176	120	134	177	121	135	178	122	136	179	123	137	180	124	138	181	125	139	182	126	140	183	127	141	184	128	142	185	129	143	186	130	144	187	131	145	188	132	146	189	133	147	190	134	148	191	135	149	192	136	150	193	137	151	194	138	152	195	139	153	196	140	154	197	141	155	198	142	156	199	143	157	200	144	158	201	145	159	202	146	160	203	147	161	204	148	162	205	149	163	206	150	164	207	151	165	208	152	166	209	153	167	210	154	168	211	155	169	212	156	170	213	157	171	214	158	172	215	159	173	216	160	174	217	161	175	218	162	176	219	163	177	220	164	178	221	165	179	222	166	180	223	167	181	224	168	182	225	169	183	226	170	184	227	171	185	228	172	186	229	173	187	230	174	188	231	175	189	232	176	190	233	177	191	234	178	192	235	179	193	236	180	194	237	181	195	238	182	196	239	183	197	240	184	198	241	185	199	242	186	200	243	187	201	244	188	202	245	189	203	246	190	204	247	191	205	248	192	206	249	193	207	250	194	208	251	195	209	252	196	210	253	197	211	254	198	212	255	199	213	256	200	214	257	201	215	258	202	216	259	203	217	260	204	218	261	205	219	262	206	220	263	207	221	264	208	222	265	209	223	266	210	224	267	211	225	268	212	226	269	213	227	270	214	228	271	215	229	272	216	230	273	217	231	274	218	232	275	219	233	276	220	234	277	221	235	278	222	236	279	223	237	280	224	238	281	225	239	282	226	240	283	227	241	284	228	242	285	229	243	286	230	244	287	231	245	288	232	246	289	233	247	290	234	248	291	235	249	292	236	250	293	237	251	294	238	252	295	239	253	296	240	254	297	241	255	298	242	256	299	243	257	300	244	258	301	245	259	302	246	260	303	247	261	304	248	262	305	249	263	306	250	264	307	251	265	308	252	266	309	253	267	310	254	268	311	255	269	312	256	270	313	257	271	314	258	272	315	259	273	316	260	274	317	261	275	318	262	276	319	263	277	320	264	278	321	265	279	322	266	280	323	267	281	324	268	282	325	269	283	326	270	284	327	271	285	328	272	286	329	273	287	330	274	288	331	275	289	332	276	290	333	277	291	334	278	292	335	279	293	336	280	294	337	281	295	338	282	296	339	283	297	340	284	298	341	285	299	342	286	300	343	287	301	344	288	302	345	289	303	346	290	304	347	291	305	348	292	306	349	293	307	350	294	308	351	295	309	352	296	310	353	297	311	354	298	312	355	299	313	356	300	314	357	301	315	358	302	316	359	303	317	360	304	318	361	305	319	362	306	320	363	307	321	364	308	322	365	309	323	366	310	324	367	311	325	368	312	326	369	313	327	370	314	328	371	315	329	372	316	330	373	317	331	374	318	332	375	319	333	376	320	334	377	321	335	378	322	336	379	323	337	380	324	338	381	325	339	382	326	340	383	327	341	384	328	342	385	329	343	386	330	344	387	331	345	388	332	346	389	333	347	390	334	348	391	335	349	392	336	350	393	337	351	394	338	352	395	339	353	396	340	354	397	341	355	398	342	356	399	343	357	400	344	358	401	345	359	402	346	360	403	347	361	404	348	362	405	349	363	406	350	364	407	351	365	408	352	366	409	353	367	410	354	368	411	355	369	412	356	370	413	357	371	414	358	372	415	359	373	416	360	374	417	361	375	418	362	376	419	363	377	420	364	378	421	365	379	422	366	380	423	367	381	424	368	382	425	369	383	426	370	384	427	371	385	428	372	386	429	373	387	430	374	388	431	375	389	432	376	390	433	377	391	434	378	392	435	379	393	436	380	394	437	381	395	438	382	396	439	383	397	440	384	398	441	385	399	442	386	400	443	387	401	444	388	402	445	389	403	446	390	404	447	391	405	448	392	406	449	393	407	450	394	408	451	395	409	452	396	410	453	397	411	454	398	412	455	399	413	456	400	414	457	401	415	458	402	416	459	403	417	460	404	418	461	405	419	462	406	420	463	407	421	464	408	422	465	409	423	466	410	424	467	411	425	468	412	426	469	413	427	470	414	428	471	415	429	472	416	430	473	417	431	474	418	432	475	419	433	476	420	434	477	421	435	478	422	436	479	423	437	480	424	438	481	425	439	482	426	440	483	427	441	484	428	442	485	429	443	486	430	444	487	431	445	488	432	446	489	433	447	490	434	448	491	435	449	492	436	450	493	437	451	494	438	452	495	439	453	496	440	454	497	441	455	498	442	456	499	443	457	500	444	458	501	445	459	502	446	460	503	447	461	504	448	462	505	449	463	506	450	464	507	451	465	508	452	466	509	453	467	510	454	468	511	455	469	512	456	470	513	457	471	514	458	472	515	459	473	516	460	474	517	461	475	518	462	476	519	463	477	520	464	478	521	465	479	522	466	480	523	467	481	524	468	482	525	469	483	526	470	484	527	471	485	528	472	486	529	473	487	530	474	488	531	475	489	532	476	490	533	477	491	534	478	492	535	479	493	536	480	494	537	481	495	538	482	496	539	483	497	540	484	498	541	485	499	542	486	500	543	487	501	544	488	502	545	489	503	546	490	504	547	491	505	548	492	506	549	493	507	550	494	508	551	495	509	552	496	510	553	497	511	554	498	512	555	499	513	556	500	514	557	501	515	558	502	516	559	503	517	560	504	518	561	505	519	562	506	520	563	507	521	564	508	522	565	509	523	566	510	524	567	511	525	568	512	526	569	513	527	570	514	528	571	515	529	572	516	530	573	517	531	57

THE TIMES BUSINESS

THURSDAY JANUARY 30 1992

BUSINESS EDITOR JOHN BELL

● BUSINESS NEWS 19-25
● LAW REPORT 30
● SPORT 30-34

Ten-year bill could be £5.75bn

Lloyd's loss for 1991 forecast to pass £750m

BY JONATHAN RYNN

THE 26,500 names at Lloyd's of London last year should brace themselves for further huge losses for 1991, following the record deficits expected to be reported for the previous two years.

The grim prediction from Chatset, the independent firm of Lloyd's analysts, suggests hopes of a rapid recovery in the market last year have proved over-optimistic. Chatset, yesterday forecast that, based on the figures for the first three months of 1991, the final loss for the year would be "in the region of £750 million". However, this does not take into account four of the biggest catastrophes of the year.

How much of these catastrophe losses will be borne by Lloyd's is not certain, but Charles Sturge, the co-editor of Chatset's *Lloyd's League Tables*, said about \$450 million of the losses from the typhoon were "floating around the London market".

The 1991 projections were immediately rejected by underwriters, who have reported strong rising premium rates over the past year. Paul Archard, the chairman of the Lloyd's underwriting agents association, said: "My analysis from my own syndicates and from market intelligence

is that Chatset's figures for 1991 are completely wrong." He added that the market had turned a corner last year although the improvement was still not as much as he would have liked.

Chatset's latest forecast for the 1989 year of account is a £1.3 billion loss, followed by a deficit in excess of £1 billion, or 10 per cent of the market's capacity, for 1990.

Chatset estimates that by 1994, when the 1991 result is announced, Lloyd's will have lost a sum equivalent to the entire accumulated deposits

GLOOMY OUTLOOK

Lloyd's result	Chatset forecast
1987 £200m profit	£200m profit
1988 £10m loss	£270m loss
1989 n/a	£1.3bn loss
1990 n/a	£1bn+ loss
1991 n/a	£750m+ loss

of the membership. According to the latest edition of the *Lloyd's League Tables* review, the market is now "looking across an abyss of dramatic proportions". The only optimistic note provided by Chatset was the hope that "improvement may be seen in the next two years".

Mr Sturge said that the worst damage had been done by disastrous underwriting in the marine market in the Eighties. "With a few exceptions the marine market has attracted a bunch of underwriters who, whatever they write, be it marine, non-mar-

ine, XOL [excess of loss reinsurance], aviation, estate protection or stop-loss, seem only able to incur substantial losses for the names," he said. The marine market losses for 1989 to 1991 are forecast at a total of £2.2 billion.

Chatset also criticised the recent "Rowland task force" report into Lloyd's for failing to impose a levy on profits made by brokers and managing agencies at a time when names are facing "staggering bills". It suggested that levies of 2 per cent on brokerage and 2 per cent on agency profits should be imposed, producing £200 million a year for the central fund.

Mr Sturge estimated the total bill for names over the next ten years would be around £5.75 billion. This included the £1.5 billion deficiency on open-year syndicates, the current-year losses of £2.5 billion to £3.25 billion, the increase in the central fund to £1 billion and a £250 million levy to pay for the stop loss fund recommended by the Rowland report.

About 400 Lloyd's names from four of the worst affected syndicates were yesterday advised that they could prevent their members' agents from drawing down on their deposits lodged at Lloyd's because of legal defects in the draw down procedure. Michael Freeman, the solicitor who organised the seminars, said that the agency agreements between names and Lloyd's were "the worst documents that I have ever seen."



Smith's chief bleak on recovery

By Gillian Bowditch

SIR Simon Hornby, chairman of WH Smith, said there had been a slight improvement in the group's retail markets, but he was not expecting any significant upturn in the British economy before the summer, as consumer confidence remained low.

The group performed reasonably at Christmas, compared with other retail groups, Sir Simon said, but did not match expectations. Recorded music picked up at Christmas after a poor autumn, whereas books had a flat Christmas after trading strongly in the autumn. The WH Smiths stores that opened on the two Sundays before Christmas traded profitably.

In the first week of December, sales rose 7 per cent on the same period last year. There were then two poor weeks, when the group worried that Christmas would be a wash-out. Sales in those two weeks rose less than 2 per cent over the same period of 1990 but rose 8 per cent in the final week before Christmas, and that trend has continued into this year.

Pre-tax profits for the six months to end-November rose 43.6 per cent to £50.1 million, because of the drop in the interest charge from £15.6 million to £2.6 million. Sales rose 7.1 per cent to £1 billion. Earnings per share rose 23.4 per cent to 13.7p and the interim dividend was increased 7.5 per cent to 4.3p on the A shares and 0.06p to 0.86p on the B shares.

Watersstone's, WH Smith, and the distribution business were the star performers, while Our Price Music and Do It All saw profits fall. Waverley Cameron, the Edinburgh stationery and office equipment group, has been forced into selling its discount stationery retailing subsidiary, A&J Partners, after the group's bankers reduced Waverley's working capital facilities.

Waverley, where James Culliver stood down as chairman last year, is selling the business to a management-led team for £3.02 million, of which £2.2 million is payable in cash. The business had net assets of £400,000 and net profits of £200,000 for the year to end-March 1991.

Tempus, page 22

Brent sells up in Le Touquet

By Martin Waller

BRENT Walker, the troubled leisure group, has sold a holiday development outside Le Touquet, northern France, for £16.4 million and a casino in the town for a minimum of £2 million.

Le Touquet was one of the favourite schemes of George Walker, the ousted chairman and founder, and although many of his plans for the site had still to come to fruition when the company's survival was first placed in doubt, the price is somewhat less than some observers had thought Le Touquet was worth.

Brent Walker has applied to its 47 banks for a further one-month extension of temporary facilities, which expire tomorrow, and is hoping to conclude full financial reconstruction, including a debt-for-equity swap, by the end of February.

The buyer of the Le Touquet site is a French businessman, Nicolas Boissonnas, who has other leisure interests and is a son of the Schlumberger engineering family. The casino is being bought by John Aspinall, the veteran casino operator who in 1990 re-emerged on to the gambling scene when he bought the London club that bears his name from the receivers of Leisure Investments.

Nicholas Ward, Brent Walker managing director, said the two sales meant the repayment of all the group's bank debt in France. They came after an "informal auction" that had produced a number of prospective buyers and a very wide spread of bids for the holiday site, which includes a hotel and golf course.

Brent Walker hopes soon to complete the refinancing of its developments in Spain, mainly a holiday scheme at Porto Sherry, as a precursor

to a sale of those assets. Mr Aspinall is buying the casino in partnership with James Osborne, his son-in-law, for a price of £2 million that includes the assumption of the outstanding debt. Brent Walker is left with three further assets in France, a hotel, a golf course and a commercial property.

The sale of the French and Spanish developments is a requirement of the complex £1.5 billion financial restructuring now being hammered out with the banks. The company is in default on its bank loans in both countries.

Mr Walker and his wife Jean finally severed their links with Brent Walker last month.

Sir Alistair Grant, chairman and chief executive of Argill Group, the Safeway supermarket company, was named 1991 retailer of the year in the County NatWest annual award, based on the votes of retailers, institutional analysts and fund managers responsible for monitoring the retail sector.

It is the third successive year that a food retailer has won, reflecting the sector's stability in the recession.

Tony MacNeary, CNW's senior food retailing analyst, said: "Argill has escaped relatively unscathed from the series of analysts' profit downgrades that characterised the third and fourth quarters of 1991."

Runners-up were Philip Green, chairman and chief executive of Asda Day Holdings, and Ken Morrison, chairman and managing director of Wm Morrison Supermarkets.

US budget takes bold steps to lift economy

By Anatole Kaletsky, Economics Editor

THE Bush administration has proposed aggressive measures to stimulate housing, promote industrial investment and restore consumer confidence as part of the 1993 budget presented to Congress yesterday.

The headline measures in the budget included a tax cut of about \$100 a child for families, a change in withholding rules that would inject \$25 billion into the economy for one year, and a cut in capital gains tax from 28 to 15.4 per cent. Behind the headlines, however, there were bolder, though less expensive, moves targeted at industrial investment, research and, above all, the depressed housing market.

President Bush's most unexpected move was a temporary tax credit — effectively a tax-free cash handout — of \$5,000 for all first-time homeowners. The White House also announced plans to stimulate housing turnover by offering a tax break for homeowners who suffered losses in selling their homes. Within certain limits and for a temporary period, Americans would be able to offset such capital losses against their taxable incomes. In addition, the president proposed the partial reinstatement of rules abolished in 1986, which allowed landlords to offset their losses from investment in rental housing against income from other sources.

To stimulate industrial investment, the White House proposed a temporary investment allowance, which would allow companies to claim an extra 15 per cent depreciation for any capital equipment bought between February and December of this year. To help with research, the president has made permanent a temporary tax credit for research and development, which was due to expire in June.

President Bush also directed government departments and agencies to speed up their planned spending and investments. This initiative would "put an extra \$10 billion into the economy in the next six months", Mr Bush said.

The White House claimed the cost of its personal tax cuts, housing incentives and additional unemployment benefits would be offset by savings in defence spending and additional revenues generated by lower capital gains tax and higher economic growth. American economists generally believe that

lowering CGT would increase revenues in the short term as investors realise accumulated gains. But there is intense controversy in Washington about what a CGT cut would do to revenues in the long term.

According to the official budget documents published yesterday, the Bush proposals would reduce the budget deficit in the present fiscal year, ending September 30, by \$1.9 billion to \$999.4 billion. In fiscal 1993, the new measures would reduce the deficit to \$31.9 billion, \$13.5 billion lower than on unchanged policies. The administration said its package would boost gross domestic product growth 0.6 percentage point in both 1992 and 1993 to 2.2 per cent and 3 per cent respectively.

The commerce department reported yesterday that American GDP grew at an annual rate of only 0.3 per cent in the fourth quarter — equivalent to only 0.1 per cent in terms of the quarterly figures normally used in Britain. During 1991, as a whole, GDP contracted 0.7 per cent, the first annual decline since 1982.

Green budget, page 21
Comment, page 23

True blue CBI ponders shade of red

By Ross Treman
INDUSTRIAL CORRESPONDENT

THE true blue Confederation of British Industry has balked at showing a red face to the world after being left in an embarrassing bind by John Major's withdrawal from the European Social Charter at Maastricht.

Because of its membership of Unice, the European employers' organisation, the CBI finds itself entitled to participate in talks with the European Trades Union Congress over proposals on working conditions that the other 11 European states wish to enact.

This goes against the grain for Britain's bosses. The CBI is committed to the principle of subsidiarity, arguing that pay and working conditions are best determined by negotiations between employer and employees at plant level. Hardliners within the CBI are keen to boycott the talks to demonstrate

their conviction that no good will come of them. However, the Labour party's commitment to adopt whatever social deal is agreed has left the CBI in a difficult position. If Britain's employers fail to make their case, they will forgo the opportunity to draw the teeth of proposals which may, ultimately, be imposed upon them. In addition, the spread of Britain's business interests across continental Europe has left many British companies with a keen financial interest in the outcome of the talks.

The CBI's 400-strong council failed to reach agreement on a strategy yesterday after a split emerged between pragmatists pushing for involvement in the talks and those determined to hold fast to their principles on the sidelines.

The council's indecision will only render more difficult the job of Sir Brian Corby, the CBI's president. He flew to Madrid after yesterday's council meeting to address the CBI's Spanish equiv-

alent, the CEOC. Sir Brian was last night endeavouring to persuade Carlos Ferrer, president of both the CEOC and Unice, of the dangers of pan-European bargaining on such issues.

The CBI is convinced that many European employer groups share its doubts over the social chapter, but left it to Sir Brian and his colleagues to argue the case rather than cause political controversy at home. Sir Brian now wants the CEOC, and other groups, to stand up and be counted.

Given the divisions among the CBI's own membership on the issue, albeit largely over tactics, rather than policy, that may prove difficult. A continued improvement of the Conservative party's standing in the polls may well strengthen the hand of isolationists on the CBI's council. But business people are pragmatists at heart. A rally in Labour support might do just as much to break the impasse — the other way.

PEP SELECTION

Whatever their financial goals, investors may be well-advised to take advantage of the tax benefits currently afforded by a 1991/2 PEP. Mercury offers a complete PEP range, which is able to meet each investor's specific needs. It includes:

- A choice from three full £6,000 PEPs: Income, Growth or European.
- Six unit trusts to choose from, including Mercury UK Smaller Companies and European Growth Funds and the top-performing Mercury British Blue Chip Fund.*
- The ability to invest the maximum permitted £9,000, now including a £3,000 Single Company PEP.
- The new Mercury Phased Investment PEP which spreads equity investment over twelve monthly instalments.

Above all, a Mercury PEP offers the reassurance of management by Britain's largest investment house. For further information contact your financial adviser or call us free on 0800 244400.

MERCURY ASSET MANAGEMENT

Mercury Asset Management plc FREEPOST London EC4B 4DQ
Member of IMRO

MERCURY
ASSET
MANAGEMENT

*First decade in sector to 1.1.82, over 3 years and since launch 5.5.87. Source: Micropal.
■ You should remember that past performance is no guide to the future. ■ The value of investments may go down as well as up and you may not get back the amount you invest.

Germany's inflation falls to 4%

FROM LAN MURRAY IN BONN

GERMAN year-on-year inflation eased marginally in January to 4 per cent, against 4.2 in December, according to provisional data released by the federal statistics office yesterday. This was marginally lower than expected, a result of lower heating fuel and petrol prices.

The fall coincides with the German cabinet's approval of a cautious economic report for 1992, predicting that the growth rate for the united country will drop from 3.5 per cent last year to at most 2 per cent.

The report claims that even this modest level can only be attained if unions show wage restraint, if the Gatt trade negotiations succeed and if the world economy pulls out of recession in the latter half of the year, allowing German exports to improve.

Jürgen Möllemann, the economics minister, was especially concerned about the current level of wage claims and the consequences of any strikes to back them. He said there was a danger the Bundesbank might raise interest rates yet again if pay settlements and disputes eroded the strength of the mark.

The report calls for pay settlements below last year's average of 6.7 per cent. Ideally the government would like increases in the west to aver-

age no more than 5 per cent, although it expects workers in the east will be winning rises of up to 35 per cent as wage levels in both parts of the country begin to even out.

To the government's dismay, key workers in the steel industry vote this week on whether to strike in support of a 10.5 per cent claim. If the steel workers win, others are sure to try to follow. The government is pinning its hopes on the determination of management to limit settlements to under 6 per cent.

The rosiest prospect, according to Herr Mölleman, is provided by the steady improvement in the east's economy since unification. He said the central message of the report was that after ten years of steady growth in the west, the development of the east was poised to start. Although he expected a growth rate of no more than 1.5 per cent in the west this year, restructuring in the east meant 10 per cent growth was likely there.

Even so, the report expects unemployment to rise throughout Germany, by 100,000 to 1.8 million in the west and by 500,000 to 1.4 million in the east. But by the end of the year the government hopes that as many jobs will be being created as lost in the east.

Killy on the money mountain

Barring uninsured disasters, next month's Winter Olympics are expected to prove a financial winner for the French Savoy region. Catherine Dodds reports

AT Albertville in the Tarantaise area of the French Savoy everything appears to be on schedule for the Winter Olympics from February 8-23 — or at least, that is the impression given on the spot by COJO, the French organising committee dominated by Jean-Claude Killy, its executive chairman and the former skiing champion turned businessman.

In reality, the purely financial, as opposed to sporting, success of the games still depends on two factors: the absence of any disaster for which COJO has failed to take out insurance through its group of European insurers, which, incidentally, does not include Lloyd's; and the sale of the remaining 100,000 of the 800,000 seats, offered at between Fr60 and Fr1,500, for the opening and closing ceremonies and 110 events.

COJO expects the games to be seen by more than two billion television viewers worldwide. Along with Albertville, the 12 other competition sites count on these games to provide substantial touristic, and therefore employment, spin-offs.

Since the Albertville candidature for the 1992 Winter Olympics succeeded in October 1986, French state largesse has, directly or indirectly, taken care of a substantial part of the games' overall cost of Fr11.8 billion. Within the Savoy, this sub-

dy has taken concrete form in the regional infrastructure of new rail (TGV), secondary road, and motorway links; enlarged hospital facilities; improved water supply; and better postal and telecommunication services.

COJO was left to find Fr3.9 billion. It has put at least Fr950 million into Olympic sporting installations; and notably Fr213 million into the spectacular bobsleigh and toboggan run at La Plagne. A total of Fr310 million has been spent on an ice hockey rink, ski jumps, and Nordic ski sites at Courchevel, and facilities for slalom, super giant slalom and downhill skiing events at neighbouring Meribel. At Albertville itself, Fr169 million has gone on an "Ice Hall", a speed skating oval, and ceremonies stadium.

COJO's big receipts will come from the sale of TV transmission rights, to the tune of Fr.23 billion — CBS alone is paying \$243 million for exclusive American rights — and from French and foreign sponsors, contracts with official suppliers, and sale of licences, worth all together Fr.14 billion.

In this seemingly successful commercialisation of the Albertville Olympics, the main brain is M Killy, already tipped to eventually succeed the Spanish Juan-Antonio Samaranch as president of the International Olympic Committee.



Leading light: Jean-Claude Killy, Olympic organiser

Seeboard sets up gas retailing business

SEEBOARD has become the fourth electricity company in Britain to set up a gas retailing business for its industrial customers in conjunction with Unilcorp, of Kansas City, Southern Gas. 25 per cent owned by the American group and 75 per cent by Seeboard, will supply businesses in the south of England using more than 25,000 therms a year through existing British Gas pipelines from March.

Unilcorp has contracts to take gas from North Sea suppliers. George Squair, Seeboard's chairman, said preliminary talks with customers were encouraging, and the business would be expanded as further gas supplies became available and the British gas market was further deregulated to allow more businesses to buy from suppliers other than British Gas.

Farepak lifts interim

BOB Johnson, the chairman of Farepak, said the mail order and food processing group had had "another successful Christmas season". Despite unveiling marginally higher first-half losses, its second half is more important with most deliveries taking place in November and December – the company is raising the interim dividend from 1.15p to 1.45p. Pre-tax losses edged up from £599,000 to £613,000 in the six months to end-October, on turnover boosted by acquisition to £0.5 million from £3.99 million.

Kembrey profits fall

BOARDROOM changes hindered operations at Kembrey, the manufacturer of electronic components, and pre- profits fell from £530,000 to £170,000 in the six months to end-September. David Burnet has been confirmed as the company's fourth chairman in less than six months. He succeeds David Frith, who was ousted last week by the principal shareholders, Bob Burns and Michael Cleary, after just one month in the job. Mr Cleary becomes chief executive. Redundancies produced an exceptional cost of £172,000. There is again no interim dividend.

Boilermaker stake

SHARES in Clyde Blowers rose from 222p to 285p after Jim McColl, a Scottish businessman, emerged with a near 30 per cent stake, and outlined ambitious plans to expand the boiler-making group. Mr McColl has acquired 299,399 shares at £3 a share and has become chairman and chief executive. The shares were acquired from members of Clyde's founding family with financial support from 31, the venture capital group.

[illegible]

Rate could fall or allowances increase

Green budget outlines £2bn tax cuts option

By COLIN NARBROUGH, ECONOMICS CORRESPONDENT

NORMAN Lamont, the Chancellor, has scope to reduce taxes by up to £2 billion in the Budget on March 10 and is likely to cut income taxes, according to the Institute for Fiscal Studies in its assessment of his options.

However, the annual so-called "green budget" from the independent think-tank, produced jointly with Goldman Sachs, is undecided on whether income tax will be lowered by a reduction of the basic rate from 25p to the pound, or by an increase in tax-free allowances.

Andrew Dilnot, director of the IFS, presenting his analysis in London, said cutting the basic rate towards the

Conservatives' long-standing goal of 20p was politically attractive, as it was the rate the electorate would remember.

The IFS believes tax cuts could be funded, partially or fully, by increases elsewhere. Freezing the married couple's allowance, or the higher rate income tax threshold, instead of raising them in line with inflation, and restricting the value of allowances to the basic rate, are possible ways for funding. No changes are expected in tax on company cars or housing. Although the IFS sees Mr Lamont having scope to take 1p off income tax this year, it stresses difficulty for the Conservatives in

achieving 20p in the next parliament.

The deterioration in government finances arising from recession led Mr Lamont to raise his forecast for the 1991-92 public sector borrowing requirement to £10.5 billion in November. However, he reaffirmed his commitment to a balanced Budget over the economic cycle. The IFS projects the borrowing requirement for the current fiscal year at £11.8 billion, rising to £19.5 billion in 1992-93, or 3 per cent of the gross domestic product. Higher borrowing is foreseen under Labour.

Mr Dilnot said worsening government finances and slow economic recovery meant neither Labour nor the Conservatives could achieve all their objectives by 1996-97 without changes in policy. He estimated that the Conservatives' pledges would cost £32.5 billion, not far short of the £37 billion needed for Labour's programme. He said: "A Conservative government would not be able to hit a balanced Budget, even if it did not cut taxes."

Bowkett given chief executive job at Berisford

By MATTHEW BOND

BERISFORD International, the commodities and property group which teetered on the brink of receivership in 1990, has appointed Alan Bowkett as group chief executive.

His appointment fills the gap left by the resignation last month of Murray Stuart, who left to become deputy chairman of Scottish Power. Mr Bowkett joins Berisford four months after leaving United Precision Industries, a management buy-in vehicle sold to the Japanese for £145 million in 1990.

Berisford's shares rose 3p to 20p in initial response to the news that Mr Bowkett was injecting £1.1 million into the company by paying 10p a share for 6 million new shares. When UPI, Britain's biggest manufacturer of bearings, was bought by Nippon Seiko KK, Mr Bowkett was among 40 managers who received £22 million for their 15 per cent stake.

Mr Bowkett has also been granted options over a further 22.3 million shares which, if exercised in full, would give him a 6 per cent stake in the company. One of these options, over 5.25 million shares, only becomes exercisable if Berisford's share price rises above 50p. Another, over 10 million shares currently owned by the Pritzker family, is exercisable at 50p. The company said the options had been designed to ensure that shareholders would have seen a tripling in the current share price before the bulk of the options could be exercised.

Mr Bowkett's track record suggests a strong recovery is within the bounds of possibility. As chairman of UPI, he led a £73.5 million buy-in at Ranks Hovis McDougall in 1987. In early 1990, when NSK took it over, the Japanese company not only paid £145 million for the equity, but also took over some £60 million of debt.

John Slater, Berisford's chairman, said: "I think it is terrific to find a chap with real success behind him and who is willing to put almost £1.2 million into the company."

Mr Bowkett paid tribute to



Bowkett: real success

the progress made by Berisford over the last two years. "In my opinion the team here, under Murray Stuart, completed a very fine piece of work in maintaining the viability of Berisford and in repaying some £1.5 billion of debt." Last month, the company which for months was dependent on the day-to-day support of its bankers, unveiled a debt-free balance sheet with some £18 million of cash balances.

Only one significant problem remains - Rayner, the loss-making coffee company in which Berisford has a 45 per cent stake and whose debts of \$115 million are cross-guaranteed. Mr Bowkett said his first priority would be to sort out Rayner, so that it could either become a successful part of the group or be sold off. "Once that has been achieved we can move forward," he said.

Since its disastrous foray into the New York property market, Berisford has sold over 40 businesses, including British Sugar, its single biggest asset: its remaining businesses are in food, agriculture and property. But new acquisitions are expected, once the recovery is complete.

Mr Bowkett's background suggests engineering could be the chosen area for expansion. He would not be drawn, but admitted that the search for new acquisitions had already begun.

"We are starting work on that now but, initially, I will be dedicating a lot of time to completing the remaining housekeeping."

Luxuries irrelevant, Clowes jury told

Sofia fingers do the walking

By OUR CITY STAFF

PETER Clowes, the former investment company chief, and his colleagues should not be convicted because of their luxurious lifestyles, a jury at the Central Criminal Court in London was warned yesterday.

Mr Justice Phillips, on the first day of his summing up on the 104th day of the trial, said the defendants had acquired their luxuries - including fast cars, a vineyard, a yacht and a jewellery company - during the boom years of the Eighties.

"You are concerned with how the defendants got their money, not how they spent it," he emphasised to the jury. Mr Clowes, aged 49, of Wiltshire, Cheshire, Peter Naylor, aged 35, of Sand Barns, Surrey, Guy Von Cramer, aged 30, of Micklethwaite, near Bradford, West Yorkshire, and Christopher Newman, aged 37, of Polstead, Suffolk, variously deny charges of theft and false accounting.

The prosecution has alleged that Mr Clowes, of Barlow Clowes, masterminded a fraud from 1986 to 1988, taking more than £113 million from mainly elderly investors who believed their cash was safe in government stocks.

Mr Justice Phillips told the jury: "It (the Eighties) was a time when some people were getting very rich and in most cases getting very rich perfectly honestly."

"Some, when they got rich, naturally wanted to spend their money on the nice things of life."

Dealing with the contract between Barlow Clowes and its clients, he said it committed Mr Clowes to put money only in government stocks or briefly on deposit.

Mr Clowes, however, believed his obligations were to ensure that investors received their monthly premiums and had their capital returned on demand. He had employed his "investment strategy" of putting the money into long-term ventures.

The central question was whether the defendants, who were all of previous good character, had acted dishonestly, said the judge.

The hearing continues today.

Two join board of News Corp

By THEODORE TROEV IN SOFIA

THE first Yellow Pages directories in eastern Europe are about to appear: a British-Bulgarian collaboration, is published today in Sofia, and tomorrow, Budapest will follow suit.

The project is managed in Britain by Hugh Begg, who handled the initial introduction of the Yellow Pages into the UK in 1965.

Eastern Europe has no classified telephone directories, which has made it very difficult to locate manufacturers, suppliers and retailers. But Mr Begg hopes to fill the gap, at least partially. After Sofia and Budapest, he plans to cover several other cities in Bulgaria and Hungary within the next 18 months.

He has been negotiating with the city council of St Petersburg and believes that other leading cities in the Commonwealth of Independent States will now be interested in the Yellow Pages.

There were plans to cover Prague but Nynex, the American directories company, got in first. "We don't intend to compete with Nynex, but we shall try to see what are our chances with Bratislava in Slovakia," Mr Begg said.

The Sofia directory - the world's first bilingual Yellow Pages - lists 11,000 businesses. In order to make it simple to use but equally useful to English-speaking and Bulgarian businessmen, the classifications were put in Bulgarian alphabetical order with the English translation underneath in red, and the Bulgarian index was supplemented with one in English.



Managing directories: Hugh Begg, yesterday

Perrier pleads competition

By WOLFGANG MÜNCHAU, EUROPEAN BUSINESS CORRESPONDENT

SOURCE Perrier, the French mineral water and Roquefort cheese company under siege from a FFfr13.5 billion hostile takeover bid by Nestlé and Banque Indosuez, yesterday complained to the French competition council that a Nestlé takeover would be anti-competitive.

Perrier also said that an agreement reached between Nestlé and BSN, the French food group, under which Nestlé would sell Perrier's Volvic mineral water brand to BSN, should be annulled.

Jacques Vincent, the chairman of Perrier, criticised the deal as an attempt to establish a

"duopoly" in the mineral water industry. Nestlé has consistently denied allegations that the Perrier bid would raise competition issues.

M Vincent, who is also chairman of Exor, Perrier's largest shareholder, controlled by Italy's Agnelli family, said his preferred solution was for Saint Louis, the paper and sugar group, to increase its stake in Perrier from 13.8 per cent at present to around 20 per cent.

Saint Louis forms part of an alliance around Exor, which holds just under 50 per cent of Perrier, and an increase in Saint Louis' stake

would give this Agnelli-led alliance absolute control. There is, however, some uncertainty as to whether this association in fact constitutes a formal concert party.

Nestlé launched legal action to block the Saint Louis' share purchase earlier this month.

Nestlé's takeover bid, as well as other recent share purchases in Perrier, are now the subject of a series of investigations by a variety of French authorities, and it seems likely that the battle could in the end be decided by the regulators and the law courts, rather than the shareholders.

Joint venture

American Barrick Resources and Newmont Gold have agreed in principle to the joint development of their adjacent gold properties on the Carlin Trend, Nevada.

Fleming trust

Robert Fleming today launches the offer for subscription for Fleming Income & Capital Investment Trust.

Profits slip

Huntingdon International Holdings' first-quarter pre-tax profits fell from £4.07 million to £3.58 million.

Tomkins buys

Tomkins is paying £11 million for the 60 per cent it does not own in Guest & Chimes.

Drive launched to hire disabled

By ROSS TIEMAN, INDUSTRIAL CORRESPONDENT

TWENTY-ONE companies, including some of Britain's largest financial institutions, are to step up recruitment of disabled people and promote their career development.

The public commitment by the companies amounts to a recognition that employers have too often cold-shouldered disabled Britain's 6.2 million disabled adults. According to government figures, only 36 per cent of disabled men and 31 per cent of disabled women are in work.

The drive to increase the proportion of disabled people who are employed is being mounted under the umbrella of the Employers' Forum on Disability, a group which originated with Prince Charles's Business in the Community initiative.

The Agenda on Disability was launched yesterday at a London presentation attended by John Major, the prime minister.

The companies have also

promised to develop more constructive attitudes towards the disabled among their existing employees and to hold an annual, board-level audit of equal opportunities achievements.

They will publish details in their annual reports to shareholders and intend to pool their experiences in a *Blueprint of Best Practice*, which will be available to other firms later this year.

The companies committed to the agenda are: Anglia Television, Arco Chemicals Europe, B&Q, Bank of England, Barclays Bank, Boots, British Rail, Brook Street Bureau, Grand Metropolitan, Hampshire TEC, London Electricity, London Weekend Television, Midland Bank, National Westminster Bank, Nationwide Building Society, Rank Xerox (UK), the Post Office, the Royal Bank of Scotland, TSB Group, Wellcome, and the Woolwich building society.

Home loan for Tate chief queried

By MARTIN WALLER

THE normal air of sweetness and light at the well-attended Tate & Lyle annual meeting was soured yesterday by shareholder protests over the purchase, for as much as £1 million, of a London home for the new managing director and chief executive-elect, Stephen Brown.

One shareholder attacked directors of the food group, best known for its sugar and sugar substitutes, over the "sweetener" that the meeting was asked to approve. "It's a large amount, and I question the wisdom of the board," she said, to murmurs of agreement.

Neil Shaw, the Tate chairman, said he had himself benefited from a similar deal when hired by his predecessor, Lord Jellicoe, in 1980 and required to move from Toronto to London.

Mr Shaw said that such arrangements were "fundamental to the management of a company, in terms of



Jellicoe: former chief

getting the best people to come and run the business." He said they were put in place for "many, many" employees.

A special resolution, passed with a few opposing hands raised, allows Mr Brown and the company to pay up to £1 million for a home.

He would subsequently have the option to buy out



Shaw: similar deal

the company's share at the market value. Mr Shaw said Mr Brown was moving from Cleveland, Ohio, where housing was very much cheaper, to somewhere in London that was convenient for the company's City headquarters. Tate was therefore "bridging the gap" between the two housing markets.

The money is an invest-

ment of Tate & Lyle in housing, and I suspect it will be a good investment. He will have to buy it at the going price. This is general practice in North America and Europe," he said.

Mr Brown defended the arrangement after the meeting. He will sell his current home in Cleveland, worth between \$450,000 and \$500,000, and put the proceeds towards a London home once he has found one. The company will make up the difference. "It certainly won't be a better house than I have at the moment," he said.

Other shareholders were less happy. "I'm in favour of companies paying for people being moved," said Frederick Coombs later. "I feel that it's up to the individual to establish himself afterwards and not for the company to carry him."

He said he thought the sum of £1 million was excessive, and that something closer to £250,000 would have been more "logical".

GIBRALTAR • ATHENS • CAIRO • ISTANBUL • ROME • MONTPELLIER

Four flights to Amsterdam daily.

DAN-AIR

With four return flights daily, our scheduled service between Gatwick and Amsterdam is convenience itself. Our earliest departure is 07.50, our latest return flight 18.45.

We offer a full range of fares for business or leisure and a refreshingly high quality of service.

Fly Class Elite and you'll enjoy a

wealth of exclusive features including dedicated check-in, executive lounges, priority baggage reclaim and fully flexible tickets. On most flights it also boasts spacious 2 by 2 seating with a wide table between seats.

For reservations, contact your travel agent or Dan-Air direct on 0345 100200.

DAN-AIR

BRUSSELS • BERLIN • TEESIDE • INNSBRUCK • STOCKHOLM

ZURICH • GATWICK • MANCHESTER • NEWCASTLE • NICE • INVERNESS • JERSEY • OSLO • AMSTERDAM • PARIS

Early setback for Dow

□ **Hong Kong**—Shares ended moderately lower as earnings gains were erased by profit-taking. The blue-chip Hang Seng index fell 15.20 points to 4,571.13, while the broader Hong Kong index fell 10.04 to 2,984.15.

	Jan 29 midday	Jan 28 close	Jan 27 midday
Oil	56	55 1/2	55 1/2
Gas	33 1/2	33 1/2	33 1/2
Gold	32 1/2	32 1/2	32 1/2
Crude	56	55 1/2	55 1/2
Energy Co.	24 1/2	24 1/2	24 1/2
Financial	48 1/2	48 1/2	48 1/2
Industries	57 1/2	57 1/2	57 1/2

[illegible]

Insurance	75%	75%	Polaroid	35%
Food	70%	70%	Pier 1 Co.	47%
Books	34	34%	Primatics	41%
Insurance	95%	96%	Procter & Gamble	103%
Parts	36	35%	Pub. Serv. E. & C.	28%
Pac	46%	45%	Quaker Oats	47%
	67%	66%	Rabson Corp.	54%
	69%	69%	Ranchman Farm	37%
(S&P)	43%	43	Rapheese	84%
Int'l. Trac.	52%	38%	Ratcliff Int'l.	31%
Int'l. Trac.	42	47%	Reynolds	54%
Pac. Yes	28%	26%	Rice-Kelley	27%
Pac. Yes	67%	65%	Rice-Kelley Int'l.	27%
(S&P)	27%	27%	Royal & Hain	46%
(S&P)	41%	41%	RPM Dutch	82%
	45%	45%	Rutherford	36%
Books	41%	42	Sabco Corp.	48%

Flavored	66%	60	St Paul's Cox	74%
Fruits	43%	42	Sakamoto Inc	29%
Pepper	62%	63	Santa Fe S Pr	12%
Spices	65%	15%	Sara Lee Corp	34%
Salt	71%	70%	Schaefer	42
Salt Inst	30%	50%	Schering Plough	62%
Tea	49%	49	Schering-Parke	40%
Vanilla	58%	58%	Scent Paper	40%
	58%	58	Sengston	121%
Pea Pool	67%	67%	Sears, Roebuck	42
	32	32	Sec Pacific	34%
Spiced	59%	58%	Shall Trusts	52%
Spices	24%	24%	Shaw-Welch	28%

pp	62%	62%	Seapine Corp	10%
	93%	93%	Shaw-Or-Tonks	34%
& Ry	69%	69%	Southwest Co	32%
	76%	76%	Schwartz, Bell	62%
er Va	22%	22%	Stanley Works	44%
Shaw	106%	105%	Sum Company	28
	49%	48%	Summit	39%
	56%	58%	Super Vite	27%
Ge	37%	37%	Synco Corp	48%
er Clark	68%	68%	Synco Corp	44

Wick	55%	55	TRW Inc	43
Inc	80%	79%	Trident Corp	13
Inc	30	29	Tandy Corp	254
Form	75%	75	Telecom Corp	14
Nat	58%	59	Teleone	294
	94%	94%	Temple Island	54
ome	42	42%	Tenneco	394
l Corp	41%	41%	Tenoco	614
a Pac	58%	57%	Texas Inc	354
	72%	71%	Texas Industries	40

McLean	16%	18%	Easton	37%
Martinez	76%	77%	Time Warner	91%
May	51%	50%	Times Mirror	34%
McCoy	27%	25%	Thomson	26%
McGraw-Hill	57%	57%	Torchmark	60
Medco	16%	16%	Topix R Us	33%
Merck	32%	32%	Transamerica	42%
Miles	43%	43%	Travelers Corp	23%
Moffett D	71%	70%	Trizec	44%
Morgan Hill	59%	60	Trustco	38%
Motronic	37%	37%	U.S. Life	14%
Mutual	53%	53	UAL Corp	29%
National	36%	37	USX	23%
Norfolk	48%	48%	USX Management	12%
Northern	155%	151	Unicom NV	103%
Novartis	90%	90%	Union Camp	53%
Novo	94%	94%	Union Carbide	23%
Novus	94%	94%	Union Pacific	45

corp	66%	67%	Unisys Corp	7%
corp	64%	65%	USAA Corp	15%
Inc	62%	62%	USAA Corp	9%
Inc	71%	77%	US Life	66%
Inc	16%	16%	US West	37%
Inc	8%	8%	United Tech	51%
Inc	24%	24%	United Technologies	24%
Inc	3%	3%	United Technologies	22%
Inc	29%	29%	United	41%
Inc	27%	27%	US Corp	60%
Inc	43%	48%	Wal-Mart Stores	5%
Inc	18%	18%	Walmart Stores	75%
Inc	13%	13%	Walmart Stores	75%
Inc	10%	10%	Wells Fargo	68%
Inc	38%	38%	Wells Fargo	68%
Inc	57%	56%	Wells Fargo	31%
Inc	41%	41%	Wells Fargo	43%

Corp	35%	34%	Whitman	14%
East	77%	78%	Winn Coale	40%
al Pub	19%	19%	Woodworth	29%
	19%	19%	Wrigley (Wm) Jr	80%
System	19%	18%	Xerox	71%

TOP ISSUES

4	Mobiltrust Ws	6
	River & Merc Tr Inc 12½	103
	do-Supd Pfd 12½	118½
2	Seaford Resources (80)	55
	Stearns of Cresh 5-1/8	30

Wills Group Wins		5-1
RIGHTS ISSUES		
Airbreak Leisure	5p N/P (43)	18 +
BM Group	10p N/P (330)	76 +
Beales-Hunter	20p N/P (220)	13
Hi-Tec Sports	N/P (150)	24
Whosoe	N/P (185)	71

Close	1 month	3 months
3.2291-3.2327	3-4 pr	4-5
59.00-59.21	7-2 pr	70-12
11.1100-11.1342	3-4 pr	13-4
1.0770-1.0780	4 pr-1 ds	11-3
2.8696-2.8730	3 pr	9-10
240.32-247.36	108-127 ds	242-334
180.38-181.02	23-36 ds	93-108
2157.86-2162.67	2-3 ds	6-8
2.1163-2.1202	0.61-0.57 pr	1.27-1.26
1.8065-1.8075	0.91-0.90 pr	2.77-2.75

11.2491-11.2734	1/4-1/2 pr	1/4-1/2 pr
9.7777-9.7921	1/4-1/2 pr	1/4-1/2 pr
10.4072-10.4311	1/4-1/2 pr	1/4-1/2 pr
226.35-226.66	1/4-1/2 pr	1/4-1/2 pr
20.1750-20.2042	1/4-1/2 pr	1/4-1/2 pr
2.5580-2.5612	1/4-1/2 pr	1/4-1/2 pr

Premium - pr. Discount - dc.

UNITED STATES OF AMERICA

936	Australia	1.3453-1
1368	Austria	11.15-2
368	Belgium (Com)	32.65-7
44	Canada	1.742-1
81.13	Denmark	6.1500-6

0.83	France	5,400.0-5,400.0
0.83	Germany	1,925.1-1,925.1
0.85	Hong Kong	7,760.5-7,760.5
0.87	Ireland	1,680.0-1,680.0
0.95	Italy	119.0-119.0
0.002	Japan	125.10-125.10
0.005	Malaysia	2,651.0-2,651.0
0.519	Netherlands	1,782.0-1,782.0
0.925	Norway	6,225.0-6,225.0
0.954	Portugal	136.80-136.80
0.973	Singapore	1,631.8-1,631.8
0.973	Spain	99.85-99.85
0.523	Sweden	5,761.0-5,761.0
	Switzerland	1,415.1-1,415.1

FINANCE HSE 11				
10	Low 9	Week fixed:		
3 math 9 th 2 math 10	3 math 10	3 math 10	3 math 10	3 math 10
10 th 10 th	9 th 10 th	9 th 10 th	9 th 10 th	9 th 10 th
10 th 10 th	10 th 10 th	10 th 10 th	10 th 10 th	10 th 10 th
10 th 10 th	10 th 10 th	10 th 10 th	10 th 10 th	10 th 10 th

10 ¹ ₁₀ -10 ¹ ₁₀	10 ¹ ₁₀ -10 ¹ ₁₀	10 ¹ ₁₀ -10 ¹ ₁₀	10 ¹ ₁₀ -10 ¹ ₁₀	10 ¹ ₁₀ -10 ¹ ₁₀
4.05-4.00	4.05-4.00	4.08-4.03	4.37-4.32	
10 ¹ ₁₀ -10 ¹ ₁₀	10 ¹ ₁₀ -10 ¹ ₁₀	10 ¹ ₁₀ -10 ¹ ₁₀	10 ¹ ₁₀ -10 ¹ ₁₀	

Finance: Make-up day: Dec. 31, 1991. A: 11.80%. Schemes II & III: 12.0%. 31, 1991 Scheme IV & V: 10.812%.

4-4	5-5	6-6	7-7	8-8	9-9	10-10	11-11	12-12	13-13	14-14	15-15	16-16	17-17	18-18	19-19	20-20	21-21	22-22	23-23	24-24	25-25	26-26	27-27	28-28	29-29	30-30	31-31	32-32	33-33	34-34	35-35	36-36	37-37	38-38	39-39	40-40	41-41	42-42	43-43	44-44	45-45	46-46	47-47	48-48	49-49	50-50	51-51	52-52	53-53	54-54	55-55	56-56	57-57	58-58	59-59	60-60	61-61	62-62	63-63	64-64	65-65	66-66	67-67	68-68	69-69	70-70	71-71	72-72	73-73	74-74	75-75	76-76	77-77	78-78	79-79	80-80	81-81	82-82	83-83	84-84	85-85	86-86	87-87	88-88	89-89	90-90	91-91	92-92	93-93	94-94	95-95	96-96	97-97	98-98	99-99	100-100
4-4	5-5	6-6	7-7	8-8	9-9	10-10	11-11	12-12	13-13	14-14	15-15	16-16	17-17	18-18	19-19	20-20	21-21	22-22	23-23	24-24	25-25	26-26	27-27	28-28	29-29	30-30	31-31	32-32	33-33	34-34	35-35	36-36	37-37	38-38	39-39	40-40	41-41	42-42	43-43	44-44	45-45	46-46	47-47	48-48	49-49	50-50	51-51	52-52	53-53	54-54	55-55	56-56	57-57	58-58	59-59	60-60	61-61	62-62	63-63	64-64	65-65	66-66	67-67	68-68	69-69	70-70	71-71	72-72	73-73	74-74	75-75	76-76	77-77	78-78	79-79	80-80	81-81	82-82	83-83	84-84	85-85	86-86	87-87	88-88	89-89	90-90	91-91	92-92	93-93	94-94	95-95	96-96	97-97	98-98	99-99	100-100

\$4.18 (\$2.305) Palladium: \$86.75 (\$48.10)

long time,
no see

Bush reverts to Keynesian ways

Financial markets and political analysts in America may have shrugged off George Bush's economic recovery plan as insufficiently ambitious to affect the economy or impress the electorate. But the cynicism says less about the Bush plan than about the excessive expectations built up by the White House. To put the measures in perspective, it is worth considering how political and market commentators would react in London if Norman Lamont announced the following in his March Budget: a £2,800 cash handout for every first-time buyer who exchanges contracts this year; a 20 per cent increase in child benefits; a new temporary capital allowance expiring on December 31; a change in the tax law to let people who sell their homes at a loss offset these capital losses against PAYE income.

In addition, Mr Bush will add a one-off stimulus of \$35 billion to the economy by bringing forward public works programmes, allowing people to dip into their pension savings without tax penalties and changing the rules on PAYE withholding taxes.

Tame, tepid and unambitious are not the words that spring immediately to mind. Yet these were the terms on most lips in Washington and New York yesterday. Even Alan Greenspan, the chairman of the Federal Reserve Board and a staunch Bush ally, dismissed the President's initiative as "not a major" influence on the economic outlook. One of the few exceptions was Richard Medley, a veteran political analyst from Washington who has gone into money management in New York. The Bush package, he noted, had "done a surprisingly good job of targeting the struggling parts of the economy where a little money could go a long way."

Thus, even if President Bush failed to push through Congress his scheme to halve capital gains tax, yesterday's budget would amount to the most ambitious attempt to kick-start an economic recovery since the heyday of Keynesian demand management in the Sixties. By American election day on November 3, it should be clear whether such methods work — to stimulate economies or win elections.

Recycling Chatset

Lloyd's names will be feeling even more than usually gloomy today following the latest loss predictions from Chatset, the independent consultant which monitors the London insurance market. Chatset has piled on the agony with a forecast that 1991 results will show losses of £750 million or more, which names may have to meet.

Taking Lloyd's most recent official loss figures of £510 million for the 1988 underwriting years and adding Chatset's unofficial but nevertheless well-informed predictions, losses in the four years to 1991 could total an appalling £3.7 billion.

For its official results, Lloyd's will continue to report three years in arrears. But if ever there was a time to break with tradition and give its own estimates of more recent years, then now is that time. For names are badly in need of support, if there is any consolation to be obtained from a reworking of Chatset's numbers by the market's ruling council, which in theory at least should have access to better data.

If such an exercise achieves anything at all, it might dispel the blackest of Chatset's predictions, that names face further losses of £6 billion over the next decade. Simply extrapolating trends can produce all kinds of horrors. Mercifully, all markets, even insurance, are cyclical and Lloyd's will almost certainly have seen an upswing even before the next decade is half over.

Maxwell's ill wind blows sweetly through the City

As Neil Bennett discovered, the collapse of the media empire has provided a wealth of work for lawyers and liquidators

The name Maxwell may be on everyone's lips but in the City it is also on their invoices. The winding up of Robert Maxwell's complex media empire is employing more than 400 highly paid professionals, and promises to be one of the most expensive insolvencies in history.

Unlike the collapse of the Bank of Credit and Commerce International, where liquidation fees are being earned by one firm, Touche Ross, the disparate nature of the Maxwell group means that the cake has been shared around. Most accountancy and legal firms in the City are working on some aspect of the affair.

Administration is the costliest form of insolvency. Accountants are instructed by the High Court to try to keep the business running, draw up an accurate picture of its financial position and negotiate a reconstruction with creditors. These tasks are all difficult and time-consuming.

Two big administrations are underway, as well as half a dozen receiverships, a liquidation and a fraud investigation. Fees of £1.5 million a week have topped £10 million since the companies collapsed into administration last month.

The largest team is employed by John Talbot from Arthur Andersen, administrator for the Maxwell private companies. He has 110 staff and partners working to untangle a web of more than 400 companies.

Any insolvency of this size would be long and complex, but the administration of Robert Maxwell Group, Headington Investments and their subsidiaries and associates has an added dimension: a search for up to £750 million of missing assets drained from the public companies and their pension funds and channelled through offshore trusts in an illegal attempt to support the share price of Maxwell Communication Corporation.

Andersen's investigators, assisted by Allen & Overy, the City solicitors, have spent hundreds of hours uncovering how funds moved through the private companies to pay for MCC shares, mounting losses and private debt. The operation has been thorough but futile since most of the money was invested in MCC shares which appear worthless.

Andersen is having little more success in the sale of Maxwell's private businesses. Many of the companies made losses last year, even parts of AGB, the market research group. Many also depend on key people and Mr Talbot wants to sell them quickly to avoid a mass exodus of valuable staff.

Andersen has not revealed the money raised from disposals but some, like *The European*, are thought to have been sold for nominal sums, which are unlikely to cover

the accountants' fees. Disposals include the British operations of AGB and Marten Walsh Shearer, the translation and secretarial services company. Others, including the rest of AGB and *Matriv*, the Israeli newspaper, should be completed soon. The largest sale, of a 51 per cent stake in Mirror Group Newspapers, will take longer. The operation will raise only a fraction of the private companies' £1.4 billion debts and Andersen's fees will consume at least £10 million.

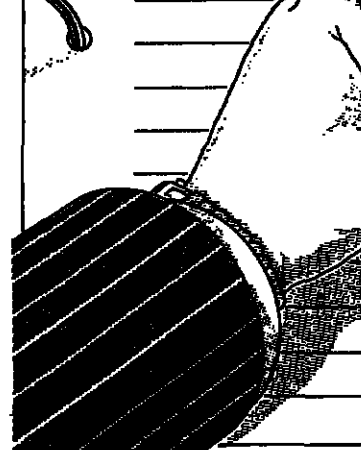
Price Waterhouse, meanwhile, has spent months of time reorganising and perhaps refloating MCC. More than 100 PW accountants are working in Britain, America, France and Italy. The task is threefold: to sell the British and European businesses to help reduce the group's £1.3 billion debt, to recover missing funds and to relaunch some of the group.

One PW team is trying to recover assets misappropriated by Mr Maxwell in his final months. These include £260 million in liquid funds, a property portfolio that was sold to Maxwell companies and trusts — but never paid for — and most of the group's 56 per cent stake in Berlitz, the language instruction group, which was pledged to banks and stockbrokers as security on loans. PW still hopes to refloat the Amer-

MY NAME IS LEGION

The names behind the Maxwell clean-up

ACCOUNTANCY FIRM	ROLE	NUMBERS INVOLVED
Arthur Andersen	Administrator to private companies	110
Price Waterhouse	Administrator to MCC	100
KPMG Peat Marwick	Adviser to Serious Fraud Office	25
Robson Rhodes	Liquidator of BIM	12
Ernst & Young	Adviser to banks on MGN	10-20
Bradley Phillips	Receiver to Maxwell estate	10-20
Touche Ross	Liquidator of First TOLUP	8
Grant Thornton	Receiver to Robert Maxwell Estate and other property companies	5-15
Coopers & Lybrand	Former group auditors and adviser to banks on private companies	280-310



In total well over 400 professionals are now working in the investigation and winding-up of the Maxwell Group at rates of between £50-£300 an hour, or more than £1.5 million a week.

ican operations of MCC. This task may prove the trickiest since the accountants will need to persuade bankers to convert a large proportion of their loans into equity. PW is poised to recruit a New York investment bank to draw up plans for a reconstruction. The accountants' actions are being shadowed by Richard Gidlin, the American lawyer appointed as MCC's examiner. All of this creates more expense.

The PW team working on MCC is unlikely to shrink for some time. "As the UK businesses are sold there will be a small fall but this will be countered by a rise in America," a spokesman said. The firm is unlikely to earn less than £15 million.

The third major role falls to Robson Rhodes, provisional liquidator of Bishopsgate Investment Management, the Maxwell company pension fund manager. Robson has only 12 staff on the case but is already embroiled in a legal battle to prise information out of Kevin Maxwell. A four-day appeal court hearing is thought to have cost more than £250,000.

Other City accountants have a variety of tasks. Ernst & Young is working for the banks to prepare a report on the finances of Mirror Group Newspapers. The team, led by Nigel Hamilton, is preparing the

company, which still has many outside shareholders, for sale. The task includes a search for a missing £100 million and an assessment of pension liabilities. Up to 40 accountants are thought to be on the case.

KPMG Peat Marwick McLintock has been hired by the Serious Fraud Office to help with its five investigations into the Maxwell affair. The firm has seconded 25 staff to work with SFO investigators on papers seized from the Maxwell offices. As in the investigation into BCCI, the office has been forced to ask Parliament for £3 million of extra funds.

The Maxwell affair also promises rich pickings for lawyers. MGN is already suing Kevin Maxwell and his father's estate for £170 million, while Maxwell pensioners threaten action to recover their missing savings. More than a dozen City law firms are acting for various parties. City solicitors charge on average 25 per cent more than accountants, while a top barrister can cost £3,000 for a day in court. Legal fees have already cost creditors more than £5 million; the total will rise steeply.

The costs of the Maxwell and BCCI insolvencies are bound to increase calls for the government to control fees. As so often, the complexities of big insolvencies and the cost of clearing them up will ravage what remains of assets.

Coutts moves with the times

Several hundred customers and staff of Coutts & Co, banker to the Crown, will tonight gather at the bank's sumptuous headquarters in the Strand, where they will toast Coutts' 300th year, and then listen to a concert by John Williams, the guitarist.

For all the grandeur and tradition, however, Coutts is undergoing the greatest upheaval in its long history. The bank has been twinned with the international private banking operations of National Westminster, its parent, and Coutts signs are appearing above bank offices around the world.

In the UK, Coutts has suffered its first ever redundancies, as staff numbers have been reduced by 250 to cut costs. Last month, Ian Farnsworth arrived from National Westminster as managing director, the first time an outsider has ever been given the job.

Coutts is one of the best known names in British banking, and is synonymous with wealth and discretion. Founded in 1692, it has been the banker to the royal family since the reign of George III.

Despite this, and the potential of the growing market for private banking, Coutts' results have been characterised by sluggish growth and a low return on capital.

Last year, NatWest decided it was time to capitalise on the Coutts brand name. A new Coutts & Co Group has been formed, with headquarters in Zurich, to co-ordinate NatWest's private banking business worldwide. NatWest Handelsbank in Zurich and NatWest International Trust in The Bahamas have been renamed Coutts.

The decision to use the Coutts name, and risk debasing it, was only made after careful consideration. Bernard Horne, chief executive of NatWest's international business, said: "It is a risk we recognise, but it is something I am not prepared to see happen."

Nevertheless, Coutts has vast scope for expansion. The British bank has 40,000 customers and is gaining a net 2,000 a year. This compares with an estimated 1 million people in Britain who qualify for Coutts accounts. A Coutts customer normally has income of more than £50,000 a year and assets of at least £250,000.

The key to the upheaval is the changing nature of Coutts' customer base. The rich are increasingly international and demand a worldwide presence from their bank in both retail banking and asset management, and they are prepared to pay for it.

Whatever else changes, Coutts seems intent on retaining its quirky traditions. Staff continue to wear frock coats in the office, and guests find the visitors book with a quill pen. Whether the offices in Zurich or Nassau will ever offer their customers such eccentric charms as part of their banking service remains to be seen.

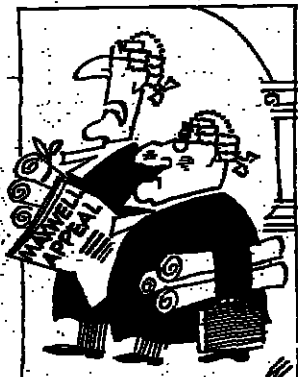
NEIL BENNETT
Banking Correspondent

THE TIMES CITY DIARY

Long time, no see

TINY Rowland, enigmatic chief executive of Lonrho, prides himself on his ability to jet in to various parts of Africa at the drop of a hat. Yet word that he has been spotted in Cape Town and Johannesburg in the past couple of days has caused quite a stir among Lonrho observers with long memories. For it is thought to be the first public visit Rowland has made to South Africa since September 1971, when a Lonrho main board director and three directors of its South African subsidiary were arrested there during an enquiry into the Inyati copper mine in Rhodesia, as it then was. Charges against Fred Bucher, Lonrho's then finance director, and the three executives, were not proceeded with, but Rowland has never acknowledged visiting the republic since. He may not have been in the Cape just to enjoy the sun, especially in view of last week's shock cut in Lonrho's 1991 final dividend and the 24.2 per cent drop in pre-tax profits, about which everybody wants to know more. And not without coincidence, Cape Town is the home of Old Mutual, the republic's largest life assurance group, and Sanlam, parent company of Gencom with which Lonrho is associated in platinum mining.

Minister regrets
PETER Lilley, secretary of state for trade and industry, will miss out on a chance to return to his City roots tonight when the former partners of Greenwell Montagu



"This Maxwell job — is it pensionable?"

hold their first reunion since the firm was broken up in the prelude to Big Bang. Tim Wakeley, managing director of Greenwell Stockbrokers and Lawrence Gooderham, a senior gift partner, are delighted that 49 out of 52 partners have agreed to attend the bash at the City Club on Old Broad Street. Lilley, who led a top-rated oil team at Greenwell before leaving to pursue his political career, has a prior engagement, but his absence is unlikely to spoil the occasion. "He was a very serious young man," says a former colleague. "He probably knew more about oil companies than the people running them."

Closing his book
THE retirement, tomorrow, after 43 years in the City of Ken Sinclair, chairman of BZW Securities and former executive partner of de Zoete & Bevan, has prompted a week of almost continual merry-making at the BZW offices. The highlight was a dinner on Tuesday for eight

of Sinclair's fiercest broker competitors from the "good old commission-paying days" of the gilt market. Chief among them was Bryce Cottrell, who, as senior partner of Phillips & Drew led the merger with Union Bank of Switzerland. Andrew Rutherford, former senior partner of Greaveson Grant and George Nissen, formerly of Pender & Boyle and now chairman of IMRO, the investment management regulatory organisation. The lunch was all the more colourful for the presence of Neville Wood, a former Messels partner who is clearly enjoying retirement. "He spends the morning advising overseas clients then goes fishing or golfing," says Pat Phillips, Sinclair's longstanding right-hand man.

Out to grass
ONE OF the top brass at Garwick, Heathrow or Stansted may be in line for the job of running London's royal parks. The manager of one of Britain's busiest airport terminals would be ideal for the role, according to sources close to the environment department, which takes over responsibility for the seven parks soon. The three-year contract offers an annual salary of £40,800 plus bonus and a budget of £25 million. The department's John Gunn, who is not related to John Gunn of British & Commonwealth fame, says an airport executive may be well-suited to the task. "It is likely to be someone who is used to dealing with millions of people," says Gunn, who was thrust into the spotlight over B&C after a newspaper carried his photograph by mistake. Private contractors

are due to take over the gardening work in the parks on March 1.

Role model

BROKERS who wonder if a future exists outside the Square Mile need look no further than Simon Chambers, former banker at Samuel Montagu. Four years after leaving the firm for a lengthy tour of South America, he has found success at the helm of Storm, an expanding model agency that acts for Rod Stewart's wife, Rachel Hunter, among others. Chambers' sister, Sarah Dukas, founded the company while he was abroad. "Sarah deals with the models and clients and I take care of the business side," says Chambers, aged 30, who seems on the brink of a bonanza. One of Storm's models, Jane March, is the star of *The Lover*, a £16 million Anglo-French production, which is raising eyebrows over its steamy scenes. The royalties from the film are bound to please Storm's original backer and 50 per cent shareholder — the already well-off Richard Branson.

Trading down

REMEMBER the days when visitors to London could watch the stock exchange floor in action? Well, spare a thought for publicity chiefs at the Tokyo stock exchange which has had its first fall in attendance in eight years. The exchange had 185,357 visitors last year — 6 per cent down on 1980, but well up on the 44 per cent plunge in the market's average value since it peaked in December 1989.

JON ASHWORTH

Industry's malaise

From the Secretary of the Institution of Mechanical Engineers

Sir, Professional engineers, including members of my own institution, are actively represented in both Houses of Parliament (Business Letters, January 20). No one is more aware of the fragmented nature of the engineering profession than engineers themselves. At a meeting of the presidents of the 40-plus engineering institutions last week, the first steps were taken towards forming a new body to represent engineering. It is our responsibility to seize the initiative. If engineers mean on the sidelines, that is where they will stay.

Yours sincerely,
R.W. MELLOR, FENG,
Secretary, Institution of Mechanical Engineers,
1 Birdcage Walk, SW1,
January 21.

Accountant friend

From Mr I. Guinness
Sir, Who needs a BCCI when one can have an accountant friend for only £1.45 million per week?

Yours faithfully,
IVAN GUINNESS,
24 Ovington Street, SW3.

Section 312 limited as a check on cash for outgoing directors

From Mr D.J. Taylor

Sir, Dr Gillibrand (Business Letters, January 23) makes reference to Section 312 of the Companies Act 1985, and suggests that payments to retiring directors could be challenged by shareholders under the provisions of that section. Were such payments truly to be payments by way of compensation for loss of office, that would be an option open to shareholders, but the reason for reliance rarely being placed upon that section in this situation arises out of the fact that, although the words used in Section 312 would seem to cover all payments made to outgoing directors, that is not the case in law.

A payment is only treated as compensation for loss of office if the company is under no legal obligation to make it. If therefore, a director leaves in circumstances where, to cite Dr Gillibrand's example, his contract has been terminated by the board, the payment of damages to him, whether under any judgment in his favour or under the terms of a settlement between

him and the company, would not amount to compensation for loss of office, would not be caught by the provisions of Section 312 and would not therefore require shareholders' approval. Similarly, any amount provided to be payable to a director under his service agreement upon his ceasing to be an employee — the increasingly common "golden parachute" clause — would not be treated as compensation for loss of office and again therefore, would not be subject to the requirement that shareholders' approval be obtained.

To the extent that the provisions of Section 312 do not achieve the end of protecting shareholders' funds, therefore, that arises less from the acquiescence of shareholders than from the judicial interpretation of what constitutes compensation for loss of office.

Yours faithfully,
D.J. TAYLOR,
52 Main Road,
Shirland,
Alfreton,
Derbyshire.

Prudent Lonrho

From Mr Tim Amies

Sir, Your normally good record for fair and accurate comment seems to have become a little too biased and protective towards the interests of the City in your recent leader (January 23) concerning Lonrho's latest profit and dividend announcement.

Too often profit (or loss) announcements are so well advised in advance to the City that poor figures are said to be "well discounted by the market", and no price movement takes place.

When a company such as Lonrho correctly does not directly tell the City in advance, it is criticised for results which appear to have been misjudged by over-optimistic analysts. Lonrho has not come to the City for equity money for many years, and owes it no particular favours.

Surely its board has only acted prudently and properly in reducing its dividend in the face of the current world recession.

Yours faithfully,
TIM AMIES,
The Old Farm,
Great Brickhill,
Milton Keynes,
Buckinghamshire.

THE TIMES

BUSINESS TO BUSINESS

APPEARS EVERY FRIDAY

TELEPHONE J. HENDERSON

071-481 1982

or FAX: 071-782 7828

As you'd expect, 3i know a good investment when they see one.

IN THE LAST two years 3i has invested exclusively in colour advertising in national newspapers. Their awareness amongst their target audience is close to that of the UK's major financial institutions. Surprising when you consider that these companies outspend 3i by a ratio of up to seven to one. But then, they spend most of their advertising budget on television. Newspaper advertising is a sound capital investment. Ask the investment experts. To get the interest of your target audience, get your name in the newspapers.



071-481 4481

ACCOUNTANCY & FINANCE

071-481 9313
071-782 7828

TOTAL

PLANNING

FOR THE FUTURE

Total Oil Marine is a leading force in the exploration, development, production and transportation of the UK's natural energy resources. Our St Fergus gas terminal is one of the major suppliers of Britain's natural gas requirements. We are currently developing the Dunbar, Caister and Alwyn South East fields.

Total Oil Marine is the UK subsidiary of the worldwide TOTAL Group. The TOTAL Group is involved in a wide range of energy-related activities including the exploration, production, refining, transportation, marketing and distribution of hydrocarbons.

GAS OPERATIONS MANAGEMENT ACCOUNTANT

St Fergus Terminal, N.E. Scotland

Our Gas Division is going through a period of substantial change with new partners and new fields coming on stream. This will require new cost reporting structures to be introduced resulting in a greater degree of forecasting and analysis of historical data.

As Gas Operations Management Accountant you will be involved in these activities and will establish and maintain an accurate and detailed cost management structure for the division. You will also be required to establish and maintain accurate and detailed information reporting for both divisional management and external partners.

A recently qualified Accountant you will already have gained experience as a management Accountant, preferably within the industrial or commercial sectors. You will require excellent interpersonal skills and have a flexible attitude to both workload and the working day.

You will be offered an excellent remuneration package including competitive salary, year-end bonus, along with medical, pension and life-assurance.

Where required, our comprehensive re-location package, including Home Sale Scheme, is designed to assist you both financially and personally in your move to St Fergus.

Please write or telephone for an application form to: Jacqueline Campbell, Personnel Department, quoting reference: MAT.

TOTAL OIL MARINE p.l.c. Crawpeel Road., Altens, Aberdeen AB9 2AG.
Tel: 0224 858045.



A CAREER IN RECRUITMENT

Leeds/Manchester/Solihull/Milton Keynes/
Luton/Leicester/Peterborough/Chelmsford/Bath
STARTING SALARIES NEGOTIABLE
+ LARGE COMPANY BENEFITS

Anything worth having is rarely obtained easily. Accountancy Personnel, is the UK's largest specialist recruitment consultancy, and part of Hays PLC, the publicly quoted business services group. Within our company, great emphasis is placed on the ability to build and maintain business relationships, and the stringent selection process we employ ensures our unique success continues to be supported and enjoyed by quality staff.

Key qualities of a successful recruitment consultant include:

- Ambition: must be career-orientated
- Confident communication skills - written and verbal
- Resourceful business development and problem solving skills

You should be aged in your twenties, and of graduate calibre.

Key duties and responsibilities include:

- Interviewing candidates and preparing CV's
- Visiting client companies and telephone canvassing
- Organising promotional events, advertising copywriting

In return, we will provide you with unrivalled opportunities to meet your personal and professional goals, manage your own time and attain a level of achievement only you can limit. If you can demonstrate, at interview, the initiative and drive to achieve these objectives write in the first instance to:

Ross Hetherington
Accountancy Personnel
9 East Parade
Leeds LS1 2AL
(For vacancies in Leeds/Manchester)

Laurence Hoeffkens
Accountancy Personnel
188-190 Spion St
Coventry CV1 3BB
(For vacancies in the other locations listed)

Accountancy Personnel

DIRECTOR OF FINANCE & ADMINISTRATION

City Technology College

DERBY

Salary in the Range
£26,000-£32,000
plus benefits

Currently being constructed on a site within the city centre, Landau Forte College is designed to take advantage of the latest innovations in education and building design. Opening for students in September 1992, this purpose built 11-18 Community College will bring a new and fresh approach to education within the City of Derby.

The Director of Finance and Administration will be accountable to the Principal for all aspects of financial planning, systems implementation and management reporting; for arrangements for catering, safety and security; for the maintenance of the buildings and any future development of the site; and for income generation activities.

The successful candidate will bring a fresh approach to the overall business management of the college on second commercial lines. As a member of the senior management team in post before the college opens, it will be important to ensure a smooth transition from development to operational status.

Within these accountabilities, the selected candidate will have sound experience and a record of managerial achievement in a profit making (or income generating) organisation. Preferably having appropriate professional qualifications, the person need have no experience of teaching or educational management, however, enthusiasm for this innovative educational venture is essential.

For further information and an application form please contact: The Principal, Landau Forte College, Project Office, 1 Cathedral Road, Derby DE1 3PA, or telephone Hazel Coleman on (0332) 295705.

LANDAU FORTE COLLEGE

Teesside Polytechnic

TEESSIDE BUSINESS SCHOOL LECTURER/SENIOR LECTURER IN ACCOUNTING

£13,113 - £18,108 (Lecturer - starting salary dependent upon qualification and experience)

£18,108 - £23,106 (Senior Lecturer)

(Pay Awards Pending)

The Business School is seeking an Accountant to make a contribution to the teaching of accounting on a wide range of courses including BTEC, Degree, MBA and Professional Courses.

You will have a degree in accounting or related area and/or be a professionally qualified accountant. Although particular expertise in financial accounting is sought, experience in other accounting and finance areas could be considered. In addition you should have an interest in research and have experience in the use of Information Technology.

If you are embarking upon a lecturing career, appropriate development in teaching skills will be provided. The Business School is prepared to consider the possibility of offering Associate Lectureships should this be appropriate to individual circumstances.

Application forms and further details are available from the Personnel Department, Teesside Polytechnic, Middlesbrough, Cleveland TS1 3BA. Tel. (0642) 342200, (24 hours).

Closing Date: February 14th, 1992.

Teesside Polytechnic is Working towards Equality of Opportunity.

MANAGEMENT ACCOUNTANT

INTERNATIONAL GROUP - CENTRAL LONDON

We are the UK operating subsidiary of an expanding and dynamic International Group with interests across diverse industries in the UK and North America.

We require a management accountant to take responsibility for centralised financial reporting on a monthly basis for the companies within the group, as well as an element of financial accounting for our UK service company.

Applicants need not be qualified but must possess sound accounting knowledge coupled with a full understanding of computer-based reporting systems (Lotus 1-2-3 or similar).

Based in prestigious offices in a prime London location this position offers an exceptional opportunity to play an important role in the management team with appropriate remuneration and benefits.

Applications should be made in writing
with CV to Mr J. E. McAvey

The Fal Group of Companies

Beaufort House, 45 Beaufort Gardens,
Knightsbridge, London SW3 1PN.

CORPORATE PLANNING LONDON

£30-£35,000 + CAR

Our client is one of the largest international communications groups. At the forefront of fibre optics development, it has also pioneered many advances in telecommunications engineering and technology. Following recent corporate restructuring, the finance function has become the heart of key decision making, overseeing group efficiency and planning the success of the business.

Reporting at a senior level, key responsibilities will include business analysis, corporate planning and financial analysis and you will work closely with operating management providing a crucial financial planning role to support commercial decision making. Candidates should therefore be able to demonstrate a highly commercial outlook and a solid track record to date.

You should be a top calibre graduate qualified accountant, ACA, ACCA, AAT, aged 25-30, with an excellent exam record and have achieved broad financial analysis experience in a large company. ACA's must have a minimum of one year's relevant PQE. Prospects are on a truly international basis.

For further information please call David Chorley on 071-353 4212 (outside office hours on 0293 584917) or write, enclosing your CV, to the Financial Recruitment Partnership, Hamilton House, 1 Temple Avenue, Victoria Embankment, London EC4Y 0HA.



FINANCIAL RECRUITMENT
PARTNERSHIP

FINANCIAL ANALYST - FMCG Qualified Accountant MIDD

A major international group is seeking to recruit a financial analyst for their Business Planning and Analysis department. The ideal candidate will have a minimum of 2 years experience within an FMCG environment with a good understanding of management information systems.

With the opportunity to travel, the ability to communicate in a European language, particularly Italian, would be an advantage.

This is a career opportunity for an individual who, whilst a team player, has the ambition and drive to succeed within this important organisation.

Please reply to Box No 7045.

SMITH NEW COURT SECURITIES LTD

Administration Officer Best Execution Dealing Service (B.E.D.S.)

We are one of the UK's leading Securities Houses, seeking to recruit an energetic person with exceptional organisational and communication skills.

The ideal candidate will be responsible for project work and control of all administration in the department. They should be computer literate with a level of understanding of Lotus 123.

Applications and a full CV should be forwarded to:

Kirsten Wright
Smith New Court Securities Ltd
Smith New Court House, 20 Farringdon Road
London EC1M 3JH

A Member of The Securities and Futures Authority
and The London Stock Exchange
Registered in England No. 1317798

FINANCIAL ANALYST - FMCG Qualified Accountant MIDD

A major international group is seeking to recruit a financial analyst for their Business Planning and Analysis department. The ideal candidate will have a minimum of 2 years experience within an FMCG environment with a good understanding of management information systems.

With the opportunity to travel, the ability to communicate in a European language, particularly Italian, would be an advantage.

This is a career opportunity for an individual who, whilst a team player, has the ambition and drive to succeed within this important organisation.

For further information please call Charlotte Walker on 071 499 3883 or fax your details on 071 499 7378.

TAX MANAGER - OIL - LONDON £45,000 + CAR

Leading name within the oil & gas exploration & production field are seeking a young career minded tax manager to join their expanding tax team. A progressive role with a high level of responsibility & a competitive salary & benefits package.

For further details call 071 499 3883 or fax your details on 071 499 7378. David Chorley Associates, 75-76 High Holborn, WC1V 6LS (near GCHQ)

David Chorley
ASSOCIATES

RUSSIAN SPEAKING ACCOUNTANT LONDON OR MOSCOW £ fully neg

An excellent opportunity is offered by our client to a fully qualified Russian speaking Accountant for their Moscow office. A good working knowledge of Russian is essential as is a knowledge of the Russian Accountancy system. Please call Laura Morcin in confidence.

Boyce Billingdale

Tel: 071 287 6060
Fax: 071 494 4652

BUSINESS / FINANCIAL GRADUATE

(or Commerce-Related degree)

Energetic, Bright & Ambitious graduate required for small and fast-growing corporate finance company. Some work experience, preferably sales related, an advantage but not essential.

Prospect of rapid progression to Corporate Finance Executive in 12-18 months.

Write with CV to: Oscar Williams
Capital & Management Plc
Hamilton House, Victoria Embankment
London EC4Y 0HA

GRADUATES

Three trainee executives aged 21+ required for established London consultancy. London based. Anticipated first year earnings c. £18,000. TELEPHONE GEMMA WILLIAMS 0442 234333.

North East London Autistic Society FINANCE/ADMINISTRATION OFFICER

We are a young charity providing support for autistic people and their families. We have recently opened a Home for Life for seven autistic people in Waltham Forest.

We now require a Finance/Administration Officer to take control of the financial aspects of our organisation and also to carry out general administrative activities.

Duties include payroll, accounts, budgets and cashflow, invoicing, membership records, etc.

Salary £17,000-£18,000 p.a.
Reply by 24th February 1992, to:
NELAS, St. Andrews Centre, Church Road, London E17 6AR.
Tel: 081-527 8308.

Males is committed to an equal opportunities employment policy and applications are welcome from all sections of the community.

Isle of Man Government Financial Supervision Commission Banking Supervisor

As one of the world's leading international offshore financial centres, the Isle of Man is at the forefront of providing effective regulation of banks and building societies in an offshore location.

Regulation is carried out by the Financial Supervision Commission, which is responsible for the licensing, regulation and supervision of banks and building societies, collective investment schemes and investment businesses.

As part of its continuing development, the Commission is restructuring its banking department and wishes to appoint a Banking Supervisor, a post previously held by its Chief Executive. Responsible to the Commission's Chief Executive, and operating from the Commission's offices in Douglas, you will be responsible for the development and maintenance of an effective system for the regulation and supervision of banks and building societies operating in the Isle of Man.

You will be aged 35+ and will have had extensive experience of the banking profession with a proven track record in management. In particular, you will have well developed staff management skills and the ability to deal and communicate effectively and confidently at local and international levels for this high profile role.

An attractive and competitive remuneration package will reflect the importance of this key position in financial regulation.

Interested candidates should write in confidence, enclosing a full CV, to:
Chief Executive, Financial Supervision Commission, PO Box 58,
1-4 Goldie Terrace, Upper Church Street, DOUGLAS, Isle of Man.

EXPERIENCED CASHIER

sought by leading property company to manage cash, accounts, and general office duties. Must be experienced, reliable, and have a good knowledge of the property market. Salary £12,000-£14,000 p.a. Please contact the Accounts Division, Solutions (Recruitment) Ltd on 071-493-1712.

PART QUALIFIED

Accountants required for urgent posts in Central London and the Home Counties. Salary and benefits according to experience, with strong technical skills and computer experience are particularly sought. Only ACA, ACCA, AAT, or ICAEW members.

Contact the Accountancy Division at Solutions (Recruitment) Ltd on 071-493-1712.

MERIDIAN

RISK REPORTING

£16-22,000 + BANK BENEFITS
Top Investment Bank seek a young, risk oriented accountant with strong ITA reporting and client liaison skills to complete the dynamic team in France.

This is a new, challenging role offering scope for development and excellent prospects. Stated to be a non-staffer.

Call Andrew Whitehead

071 255 1555

CORPORATE TAX LAWYER

City

£Premium

Our client, a high-profile medium-sized firm, has an established reputation as a leading commercial law practice with strong international links that extend throughout Europe, the US and the Far East. They are able to draw upon a diversity of experience which allows them to offer a wide range of services to their blue-chip client portfolio.

They are currently seeking a qualified solicitor or accountant to work within the Company/Commercial department. The role is two-dimensional requiring the individual to provide a first class corporate tax advisory service, both to other departments and direct to clients.

Suitable applicants will have considerable UK and international tax expertise and a knowledge of employee related matters. Strong negotiation and interpersonal skills are essential.

For further information on this or other opportunities, contact JANE BARCLAY MBA ACIS on 071-936 2791 (Eves/Weekends on 081-202 7478) or write to her at Hamilton House, 1 Temple Avenue, Victoria Embankment, London EC4Y 0HA.

BARCLAYS EXPERT TAX RECRUITMENT

ACCOUNTANCY TIMES

A case for the French connection

Andrew Likierman on a system of external reporting that could suit internal data used in Britain

Wine and holidays, yes. But French ideas? Not so much. The French way of doing things has frequently been treated with a mixture of suspicion and scepticism. Certainly, the French system of external financial reporting based on a formal code has few UK enthusiasts. There is an emerging interest, however, in applying the same general principles to internal data.

Traditionally, the way in which companies classify accounting information for planning costing and control has been based on general principles applied to an organisation's specific needs. The content of in-house manuals can vary enormously between organisations. The company's activity, its history and the current demands of management are all influential in determining the nature of the system.

The flexibility of a system geared to a single organisation carries with it obvious advantages, of which relevance to the organisation for which it has been developed is the greatest. But individuality has its costs. There is the process of developing, honing and refining the system. There is also the training of new arrivals — both providers and users of the information. Finally, there is the adaptation of computer software to organisational needs.

In a project sponsored by the Chartered Institute of Management Accountants (CIMA), a group of senior management accountants, has been reviewing practice and canvassing opinion among members. After discussing its findings in the UK and other countries, the group is enthusiastic about introducing a common system for organising internal data, both financial and non-financial.

The group recommends: ● Consideration of a uniform chart of accounts based on the French Plan Comptable Général (PCG). This is a broadly based coding system for information collection and external reporting, though it proposes only harmonisation of internal information codes.

● Financial benefits to those using a uniform chart would result from overcoming some of the difficulties of tailor-made systems. Lower development and training costs and "instant" software compatibility are the most obvious. Such costs would be reduced since most systems will require at least some tweaking to ensure that they fulfil the needs of individual companies and their managers.

There are also wider social and economic benefits of a uniform chart approach. Statistics are easier to collect and interpret on a comparable basis. Tax calculations could also be simpler.

With a uniform system, few qualified personnel are tied up in the detailed process of record-keeping and audit. High-quality work on basic record-keeping can be done by technicians rather than accountants. Those joining, whether as information users or providers, can become productive more quickly.

One advantage that any codified system applied to the UK will not bring is the close link between internal and external reporting which exists in France.

The PCG, as a whole, is not a runner in the UK, and not just because it is French. Its thrust is different to the principles of Anglo-Saxon



Andrew Likierman: "Company activity, history and management influence the system"

accounting. But it would still be worth exploring how links between external and internal reporting could be forged to give reduced costs of data coding, classification and processing.

There are obvious potential problems in such an approach. Changeover cost is one. This would be greatest for firms with a big investment in their own systems, and specially trained staff. These firms could find it beneficial to make the transition more slowly, but would be inclined to do so as computer and other systems were geared to a common format. For those without a big existing investment there would be immediate benefits of using off-the-shelf software and, increasingly, people trained in using it.

The other potential problem is whether a system based on a uniform chart could allow sufficient flexibility within categories not to prove a strait-jacket. But the advantages of individual tailoring would not be lost as long as the categories were drawn sufficiently widely.

How might all this be implemented? Adoption within the UK would almost certainly be voluntary, since imposition from Brussels is not on the horizon. Government intervention would be necessary if speed of adoption is a priority and/or it was thought desirable to lead the development of a European-wide system. Neither seems likely.

The basis would probably have to be voluntary, perhaps with guidelines forming the basis of nationally accepted standards. The incentive to

adopt them would be similar to that which established IBM compatibility as the standard for personal computers — a gradual adoption of a more readily available and cheaper software and an increasing pool of people trained to step straight in and operate it. The incentive could be sharpened by adoption in other countries which have expressed interest.

The codified system based on a uniform chart of accounts deserves consideration, and the CIMA study provides a useful catalyst for the debate. Advocates will be careful to avoid any mention of the French connection.

● Professor Likierman, of the London Business School, is the president of CIMA

● Financial Reporting in Europe: The Management Interface, CIMA, 63 Portland Place, London W1N 4AB

Bombshell about to explode

THE accountancy profession is under greater public pressure to change its ways than at any other time in its history. In the past the profession would ride out the great controversies — or apply a cosmetic change after criticism.

Accountancy's trump card in avoiding changing its comfortable or lucrative ways was that governments usually considered reforming the profession low in their priorities. During the past 20 years, however, accountants have transformed their profession. Accountancy has become the dominant business profession, working in almost every area of finance and commerce.

This has increased accountancy's income and influence enormously. It has also put the profession under greater scrutiny and stretched its ability to convince an increasingly sceptical outside world that its old principle of independence has come through this growth unscathed. During the past year, for example, the trade and industry department has discreetly increased pressure on accountants to reassess key areas of behaviour. John Redwood, the corporate affairs minister, has developed an effective style of dealing with the large firms in particular.

In public, he talks of how they are standard-bearers of the movement to export British financial services expertise and influence throughout Europe and around the world. In private, he tends to grab them by the jacket lapels and to emphasise in clear terms that this sort of praise and backing depends on their demonstrating a public commitment to independence and a robust approach to clients who want to bend the rules.

Last autumn more discreet pressure was applied to the profession's leaders when the department made it plain that it wanted more action on a number of public interest points. We are starting to see the fruits of that pressure. The joint ethics committee of the three main institutes of chartered accountants has quietly issued two consultation papers and has another one up its sleeve for a month's time. All three together amount to a bombshell for big accounting firms and their clients. The papers strike hard at the potential conflicts of interest inherent in expanding accounting services.

The first paper deals with what it calls specialist valuations. However, the key to this is the accounting firms' appetite for setting up departments to provide brand valuation services for their clients. To the outside world, there is an obvious conflict of interest. A company approaches its auditors, needing to shore up its balance sheet in a recession. The business has several famous products among the goods it produces. The audit firm, via its specialist department, goes

through a brand valuation exercise. The balance sheet burgeons. The annual audit comes around and the audit team has to examine the basis for the valuation exercise to ensure that it is "true and fair".

To an outside observer, and it seems, to the trade and industry department, this is stretching the independence argument. The audit firm is effectively auditing its own work. The auditors will not see it that way but will argue that different departments are entirely separate and behave in an arm's length way in their dealings with one another. This may or may not be so. It is, however, difficult to show clear objectivity under public scrutiny. CICA, the profession's joint ethics committee, is arguing that a total ban on auditing one's own firm's work is really the only justifiable line to take.

Cajec puts forward an alternative proposal involving guidelines on disclosure of how the audit was carried out, but it is a half-hearted effort to find any alternative to a complete ban.

This could be the thin end of the wedge. If the proposals go through, it may not be long before a demand that audit firms should be banned from providing any consultancy services to audit clients starts to win acceptance, which would have devastating consequences for the firms that have seen much of the explosive growth of the past decade coming from that area.

The other quarter in which the department's pressure has led to proposals for change is "opinion-shopping", the practice of a company reacting to its auditors being intransigent in some area of policy. So the department asks other auditors for a second opinion, hoping to set one firm's policy against another and by pressure, some might say blackmail, get its way.

To prove any wrongdoing is hard and assessing how common such occurrences are is equally hard, but it occurs often enough to be worrying.

Again, the proposals give little alternative to reforming the whole matter. Should the rules be implemented, no audit firm could give the second opinion or provide the advice without informing the company's existing auditor. The hope is that removing the secrecy will remove a company's potential leverage to weaken its auditor's resolve.

The last of the three areas in which reform is now inevitable is lowballing — "predatory pricing", as the committee prefers to call it. During a recession, audit firms are bound to find ways to pitch fees to a prospective client as low as they can. They will argue that they have increased efficiency and that the low audit fee will be balanced by consultancy work, but it is hard to establish exactly when cutting costs becomes cutting corners.

● The author is the associate editor of Accountancy Age



ROBERT BRUCE

Staying in the jobs market

So many employers are slashing their graduate recruitment targets this year that those still hiring are inundated with candidates. Leading accountancy firms are receiving thousands more applications than last year. At Ernst & Young, for example, the figures have risen from 8,000 to 10,000 and drastic measures are being introduced to deal with the influx.

Jos Cantor, of Ernst & Young, says: "We're strengthening controls at the screening stage. We used to pre-select interns of UCCA [Universities' Central Council of Admissions] points and a reasonably presentable application form. Now we are making judgements about candidates' personalities based on what they say about their work experience and membership of clubs."

Big accountancy firms have mostly reduced their planned intake of graduates by between 10 and 15 per cent over the past two years. Compared with the Eighties boom, however, the targets may be down by as much as a third. Despite the difficulties, most firms are determined to maintain a strong presence in graduate recruitment.

During the previous recession, accountancy firms largely withdrew from the graduate recruitment market, leaving themselves desperately short of staff when the economy picked up. They will not make the same mistake again.

Attitudes as well as conditions have changed significantly in the last couple of years. Clients are demanding higher "added value audits" and better advice. There is also pressure to keep fees down and partners are required to be seen to be doing more. The personal skills needed to keep clients well informed are in more demand. Most accountancy firms are now looking for more from

The big firms are cutting recruitment, but still seek the best



Hunting leaders: Anne Baldwin

graduates than the potential to achieve technical competence. They are seeking intelligent, well-educated young people who will become persuasive managers and effective leaders within a short space of time.

Grant Thornton has probably gone furthest down this line. They have reduced their graduate recruitment figures by 60 per cent and rather than recruiting accountancy trainees they are looking more for the "partners of the future".

Anne Baldwin, the executive partner, says: "We want people with leadership skills and a good business awareness. To achieve that, we test for 'negative features' in a way we never did before."

To identify the right people, Grant Thornton brings in selection consultants to work alongside its graduate recruiters in putting short-listed candidates through a rigorous one-and-a-half day assessment. The small number of those who are successful are then allocated to a fast track training, which is more like blue chip management traineeship in industry than an old-fashioned articled clerkship.

Of course, they must get through their professional exams but they are spared much of the traditional hard labour of the audit process. Instead, they will be involved in work-shadowing leadership training, and be put on placements with clients.

KPMG Peat Marwick, the first firm to recruit 1,000 graduates, has since cut its intake to between 700 and 800, but David Clifford, who runs graduate recruitment for the firm, has no intention of offering any kind of elitist training.

"In the London office, we have 3,500 applicants for just 200 vacancies," Mr Clifford says. "We're able to be very selective and we believe it is not possible to identify the potential high-fliers before they have actually started work with the firm. We would want to keep our options open."

Coopers & Lybrand Deloitte shares this wariness. Even so, according to partner Ian Dupré, "the cream tends to surface pretty early".

Unfortunately, the new slimmed-down enterprise economy is still going to leave many graduates on the sidelines. "There's almost desperation among some of the graduates I see who cannot find a job," Mr Dupré says.

EDWARD FENNELL

Columns of wit

THE motto of the accountants at Arthur Andersen is "think straight, talk straight". But their reputation for android-like behaviour is not entirely justified. A the photographs and illustrations in "Perspective", Andersen's recently published annual review for 1991-92 reveals, a dry humour often lurks behind those steely eyes.

Carl Sherriff, a designer at Herriff Design, was asked to devise a Renaissance theme that would combine wit with sense of authority and gravitas. To achieve this, Mr Sherriff recruited Ralph Headman, the cartoonist who had already done something similar with his

sketches of Leonardo. The result is a rich collection of Steadman cartoons and some nicely posed pictures of partners in Renaissance-like settings. With an account-



tant's thoroughness, every photograph is scrupulously captioned. A picture of a football is even captioned "It is not clear how a retired person will be defined." Does it cover former party leaders still in the House of Commons long after their "sell-by" date?

Taxing times

COMPETITION between accountants and lawyers in the field of tax advice has been hotly up with the publication by Nabarro Nathanson, a West End law firm, of its briefing paper on the likely impact of the election on clients' tax affairs.

"Election Tax Planning: A Race Against Time", focuses on Labour's proposals. The firm has tried to track Labour's various comments

on tax and work out their meaning for the individual taxpayer. For example, noting that any unearned income received by retired people will be exempt from Labour's proposed surcharges. Nabarro comments: "It is not clear how a retired person will be defined." Does it cover former party leaders still in the House of Commons long after their "sell-by" date?

Old money

TO help give people a basic understanding of how to avoid the financial pitfalls of retirement, the Institute of Chartered Accountants will hold a series of seminars during the Money Show at the Barbican from March 12 to 15.

● Details: Sarah Isles (071-628 7060)

Tax Accountant

Specialising in VAT

Gloucester

Salary range

£23,000 - £28,000



Nuclear Electric

Nuclear Electric is responsible for commercial nuclear power generation in England and Wales. Our primary concerns are safety and care for the environment - which means our main priorities are quality in our plant, methods and people.

A separate and autonomous Company since 1990, Nuclear Electric is committed to achieving business and operational excellence in all its functions. Against the background of an expanding UK industry, currently undergoing radical change, this new position will provide an excellent career stepping stone for a current VAT/Indirect Taxes Specialist.

Part of a small, expert Treasury team, the role reports directly to the Tax Planning Manager. The successful candidate will provide a comprehensive in house VAT advisory resource and will be responsible for ensuring quality control in all aspects of Nuclear Electric's VAT compliance, including the development and publicity of new accounting systems/procedures where necessary to provide for greater VAT efficiency. Additionally you will liaise directly with Nuclear Electric staff throughout the UK to ensure consistency in the application of accounting systems/procedures affecting VAT. You will also be responsible for advice and compliance concerning overseas VAT and import duty issues.

To succeed you will need to demonstrate proven VAT expertise, gained within a high quality environment in either industry, practice or Customs and Excise. Aged between 25 and 40 and a self starter, you will combine comprehensive knowledge of VAT legislation and systems implementation with excellent communication skills. You will ideally be qualified (ACA, ACCA or ATII). However of greater importance will be your ability to deliver an expert in house VAT resource and be able to realise the potential inherent in this role to progress your career into other areas of Nuclear Electric's Taxation and Planning affairs.

In return we offer a highly competitive salary that is negotiable according to experience, commensurate with an organisation of our size and standing. This position is based at our Corporate Headquarters at Barnwood, between Gloucester and Cheltenham.

For an application form, please contact the Personnel Department at the address below, Telephone 0452 652335 (24 hours). Please mark your envelope "Nuclear Electric Staff in Confidence" and quote reference number BWD/06/92. Closing date for applications 29/2/92, interviews will be held at Barnwood during week commencing 9/3/92.

As an Equal opportunities employer Nuclear Electric plc welcomes applications from men and women, including ethnic minorities and the disabled

Personnel Department
Nuclear Electric, Barnett Way, Barnwood, Gloucester GL4 7RS

ENVIRONMENT: WALES

How much greener are our valleys

Wales is out to destroy the notion that it is a land of slag heaps and blackened rivers, as it creates a new environment from the industrial dereliction of the past.

Very little of the coal industry remains in Wales: with only four pits employing 1,400 men, it is an insignificant contributor to the Welsh economy. Steel manpower has been reduced from 55,000 in 1979 to 18,000 today. New businesses that are replacing the jobs lost in heavy industry are increasingly demanding a pleasant environment.

"Removing the eyesores of the past is the first step in the regeneration of Wales," David Hunt, the Welsh secretary, says.

This argument is one reason why the Welsh Development Agency (WDA) is spending almost a quarter of its budget on transforming the environment. "An attractive landscape can give us the edge when competing with other parts of Europe," Dr Gwyn Jones, the WDA chairman, says.

Despite the recession, we attracted 183 inward investment projects in 1991, with £860 million. That was a 50 per cent increase on 1990, and much of it is due to the improved environment that Wales now offers.

The principality was the first country in Europe to launch a nationwide land reclamation programme. The expertise it has amassed since 1966 is being put into practice far beyond its boundaries: in Belgium, northern France and, most recently, Poland and eastern Germany, where Welsh companies are working to clean up the toxic wastelands produced under communist rule.

Some companies, such as Biotol, in Cardiff, are employing biotechnological sol-

Wales has made great strides in cleaning up its image, reports Iola Smith



Druid watch: Sculpture in Ebbw Vale's garden

utions to produce more renewable energy. "We are using oil-eating microbes to decontaminate the soil around refineries in both Wales and Germany," Andrew Barbour, a Biotol director, says. "Our microbes are used in England to speed up the production of methane in domestic refuse tips. The gas is then piped to power neighbouring buildings."

The industrial revolution blighted only the South Wales valleys and pockets of the north-east, however.

"In the remainder—a land of three National Parks, five designated areas of outstanding natural beauty, and 800 miles of coastline—it is possible to travel from Snowdonia to the Brecon Beacons

without encountering any environmental blemishes," Mr Hunt says.

Mid-Wales is taking advantage of its scenery to designate the entire region as a 3,000-square-mile eco-friendly business park. This £30 million initiative is backed by the Royal Institute of British Architects (RIBA), and involves grant-aiding private sector businesses to landscape their premises, and promoting the construction of new buildings that blend into their surroundings. The first of these new developments, a 29-acre business complex to create 750 jobs, will be constructed in the Snowdonia National Park.

A greener Wales should be attractive to tourists. The two million due to visit this year's National Garden Festival in Ebbw Vale will give tourism, the principality's biggest industry, a valuable boost.

Welsh Water is also spending £1.9 million cleansing the beaches, in an effort to have every Welsh beach up to the European Community's water quality standard by the end of the decade.

Inland, the landscape of rural Wales is being safeguarded for tourists and locals alike by the Countryside Council, which is launching a £500,000 pilot environmental protection scheme enabling farmers to renew hedges, create new bridleways, and allow the public greater access to the countryside.

There is one environmental problem, however, that not even the Celts can solve: the effects of Chernobyl. Many of Gwynedd's farmers have had their livelihood ruined by radioactive fall-out, which has made their sheep unsaleable. Much has been done to remove the scars of Wales's own industrial dereliction, but the results of Soviet carelessness could pollute Snowdonia's soil for centuries.



Flowers for slag: the changes to the site in Ebbw Vale for this year's National Garden Festival are intended to stand the test of time

Two million are going back to their roots

The Garden Festival will help to regenerate Ebbw Vale

After a century of industrialisation, Ebbw Vale is returning to its rural origins. The former steel town, whose blast furnaces left a film of red dust over the landscape, is being transformed into a garden, ready to welcome two million visitors to this year's National Garden Festival.

Between May and October, half a million plants will grow where steel slag once lay, on a 142-acre site nestled between high hillsides, which are being incorporated in the design.

"The alpine effect will be very different from the flat, inner-city sites used for previous festivals," Liz Barrett, the festival organiser, says.

"We will have two levels, with the cultivated gardens on the valley floor, and the natural wild-flower meadows and woodlands high on the hillside. There, they will be supplemented by a Slimbridge-designed wetlands area, complete with wildfowl and a working sheep farm."

On the valley floor, the gardens will be grouped to form three themes. "Land of our fathers" will be a floral interpretation of Welsh history, from primeval swamp, through Dark Age legends and monastic herb gardens, to today. The second, "Wales celebrates", reflects the new

environment being created out of the dereliction of Wales's past. There will be a multi-coloured rainbow, a russet sunset, a black-and-white garden, a lake and a waterfall.

For the final theme, "Journey into the future", there will be a technology maze designed to resemble a silicon chip.

"Provided two million people turn up, we will recoup the public sector's £60 million investment," Miss Barrett says. "Admittedly, we lack large conurbations on our doorstep. But as ours is the only garden festival to be

held in southern Britain, we are optimistic that English people as well as the Welsh will come to visit."

The festival's public-sector backers, Gwent county council, Blaenau Gwent borough and the Welsh Development Agency (WDA), are confident that the effects will last far beyond this summer.

"We expect that many of the new landscape features will be incorporated in the new community that will be built on the site after the festival ends," David Farnsworth, the WDA's environ-

ment director, says. "There will be new housing, leisure facilities and a business park to employ some of the 2,000 people who obtained jobs during the festival."

Designs for this village are likely to be the subject of a national architectural competition, and the final design is expected to incorporate the "urban village" concept supported by the Prince of Wales.

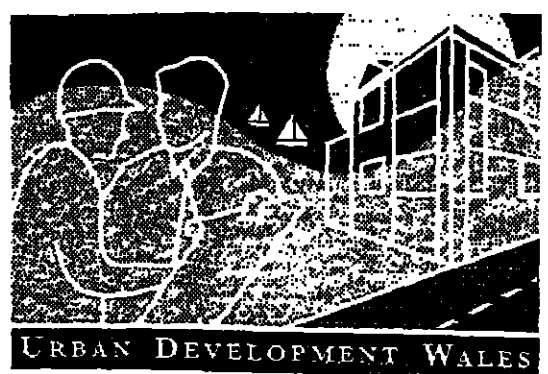
"We are determined not to fall into the trap of some previous festivals, which, after making the wasteland bloom for a few months, allowed a slide back towards dereliction," Mr Farnsworth says. "Here, the changes will stand the test of time."

TOGETHER WE'LL BUILD THE WALES OF THE FUTURE.

WELCOME

Encouraging economic prosperity through an on-going programme of urban development is a top priority in Wales.

That's why the Welsh Development Agency are currently involved



URBAN DEVELOPMENT WALES

in numerous joint venture schemes, alongside the local community, in conjunction with property developers, investors, operators and end-users in over 30 towns and cities across Wales.

The WDA will commit many millions over the next 5 years towards infrastructure works, site clearance, landscaping, town improvements, building renovation, site development and marketing.

To help make our projects successful, we're currently seeking private sector partners to capitalise

on the superb opportunities available across a range of commercial, residential and leisure sectors.

Our joint ventures are all hard-headed business propositions, with profit potential, which cut the cost of development significantly by providing quality opportunities in the right locations with good, local back up where and when required.

Our 'one-stop' team of development professionals is on hand throughout, to save time, money and unnecessary red tape, co-ordinating

essential resources and requirements of national and local government and the private sector from day one.

To find out more about the excellent opportunities available, telephone David Farnsworth or Duncan Poole on (0222) 222666.



THE WELSH ADVANTAGE

£23
deb
Clearanc

SWA
BUS
LOC

Swansea offi
native profes

Factories, Or
& H. Tes

Quality Labor
Regional Cus

Soft L. Cus
Service Bate

TELEPHO

WELSH ADVANTAGE

The Welsh lead Europe in land reclamation, Iola Smith reports

Swansea casts off the shackles of its industrial past

Legend has it that when the devil visited Swansea in 1897, he thought he was back home in hell. Sulphurous fumes belched from the city's mineral smelting works, and the local sewer, the River Tawe, ran yellow to the sea.

In the late 19th century, Swansea was the world's largest mineral smelting centre. So the copper, cobalt, lead, zinc and tin-plate works dumped all their toxic waste along a three-mile stretch of river bank.

As a result, the lower Swansea valley was the most poisonous place in Europe. Its grass killed any grazing animal, and the fumes were an acknowledged threat to public health.

Nothing was done to clean up this contamination for 70 years. After the smelting industry and its 30,000 jobs departed, the area was left to rot. It was only in 1967 that the borough council decided that something had to be done, and decontamination work began.

"Between 1967 and 1985, we cleaned 800 toxic acres and removed six million cubic metres of poisonous mineral waste," Iola Jones, the city's engineer, recalls.

Much of the zinc spoil was transferred to RTZ's Avonmouth works. The company was surprised to find that it had a higher zinc content than most of the imported ores they use today.

When the government announced that Britain's first enterprise zone would be established in Swansea in 1981, it was decided to locate it on the newly cleaned land. Today the zone, with an eight-hectare lake and £1.5 million worth of landscaping, is the city's business park. The 300 resident companies employ 6,000 people. However, as Mike Bourke, director of the Swansea Bay Partnership that brings in new businesses, insists, only clean industries are welcome.

"There is no point in replacing one eyesore with another"

cosmetic company, Alberto Culver, established its European headquarters on the park, and why Lloyds Bank brought its back office facilities here from Pall Mall in London.

This autumn, Europe's first eco-factory will open here, when the cosmetic company, Montagne Jeunesse, moves into its wind-powered and solar-powered plant. The company will also recycle its cosmetic containers. A pilot study in Austria has proved that customers are happy to return empty bottles to department stores when buying new cosmetics.

Montagne Jeunesse is not the only Swansea-based business recycling its products. Alcoa, the American aluminium manufacturer, has its can-recycling plant near by, and Mr Bourke is encouraging other businesses to follow suit.

"One man's waste is another's raw material," he says. "We want to bring businesses together that can utilise each other's waste products for mutual benefit."

South of the business park lies Swansea's leisure village, encompassing an interna-

tional athletics stadium, tennis training school and ski slope. This was also constructed on formerly toxic soil, and is the second in a series of parks running the length of the valley from the M4 to the sea.

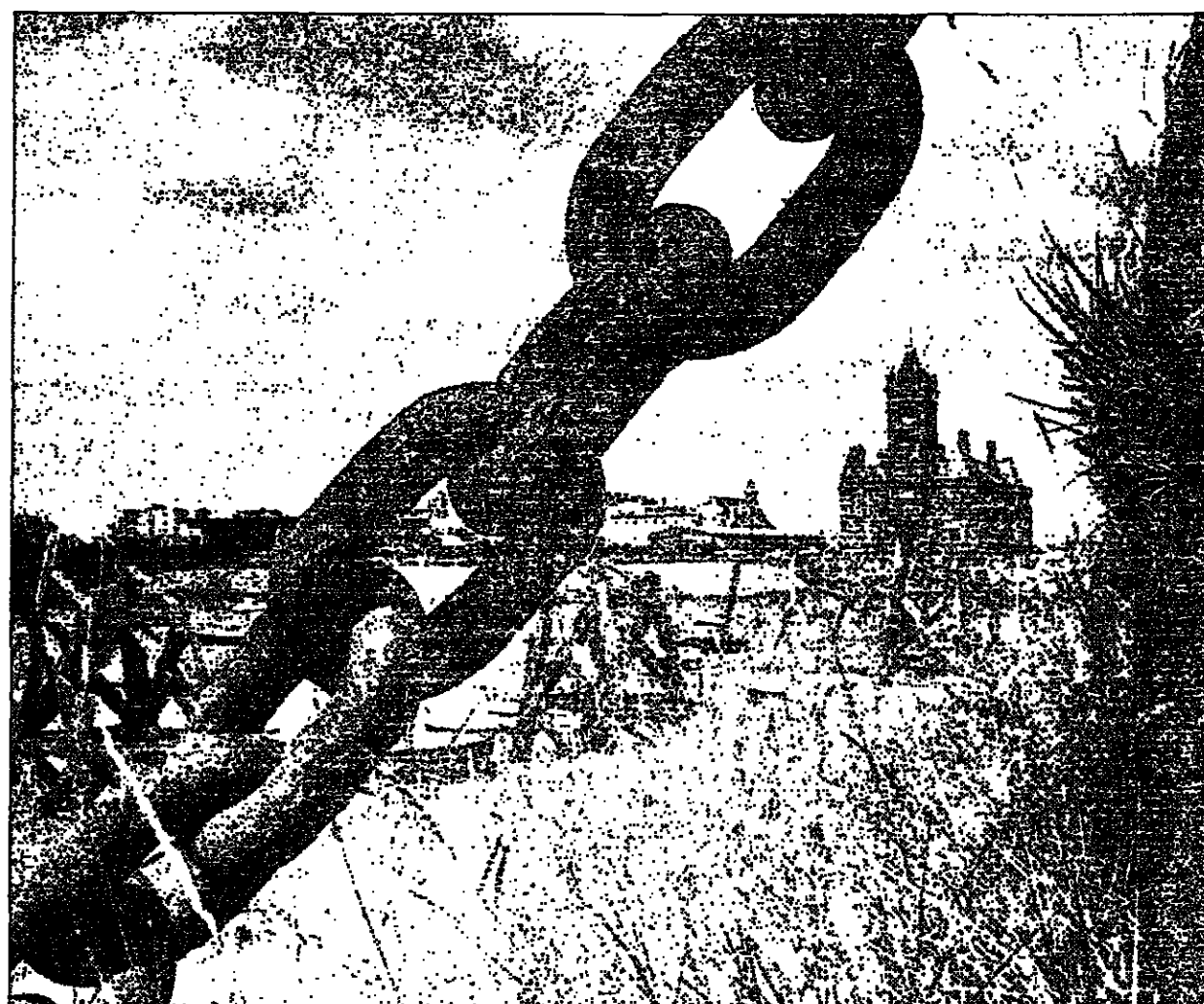
The seaward end is being transformed by a £16 million barrage, 130ft long, across the mouth of the Tawe that will be completed in May. This will allow the high tide from the Severn to continue to flow upriver, while preventing the river level falling to reveal mud flats at low tide.

"Unlike its Cardiff counterpart, this is not a controversial scheme," Mr Jones says. "As well as improving the environment, it will raise a little revenue for the city council. We plan to use it to generate electricity, which will then be sold direct to the national grid."

West of the river lies the Maritime Quarter, an award-winning development of 1,000 houses, flats and shops surrounding a 500-yacht marina. Until the 1970s, this was the derelict South Dock, containing a refuse tip and a myriad of railway sidings. Today the Maritime Quarter is both a fashionable address and a tourist attraction.

Thanks to its new environment, east Swansea can at last challenge the Gower peninsula, Britain's first designated area of outstanding natural beauty, which lies on the city's western fringes, for the tourist trade.

Back in 1897 that would have been unthinkable. However, now, as the Duke of Edinburgh put it, "the legacy of the exploiters and polluters is being erased by new trees, houses and grassy slopes. The green is back in the valley."



Changing perspective: Cardiff's Pierhead building has a new purpose and looks out over a renewed bay area

A capital example for the whole of Wales

Cardiff is at the forefront of a new programme to revive the towns

(CBDC) is spending £60 million on landscaping and tree planting. The moon-

scape that was the East Moors slag heap is becoming a business park, and the old Penarth dock, which became a refuse dump, is being converted into a public park.

The real transformation is taking place around the Taff and Ely rivers. The development corporation is planning to create a 500-acre freshwater lake by constructing a £152 million barrage that will cut the rivers off from the Severn estuary.

"This will result in eight miles of landscaped waterfront, culminating in the barrage itself, which is designed as a 17-acre park," says David Crompton, the engineering director. "On the seaward side, the barrage will

be ruggedly landscaped with steps leading to rock pools teeming with marine life at low tide.

In contrast, the lakeside will have water gardens landscaped with plants and shrubs. The lake will be stocked with a variety of freshwater fish, and the barrage will contain a fish park so that migratory salmon and sea trout will be able to swim up the rivers to spawn."

Although popular with anglers, the barrage plans have incensed ornithologists. The Royal Society for the Protection of Birds fears that thousands of wintering wading birds will lose their feeding grounds once the existing mud flats are covered by permanent high water.

"We have a duty to conserve flora and fauna," Mr

Crompton says. "We propose to develop new feeding-grounds for the birds at Wentlog, three miles east of the bay, and to construct an island to provide new freshwater habitats in the lake."

Giving the public access to the waterfront for the first time is essential. The first two parks are already under construction around the pierhead building. Some outstanding Victorian buildings exist in the city, and they are being restored and converted for new uses.

One of the new parks will contain the city's Norwegian church, which is being converted into a Scandinavian Arts Centre and museum celebrating the work of the writer Roald Dahl, who was born in Cardiff and christened at the church.

The old seafarer pilotage house will accommodate public art, the LMS railway warehouse is now a hotel, and the Spillers warehouse has been converted into flats.

A pollution-free transport system is being planned to link the bay's electric trams with existing bus and rail networks, so that by the end of the century the 30,000 people who work in the area will not depend on cars.

Twenty-eight other Welsh towns are following the capital's example this year. "We are spending up to £20 million on making our towns more attractive," David Farnsworth, the WDA's environment director, says. The WDA expects to attract four times as much in private

investment. Mr Farnsworth says: "In Merthyr, house-builders and retailers are working with us to upgrade the town centre. In Holyhead we are collaborating with Sealink Stena to redevelop the west dock as a leisure and retail centre."

"We hope it will encourage some of the 1.5 million tourists passing through the port every year to spend more time in the town."

"Creating an attractive environment in Holyhead is essential, because of the town's strategic importance to North Wales. It is the European Community's designated gateway to the Continent for Irish tourists and businessmen."

At Llanelli, a wildflower centre is being created, and at Barry, the WDA and Associated British Ports are spending £15 million on improving the town's docks and beaches.

£230m to remove debris of the past

Clearance projects are reshaping the valleys

LANDSCAPE Wales is Europe's largest land reclamation programme. This £230 million scheme is intended to remove all sizeable industrial dereliction by the mid-1990s, and has already cleared 20,000 acres and released new land for houses, factories and parks.

This transformation began in 1966, after the Aberfan disaster proved that dereliction could be deadly as well as ugly.

Eliminating danger remains a priority, but as Gwyn Griffiths, the Welsh Development Agency's (WDA) director of land reclamation, explains, importance is equally attached to schemes that will create

employment. "Reclamation of the disused Courtyards textile mill in Chydol, for example, created the Delyn enterprise zone, which employs more people than the mill did," he says. "Principally, 80,000 people work in businesses located on reclaimed land."

"As well as creating jobs, we want to improve the landscape. More than half our schemes involve the conversion of old collieries and steelworks into open spaces and country parks."

Reclamation costs are met in full by the WDA, which gives a 100 per cent grant to local authorities undertaking a project. Subsequent sales of reclaimed land for dev-

elopment enable the agency to recoup a small part of its investment, about £5 million a year.

Because only 2,000 acres out of the 20,000 cleared are suitable for development, costs are rarely met, however.

There is another source of income generation - recovering coal. Mr Griffiths says: "This year we are removing five collieries and their tips from the Garw valley, and the process, recovering 300 tonnes of coal a day from the waste."

"Half a million tonnes of usable coal lie there, and we are selling it, at the rate of three trainloads a week, to Aberthaw power station. That means £15 million for the agency."

The largest single land reclamation project in Europe is taking place in east Merthyr, where ten million tonnes of coal are being extracted to make room for homes and factories. Job creation is also the intention of a similar five-pit scheme in the Cynon valley.

This is intended to clear the slag that has blighted the floor of Wales's most depressed valley.

Although most of South Wales's dereliction is mining-related, Gwynedd, in the north, is affected by the legacy of slate quarrying. Slate is often more difficult to clear than slag, so the strategy is to help nature to recolonise the spoil-heaps by planting trees that can stand the harsh conditions in pockets of moist peat between the boulders.

The woodland backdrop to Glynrhonwy quarry in Llanberis, for example, helped to attract Euro DPC, an American pharmaceutical company, to the area.

Landscape Wales is also involved in conserving historical sites. Bronze Age copper workings discovered at the Great Orme, Llandudno, for example, are being turned into tourist attractions. In Merthyr the 19th-century Cyfarthfa blast furnaces, the largest of their kind in the world, are being preserved for posterity.

How renewable energy research is thriving

New forces that will power Welsh revival

After more than a century of dependence on coal, Wales is turning to alternative sources of energy production.

Wind, water and solar energy are increasingly attractive and because of its topography and extensive coastline, Wales is well placed to test these forces. Wind energy is proving particularly popular.

Since the Wind Energy Group received planning permission from the Welsh Office to construct 24 turbines

barrage. The energy department calculates that generation costs per kilowatt would be only 3.5p, while the barrage itself would cost £8.2 billion to construct.

The Severn Tidal Group, a consortium of six developers including McA Alpine and Wimpey, is convinced that it is a feasible option.

They similarly regard it as a potential asset to the Welsh economy, creating 35,000 construction jobs and improving communications by linking Cardiff and Weston-super-Mare by a barrage-top motorway. If it gets the go-ahead, it is likely that it would be followed by smaller electricity barrages across other Welsh estuaries, such as the Loughor in Dyfed.

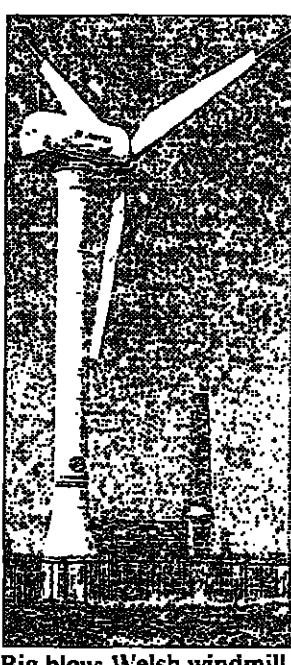
Plans to develop solar energy are less ambitious, but the Solar Housing Society is intending to build Tir Gaia, a solar-powered village, at Rhayader, Powys. The aim is to put up 90 well insulated houses with large south-facing windows and greenhouse-like roofs to attract and store solar heat.

The Alternative Technology Centre at Machynlleth, Powys, is influential in all these projects. This centre for research into solar-powered and wind-powered energy is intended to show 70,000 visitors a year how to become self-sufficient in energy and food, and is unique in Europe. Renewable energy sources power a restaurant, a smallholding and the homes of 20 resident staff.

As well as testing new designs for energy-efficient, self-build houses, the staff are developing new pollution-free forms of transport.

Last year a £1 million green share issue backed by the Prince of Wales financed the construction of Britain's first water-powered cliff railway at Nchynlleth.

When the railway opens this summer, it will transport tourists up a steep incline to the five-acre hilltop site.



Big blow: Welsh windmill

'Barrage could generate 7 per cent of UK electricity'

In Powys, local authorities have been inundated with planning applications.

The largest project being considered is by Ecogen, a mid-Wales company, for a £20 million, 103-turbine wind farm between Newtown and Llanidloes. The company claims that every 30-metre-high turbine would produce as much electricity in its lifetime as 9,000 tonnes of coal. The wind farm would produce 80,200 megawatts of electricity a year, enough for 21,000 households.

Further south, in the Severn estuary, a tidal power plan is being investigated by the energy department in what would be the largest single renewable energy project in the UK.

A barrage running from Lavernock in South Wales to Brea Down in Somerset could generate 7 per cent of Britain's electricity needs, saving eight million tonnes of coal a year and reducing carbon dioxide emissions by 18 million tonnes.

Electricity would be generated by passing sea water through turbines in the ten-mile-long reinforced-concrete

CYNGOR

CEFN GWLAD

CYMRU



COUNTRYSIDE COUNCIL FOR WALES

The Countryside Council for Wales is the statutory body to deal with Countryside matters in Wales.

The Council strives to:

- conserve the aesthetic quality of the Welsh landscape, its structure and its form
- conserve the quality and richness of the wildlife of Wales
- encourage and sustain opportunities for public access and enjoyment of those qualities
- pursue these purposes mindful of the culture and economy of rural Wales
- promote the understanding of all these aspects of its work and their interdependence.

Head Office
Plas Penrhos, Ffordd Penrhos,
Bangor, Gwynedd LL57 2LQ
Tel: 0248 370444

Do traffic jams, pollution, crowded public transport and lack of space really do your business any favours?



Improved communications and road networks have put Gwynedd back on the industrial map. Most parts of the County are within 1½ hours drive of the major industrial conurbations of the North West and Manchester International Airport. Make your business Gwynedd's next success story.

GWYNEDD
where work is a pleasure

Further details from
Economic Development Officer,
Shirrell, Caernarfon,
Gwynedd LL55 1SH
Tel: (0285) 679548 Fax: (0285) 78495

DATBYLUGU ECONOMAIDD
GWYNEDD
ECONOMIC DEVELOPMENT

SWANSEA BUSINESS LOCATION

Swansea offers companies the most positive professional support in the UK

- ✓ Factories, Offices & Hi Tec
- ✓ Quality Labour
- ✓ Regional Grants
- ✓ Soft Loans
- ✓ Serviced Sites

POST TELEPHONE OR FAX FOR DETAILS

TO: MICHAEL BURNS, SWANSEA CENTRE FOR TRADE & INDUSTRY, SINGLETON ST., SWANSEA SA1 3QH. TEL: (0792) 476666 FAX: (0792) 487144

NAME _____

COMPANY _____

POSITION _____

ADDRESS _____

SWANSEA CENTRE FOR TRADE & INDUSTRY

CRICKET

Run chase is almost successful for India

FROM JOHN WOODCOCK IN ADELAIDE

INDIA made a brave but unavailing effort to win the fourth Test match here yesterday and so keep the series alive. They went down in the end by 38 runs with 41 balls to spare, but not before giving us the most entertaining batting of the match.

Only twice have as many as 372 runs, India's target, been made to win a Test match, and there can have been precious few of the crowd who would not have cheered them to the echo had they managed it now. The Indians were not alone in reckoning that they had the worst of the umpiring.

Although India scored, for most of the day, at a rate that would have won them the match, the loss of their first four wickets in the first 90 minutes for only 71 runs proved just beyond recovery. Sidhu, Tendulkar and Vengsarkar were all given out leg-before-wicket as hard to believe that there should not have been some element of doubt in the umpires' minds. If Tendulkar looked mildly surprised at the decision that went against him, Vengsarkar was clearly dumbfounded.

But after scoring only 51 runs in his previous six innings in the series, Azharuddin kept India's hopes alive with a brilliant hundred. As if thinking that the match was as good as over, Border bowled Warne, his inexperienced and fairly

ordinary leg spinner, for the first 85 minutes of the afternoon, and with Azharuddin and Manjrekar together the initiative changed hands.

Then, even after Manjrekar had been run out — he and Azharuddin finished up in the same crease — and Kapil Dev caught in the gully, making it 182 for six, Azharuddin found an equally active partner in Prabhakar.

When the new ball was taken at 282 for six, with 21 or perhaps 22 overs remaining and Prabhakar and his captain steaming along, it was no more than a shade of odds against India.

Batting comes so naturally to most of the Indians that their No. 9, Pandit, has a first-class average from 108 innings of 52. Australia, in fact, still had plenty of work to do when Azharuddin, going for that magical stroke of his off his legs, which had been scorching the turf off the old ball, edged the new one to slip. An hour later McDermott was leading the Australians off the field, having taken ten wickets in the match and four for 24 with the new ball.

The Australian selectors announced after the match that Marsh and Waugh had been dropped, and that their places in the party for the final Test would go to Tom Moody and Wayne Phillips. In Waugh's case it could amount simply to a reminder to take nothing for granted.

On the same ground a year ago he played an innings against England that was marvelled at for its flawless, neat style, and in the West Indies last spring he was Australia's outstanding batsman. As one of the best players in the world, he will be back, no doubt, for the World Cup in three weeks' time, but for Australia's opponents their sudden uneasiness will be a source of encouragement. In six innings in the present series Waugh has scored 83 runs.

AUSTRALIAN PARTY: A R Border (captain), M A Taylor, W N Phillips, D C Boon, D M Jones, T M Moody, J A Westley, M G Hughes, C J McDermott, S K Warne, M R Waugh, P R Reifel.

SCOREBOARD

AUSTRALIA 145 and 451 (D C Boon 135, M A Taylor 100, A R Border 91, Kapil Dev 5 for 130)	
INDIA 225 (Kapil Dev 56, C J McDermott 5 for 76)	
Second Innings	
K Srikanth b McDermott	22
N S Sidhu bow b Hughes	35
S V Manjrekar run out	45
S R Tendulkar bow b Waugh	100
D B Vengsarkar bow b McDermott	4
M Azharuddin c Taylor b McDermott	106
Kapil Dev c Marsh b Hughes	5
M Prabhakar bow b McDermott	64
C S Pandit c Waugh b McDermott	7
S L V Ravuri not out	1
J Smith c Warne b McDermott	3
Extras (p 3, b 9, nb 5)	17
Total	383

FALL OF WICKETS: 1-52, 2-72, 3-97, 4-102, 5-172, 6-182, 7-283, 8-291, 9-327.

BOWLING: McDermott 29-1-8-52-5 (nb), Waugh 17-3-59-0, Hughes 25-6-83-3, Warne 16-1-40-0, Border 30-8-0.

Pakistan open door to Miandad's inclusion

Karachi: Imran Khan, the Pakistan captain, said yesterday that Javed Miandad, the country's leading batsman, could still play in the World Cup in Australasia next month. Imran said: "He has the option to come to Australia if he feels fit."

Miandad was left out of Pakistan's preliminary World Cup squad of 15 named earlier this week because of a back injury. The squad will be reduced to 14 players shortly before the tournament begins and Imran made it clear Miandad could be included if he recovers in time.

Miandad, aged 34, is undergoing treatment for his

back injury, which occurred during training at Lahore last week.

□ Mike Atherton, who has been forced to miss England's tour this winter through injury, has resumed practice. He batted in the Yorkshire indoor school nets yesterday.

□ Christchurch: England women's team warmed up for its fixture against New Zealand under-23 on Saturday by comfortably beating a President's XI by 150 runs here yesterday.

SCORES: England 244-8 dec (W Watson 50 and 198-5 dec (S Waite 50 not out, J Chamberlain 91, NZ President's XI 209-5 dec and 83 (S Kilson 3-11, D Stok 3-17).

HOCKEY

Students fail annual test

Oxford University..... 0
Hockey Association XI..... 1

BY SYDNEY FRANKLIN

A TEAM representing the Hockey Association, chosen by Eastern Counties, won an undistinguished annual match against Oxford University at Milton Keynes sports club yesterday.

Despite the time they have played together this season, Oxford were disappointing, particularly in the first half.

The opposition, though sharper, suffered from an unfamiliarity that was understandable in that they had not played together before.

The Association scored in the thirteenth minute from a short corner, a somewhat generous award near the 25-yard line. A direct hit by Morrison landed on the target off a defender's stick.

Freeman and Woods were conspicuous in the Association's attack, as were Hoskin and Morley for Oxford, who



Covering the options: Alec Stewart checks out the Eden Park second Test wicket in Auckland yesterday

Stewart's stock on the rise

Auckland

FIRST there was Lawrence, then Tufnell and now the inevitable Botham: England's New Zealand tour is being dominated by a succession of personalities. Alec Stewart's profile is unobtrusive by comparison, yet nothing has been more impressive than the manner in which he has coped with an ever-increasing responsibility.

Only last summer, Stewart was at best a fringe member of the England side. Now, in rapid succession, he has been asked to keep wicket, open the batting and act as vice-captain. So much has been asked of him that, paradoxically, little has been expected. It was easy to believe that Stewart, out of his depth, would sink without trace.

That he has survived is to his credit. But, in fact, he has done better than that. He has taken on the job of opening, which he did not want, and the job as Graham Gooch's deputy, which he did not anticipate, and done both with pride and purpose.

A year from now, someone will have to replace Gooch, if only temporarily, for the tour of India, and the way things stand it would take a brave man to bet against it being Stewart.

Sensibly, he plays the prospect down. "I still feel I have some work to do to establish my place in the side first," he said yesterday. "I don't know if you can ever feel sure of it, I back my ability to play at this level but I don't look beyond the next match yet."

That match began, for

A quiet achiever has been making himself heard for England, reports Alan Lee, cricket correspondent

Stewart, here this morning and, for once, there was no debate about his place in the side. Centuries in his last two Tests made certain of that, but if the one scored against Sri Lanka, at Lord's, was a breakthrough for being his first, it was dwarfed by the 148 he made at Christchurch a fortnight ago.

The argument against Stewart going in first had always been his propensity for getting out to the loose shot around off stump, usually caught in the slip or gully area. He was aware of the deficiency; aware, too, of the additional danger posed to his free style by the movement of the new ball. So he reined himself in, visibly exhorting himself to eliminate all risks. Against the odds, he succeeded.

"I enjoyed the discipline of that hundred more than anything," he recalls. "I know I have got out in that area too much, and I was telling myself to play at nothing I did not need to. When Goochie was out early it was even more important for me to hang around."

Gooch's feelings on his partner's innings were a mixture of admiration and relief, for Stewart had very much been his choice. But there was, of course, another man in the dressing-room touched by pride, a man who has rigidly referred to the player concerned as Alec Stewart, despite the fact that he is

times when we cannot be father and son, we just have to be manager and player."

Stewart the player is recently married, to Lynn, who arrived in Auckland this week. Off the field, he is comfortable, engaging company. On the field, as he smilingly admits, he is a terror of a competitor. Once or twice, when in England colours, his enthusiasm may have run away with him but the broad charge of gamesmanship is one he denies.

"I am very competitive in whatever I do. If I am playing a social game of tennis I badly want to win. In cricket I probably became tougher through Australian grade cricket. People say I sledge, I am well aware of that, but I say very little really. I will be aggressive, though, so long as it is within the rules."

The fiercest criticism of Stewart's England selection has come, not least, from me, when he has kept wicket ahead of Jack Russell. He does not argue the point. "I can understand anyone thinking Jack should never be left out. He is the best. But wicketkeeping has helped get me on my three tours and I will go on doing it in one-day games for Surrey."

Stewart will return to further responsibilities this summer when he takes over as captain of Surrey. Is the burden beginning to weigh on him? "I suppose I have been asked to do a lot of things recently, but it has not seemed too much as yet. I do enjoy being involved, you see, and I believe it helps your own game if you have a responsibility to the team."

"It might now be harder for him than it is for me but, certainly, there are a lot of

YACHTING

Italian mistake puts Dickson in lead position

FROM BARRY PICKTHALL IN SAN DIEGO

CHRIS Dickson, the skipper of the Japanese challenger, Nippon, stole an unexpected victory from the Italians in the third round of America's Cup challenger trials on Tuesday after Paul Cayard and his Italian afterguard headed for the wrong weather mark midway through the race. Cayard's lead of 1 1/2 minutes was turned into a four-minute deficit.

The incident capped a day notable for a number of turnarounds caused mainly by the frustrating conditions. During three hours of racing, the winds swung through more than 45° and varied in strength from five to 15 knots. To add to the confusion, a fog bank rolled in during the final stages, lowering visibility to 50 metres.

Nevertheless, the mistake on board Il Moro di Venezia should not have occurred. All the yachts are fitted with highly accurate computerised GPS navigation systems that tell the crew exactly where they are in relation to the marks. While Cayard refused to cast blame on his crew, it is apparent that Enrico Chieffi, Il Moro's navigator, failed to

enter the fresh coordinates into the computer.

In the other races, Marc Pajot, of the French team, beat the Spaniards by six minutes. The hapless Swedish challenger, Tre Kronor, went down to Spirit of Australia by a massive 13-minute margin; and New Zealand beat Challenge Australia by more than five minutes.

The Japanese yacht, Nippon, which survived a protest from the umpires for the way they flew their spinnaker, leads the overall standings with three wins, followed by Italy, Spain and France with two. Spirit of Australia, skippered by Peter Gilmour, has one victory, but Challenge Australia, the second Sydney boat, skippered by Phil Thompson, shares the wooden spoon with Tre Kronor after three successive defeats.

RESULTS: Third round: Villa de Potosi (M Pajot, F) vs Espora (S P Cayard, S) 2-0; Spirit of Australia (P Gilmour) vs Tre Kronor (S Pajot, S) 2-0; Nippon (C Dickson, S) vs Il Moro di Venezia (E Chieffi, S) 2-0; Challenge Australia (P Thompson, S) vs Spirit of Australia (P Gilmour, S) 2-0. Overall standings: 1, Nippon (Japan); 2, Spirit of Australia (NZ); 3, Espora (NZ); 4, Villa de Potosi (M Pajot, F); 5, Tre Kronor (S); 6, Spirit of Australia (Aust); 7, Challenge Australia (Aust) and Tre Kronor (S).

SQUASH RACKETS

Draw alteration at British Open

BY COLIN MCQUILLAN

THE Hi-Tec British Open championships is to undergo a change to the format on which the tournament built its 62-year reputation as the premier international event.

With ticket sales already well advanced for both the early rounds at Lamb's club, London, from April 4 to 9, and the showpiece event at Wembley from April 10 to 13, the Squash Rackets Association has opted for the 32-man draw, which is preferred by the International Squash Players' Association (ISPA). However, the 19-inch tin and the international nine-point scoring will be retained.

The men's professional circuit plays with a 17-inch tin to encourage adventurous

spectating, and American point-per-rally scoring for easier public consumption. Although Wispa, the women's association, rejects both as detrimental to its game.

Jahangir Khan, the ISPA chairman and world No. 1, has already declared his intention to seek an eleventh successive British Open title and the £10,000 prize that will go with it. "Such a prize is always attractive, but you don't think about money at the British Open," Jahangir said. "It is the greatest title, even beyond the World Open, and everyone wants to win it."

The championships retain the biggest prize fund on the world circuit, with a 15 per cent increase to £105,710.

SWIMMING

Foster increases record total to five in Milan

BY CRAIG LORD

MARK Foster broke the British 50 metres freestyle record in his second victory at the sixth round of the World Cup in Milan yesterday. He became the third Englishman in four days to defeat Nils Rudolph, the world record-holder from Germany, and left Alexander Popov, the European sprint champion from Russia, in second place.

Foster's effort took the number of British records broken in Italy to five. Yesterday, Sharron Davies added a British best in the 100 metres medley to the one she clocked in the 200 metres on Tuesday, while Grant Robins lowered the 200 metres back-

stroke record he set at the opening round of the World Cup at Montreal last month.

RESULTS: Men: 50 metres freestyle: 1, M Foster (Eng), 22.25sec (British record); 2, A Popov (Rus), 22.45sec; 3, N Rudolph (Ger), 22.55sec. 100m freestyle: 1, A Foster (Eng), 1min 45.51sec (GB record); 2, D Rudolph (Ger), 1min 46.51sec; 3, S Davies (Wales), 1min 47.51sec. 200m freestyle: 1, M Foster (Eng), 3:51.27; 2, R Davies (Wales), 3:51.27; 3, P Fechter (Ger), 3:51.27. 400m freestyle: 1, J Hoffmann (Ger), 4:15.25; 2, S Foster (Eng), 4:15.25; 3, S Davies (Wales), 4:15.25. 500m freestyle: 1, J Davies (Eng), 5:15.25; 2, S Davies (Wales), 5:15.25; 3, S Davies (Wales), 5:15.25. 100m medley: 1, V Karlo (Czech), 2:12.25; 2, S Davies (Wales), 2:12.25; 3, S Davies (Wales), 2:12.25. 200m medley: 1, V Karlo (Czech), 4:22.25; 2, S Davies (Wales), 4:22.25; 3, S Davies (Wales), 4:22.25.

MOTOR RALLYING

Auriol upstages Sainz with successful start

Monte Carlo: Didier Auriol, of France, driving a Lancia, scored his second victory in the Monte Carlo rally yesterday, the first leg of the world championship.

Auriol, who came to prominence by winning the race in 1990, took advantage of the power of his Lancia HF Integrale to upstage last year's winner and former world champion Carlos Sainz, of Spain, in a Toyota.

Auriol, who trailed his rival by three seconds before the rally's night stage on Tuesday, won three of the last seven timed special stages in two minutes and five seconds. Juha Kankkunen, the champion of Finland, also in a private Lancia, was third, a further 52 seconds behind.

Drivers called for a classic stage on the Turini pass to be scrapped because of bad and dangerous behaviour by spectators. "They spill snow on the road and endanger our lives. It is not a joke. It is our lives," said Sainz.

Ford's hopes of success in the championship looked

grim as they ran into criticism from their own drivers. Massimo Biasion, of Italy, twice the world champion, and Francois Delecour, the French hopeful, both blamed their Sierras for their disappointing finishes, while Ford blamed their poor showing on bad luck. (Reuters)

FINAL OVERALL STANDINGS: 1, D Auriol (Fr), Lancia, 5hr 54m 25sec; 2, C Sainz (Sp), Toyota, 2hr 55m 25sec; 3, J Kankkunen (Fin), Lancia, 2:57, 4, F Delecour (Fr), Ford, 4:42, 5, P Buglioni (Fr), Lancia, 10:12, 6, T Salonen (Fin), Mitsubishi, 11:01.



Auriol: second victory

RUGBY LEAGUE

Salford to play Cup tie at home

SALFORD yesterday won their battle to stage their Silk Cut Challenge Cup first-round tie with Wigan, the holders, at their own ground on Sunday (Keith Macklin writes). The Salford board said in a statement: "Home advantage is paramount in Challenge Cup ties."

Police had insisted on early notification of the venue to make adequate arrangements and the Rugby Football League had asked Salford to consider switching to a ground with undersoil heating, such as Manchester City's Maine Road, if there was little prospect of play at The Willows.

The issue has been further complicated as Wigan fly out to Sydney on Monday for the World Sevens at the weekend, the date of the second round of the Challenge Cup, regardless of what happens on Sunday.

WIGAN SQUAD (vs World Sevens): D Bell, D Bell, P Bolla, P Clarke, M Dermott, A Gregory, G Milne, D Myers, M O'Brien.

SCHOOLS RUGBY

Bradford put an end to St Anselm's record

St Anselm's..... 7
Bradford GS..... 15

BY MICHAEL STEVENSON

THE northern final of the Daily Mail Under-18 Cup, frosted off before Christmas, was played yesterday at Birkenhead, where St Anselm's lost their unbeaten record and a place in the national semi-finals.

In scoring chances there was a gulf between the sides, as wave after wave of Bradford Grammar School attacks broke on St Anselm's superb tackling. The visitors won by a goal and three penalties to St Anselm's try and a penalty.

The losers' half backs, Healey and Mason, both selected for the North 18 group side, were tremendous, and Healey, accomplished in attack and defence, were outstanding.

Better finishing would have settled the issue in Bradford's favour long before half-time,

scoring chances being squandered or snuffed out. Just on the interval, St Anselm's were penalised for obstruction and Inman kicked the goal.

Immediately Bradford's try, scored by Miller, was converted from touch by Inman and a nine-point lead had suddenly materialised.

On the restart, Bradford faced breeze and slope but Inman's excellent 45-metre penalty stretched the lead. Mason answered in kind to restore a nine-point deficit before Healey's searing break took play to the Bradford line and Corbidge scored from a tap penalty for St Anselm's. The final score was a third penalty by Inman.

SCORES: St Anselm's: Try: Corbidge, Conversion: Inman, Penalty: 15-7. Bradford: Try: Miller, Conversion: Inman, Penalty: 15-7. Half-time: 7-7. Goalscorers: A. Healey, M. Edwards, D. Parker, M. Miller, A. Soley, J. Brown, C. Corbidge, T. Donovan, G. Green, D. Corbidge, P. Mann, S. Fox, J. Sowell, C. Parker.

BRADFORD GS: S. Sanders, T. Miller, M. Mason, P. Healey, P. Barker, C. Corbidge, S. Brown, A. Soley, J. Brown, C. Corbidge, T. Donovan, G. Green, D. Corbidge, P. Mann, S. Fox, J. Sowell, C. Parker.

ENGLAND v N.ZEALAND
LATEST SCORES, REPORTS & INTERVIEWS THROUGHOUT THE TEST SERIES
CALL 0891 12 11 34
FEATURING **MIKE GATTING** cricketall The professionals

Training sessions eradicate lethargy

England work on livelier approach to Irish challenge

BY DAVID HANDS, RUGBY CORRESPONDENT

THERE were 16 lineouts in the first half of England's game against Scotland 12 days ago: the Scots won ten of them, England won one and the remainder ended with either penalties or scrums. That was not according to the script, and England will wish to have rehearsed their lines better when they take the stage at Twickenham on Saturday, against Ireland.

"We fell into the trap of believing that 6ft 10in would win against 6ft 4in without too much trouble," Brian Moore reflected. Moore, England's back leader, reduces the conundrum to simple terms: that Martin Bayfield, the tallest forward ever to play for England, backed up by the highly experienced Wade Dooley (6ft 8in), should have had too much firepower for Doddie Weir (6ft 6in) and Neil Edwards (6ft 4in).

England, you could argue, should have known better: the 1990 experience at Murrayfield should have been remembered, but the 1992 experience was, at least, a warning that you get what you work for.

The Scots had worked hard at their scrummaging as well as their lineout plays, and in that area, too, England were far from effective, conceding a pushover try and unable to make an impact early in the game when awarded a five-minute scrum of their own.

"It took that pushover try to

wake us up," Moore said, without offering the excuse that he had received prolonged treatment immediately before and the Scots took instant advantage. "They pushed early and rolled the ball in, and it was very well timed. They might have been penalised, but if we had done that and the referee had pulled us up, I would have been very unhappy."

The Harlequins hooker denies that England were complacent. "But once you see people disappearing from the Scottish team — Calder, Jeffrey, Armstrong — it was easy enough to believe that we knew Neil Edwards, and that Weir had not gone well against us in the World Cup semi-final. Perhaps we thought we were better players."

"But everyone knows what it takes to win internationals, whoever you play against. It's always more difficult the second time (after the 1991 grand slam) because people forget the hard work that was required for the first one. I think that has gone now. We won't make the same lethargic start against the Irish."

Moore believes England were at fault at Murrayfield because they moved their lineout jumpers around early in the game, rather than allowing them to settle down — particularly the newcomers to the championship, Bayfield and Tim Rodber — and get the feel of the game.

"I don't think we were aggressive enough in protecting our jumpers," he said. "The Scots spoiled very effectively and it wasn't until we finally decided to stay in position and defend them aggressively that we either got the ball or a penalty."

The England forwards will be aware of the challenge the Irish forwards will make at the lineout, as well as working room for their own jumpers, Neil Francis and Brian Robinson. They will also try to sustain a steady scrum, though Moore argues that the Scots should have been penalised for deliberately trying to wheel scrum after scrum: in fact Derek Bevan, who will also referee Saturday's game, penalised England for doing so.

"The positive side was that, even after 40 minutes when we hadn't done well, I never felt we had been under the cosh," Moore said. "We established positions, the Scots didn't put us under pressure for long periods because they weren't able to move the ball where they wanted. And it kicked us into realising that we have no divine right to dominate set pieces."

"We have identified where the problems were. We had a very intense scrummaging session against our B team on Sunday morning and another last night. I think we have gone a long way to putting things right."



Determined attitude: Moore sure English team will not fall into same traps

Simon Barnes

The in-your-face syndrome hits us where it hurts

New York

American football is a sport that mixes one part finesse with three parts brutality. But at the Super Bowl, brutality always prevails. You ask Jim Kelly, the quarterback for the Buffalo Bills. Nobody on the field had more finesse than him, but it did him little good.

After the game, with multiple bruises and concussion, he came to the post-game press conference, but it was not his best. "No, sorry, I don't remember that play," he said. "I don't remember that incident." Washington Redskins did not emphasise finesse. They won the Super Bowl thanks, if you will pardon the vernacular, to the in-your-face aggression of the defense. This is the virtue that almost invariably wins the Super Bowl.

And this is the virtue that wins more sporting events of every kind with every passing year. We seem to be in the middle of a period of the in-your-face brutalisation of sport. Physical strength, aggression, and carefully thought-out spoiling tactics dominate almost all the main sports. The cavalier player is going extinct: the quixotic go-for-it manager has vanished; more and more ways of overcoming finesse have been invented.

Football has the long-ball game: more and more teams play in-your-face football. Fourth division sides used to play that way once a season, when they sold their lives dearly in the FA Cup. These days, players are fit enough and strong enough to play the game of physical harassment and endless running twice a week.

As a further brutalisation, we also have the stultifying tactics of defence. We don't get many 5-5 draws these days. Worse, we have competitions that encourage sides to play for the prize of the filthy penalty.

In cricket, the spinner has become the victim of technology. We have heavy bats and strong, weight-trained unapologetic men to wield them. Even their misdeeds go for four. And, of course, the fast bowlers are fitter and, I suspect, faster over a longer period than any of their mythical forebears. And there are far more of them: the four-man in-your-face attack has been the great brutalising factor of modern cricket.

In the Rugby World Cup, England were criticised for their lack of adventure. No quixotry please, we're professional sportsmen. Their job was to win, not to entertain, they said. Give the ball to Rob Andrew, the in-your-face touch-kicker. *Ou sont les baas-baas d'antan?*

Even tennis has undergone brutalisation. This is principally technology-led: enormous rackets with a sweet-spot the size of your head allows power to defeat accuracy. This is the age of the slugger. Jim Courier out-hit Stefan Edberg at the Australian Open with an in-your-face swing that

was more Babe Ruth than John McEnroe.

All this is not coincidence. The brutalisation of so many sports has been brought about by similar methods. For a start, we have had a technological revolution. Plastic-coated footballs being just one game-changing example. Secondly, athletes are fitter and stronger than ever before. The technology of training, nutrition and sports medicine has been overwhelming. So is the commitment. Athletes train as never before. Once sport was a hobby, today, sport is the dominating factor in a professional's life. Applied mediocrity now always beats lazy genius.

Thirdly, tactics have been revolutionised in all sports. Performers spend hours watching videos. Also, there is an unabashed pragmatism in sport: win if you can, but above all, don't lose. Spoiling is a matter of method these days.

These are three of the symptoms of brutalisation, part of the complex we can call the in-your-face syndrome. The root cause of it all is simplicity itself: sport matters more than ever before.

Sport is people's jobs. It is people's lives. It is national prestige. It is millions of bucks.

Companies were paying \$800,000 for a 30-second advert during the Super Bowl. Mark Ryplen, the Redskins quarterback, will soon be negotiating a contract at around the \$10 million level. Sport is serious.

There is no point in wishing that sport were less intense, because the days of the man who trained with champagne glasses on the hurdles are long gone. Today we live in a different world, a world of world cups and world championships and world records. All of it whirled into our sitting-rooms by global telly.

The danger for sport is that its new, brutalised self will outlast its old self. I suspect the ultimate answer is in the hands of the administrators. It is time they started to legislate for the world as it is, not for the world they would prefer. This is the traditional error of Blazerdom.

Filthy penalties are an example of bad legislation. The penalty shootout was introduced for television. Now legislators seem surprised that teams do not sportingly say, OK, we're the best team win. Naturally, they hang on for the shoot-out. The process of making football more watchable has made it almost unwatchable. Filthy penalties killed the last World Cup.

Sport's pan-galactic popularity has raised the stakes a millionfold, and paved the way for the greater intensity of competition. The logical next step has been the brutalisation of sport by means of tactics, technology and training. We love the intensity but there is an incipient danger. Brutalisation could destroy what it is that makes sport watchable. Let administrators beware.

CYCLING

Doyle laid up after Six crash

By Peter Bryan

TONY Doyle, winner of 23 six-day races, was in a London hospital last night, having been flown back to Britain in an air ambulance after crashing and fracturing his pelvis in the Antwerp "Six". At first, hospital X-rays in Belgium did not reveal the extent of his injuries sustained when his Dutch partner, Jelle Nijdam, a Tour de France stage winner, missed a relay change during a fierce attack which brought down both riders.

Doyle, with his right leg in traction, said: "Experienced six-day riders often get partnered with less experienced but star roadmen who are considered to be good crowd-pullers." Nijdam was obviously "a bit rusty" on technique. "For me, that sort of situation puts my living at stake," he said.

Doyle misses the last six-day of the season which starts in Copenhagen tomorrow where he was to have been teamed again with his favourite partner, the Australian, Danny Clark. "Victory was in the bag for us until this accident," Doyle said.

FOOTBALL

Arsenal plan likely to go ahead

By John Goodbody

ARSENAL'S controversial new stand is likely to receive planning permission today. Islington borough council will consider a recommendation by its officers that application for a 12,400 all-seater stand to replace the terraces on the North Bank should be granted.

The stand is opposed by local residents, who commissioned an architect to design a more suitable structure. Acting under the banner of

GAAS, the Group for the Alternative Arsenal Stand, they have persuaded the club to alter the original design and it is the new plan that will be considered today. However, they are still against the stand on several other grounds.

They will protest at the town hall tonight because, they say, the new stand still causes loss of sunlight and daylight to local houses, affects television reception and will bring other disturbances. Henry Thompson, a GAAS

spokesman, said yesterday: "We are satisfied with the new design except for the height. It is now 24 metres from pavement to roof level."

The stand is also opposed by many Arsenal followers, who are against the debenture scheme used to fund its building because they fear many ordinary supporters will be unable to watch their team. Highbury's capacity will drop to 37,000, below many attendances in recent years, and prices will increase to raise extra revenue.

The council's officers are satisfied the scheme "represents the minimum height and bulk achievable within seating capacity".

If the plans are not approved today, Arsenal have another option: in four days' time, the original scheme will go to appeal.

There is some urgency because Arsenal want to start work on the stand this summer to meet the government's requirement that all first and second division stadiums must be all-seater by 1994-5.

YACHTING

New rules benefit the maxis

By Malcolm McKean

THE Whitbread Round the World Race committee yesterday confirmed changes to the design of Whitbread maxis to ensure that the larger, more expensive, but heavier yachts of the Big Class win the race outright.

The committee's intention is that the race is not won by one of the newer, smaller and cheaper yachts of the second class, designed to the new Whitbread 60 rule.

The changes involve increasing the size and changing the shape of the spinnakers (downwind sails) permitted on the bigger boats, beyond the limits imposed by the International Offshore Rule (IOR) to which the yachts are designed.

The way in which the computer-predicted speeds of the new class of yachts, no example of which has yet been built, might outstrip the older designs appears to have taken the race organisers by surprise, and the measure is seen as double-indemnity insurance for those skippers trying to persuade sponsors to part with up to £12 million to finance a maxi campaign.

Swindon revive promotion hopes

By Louise Taylor

SWINDON Town defied the fog and frost at the County Ground on Tuesday night to revive their stuttering quest for promotion from the second division. Yet they found bottom club, to be far harder work than Cambridge United, from their FA Cup victims last Saturday, had proved.

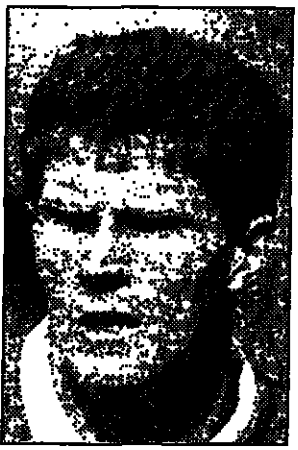
Although Swindon finished up 2-1 winners, Oxford deserved more than the late goal from Jim Magilton at the end of a game replete with good passes and high-quality football.

David Kerslake has played more than 100 games for Swindon, but the right back waited until Tuesday night to score his first goal for the club before Duncan Shearer struck his 27th of a prolific season to lift Swindon into eighth place.

Leyton Orient retained their, albeit slender, hopes of promotion from the third division thanks to a 2-0 win at home to Shrewsbury Town, courtesy of goals from Steve Castle and Kenny Achampong. Fulham collected a point against Wigan Athletic in front of a crowd of 2,465, the lowest ever for a League

match at Craven Cottage. Darlington's third division difficulties continued with a 4-2 defeat at Swansea City, the Welsh club's biggest home League win of the season. John Williams scored twice for Swansea, with Andy Legg and Shaun Chapple adding the others.

Wrexham may have upset first division opposition in the FA Cup, but they were rescued by fog in the Welsh Cup. Brian Flynn's team were losing 1-0 at home to non-league Colwyn Bay when visibility deteriorated to the point that the game was abandoned in the 64th minute.



Shearer: scored again

Javer takes out a seed

Monique Javer, of Britain, beat the seventh seed, Susan Sloane-Lundy, of the United States, 6-1, 6-3, to reach the third round of the Nutri-Metics Classic tennis tournament in Auckland yesterday.

In the previous round, Sloane-Lundy had put out another Briton, Clare Wood.

Coach Douglas
Table tennis: Desmond Douglas, 11 times the national champion, is to go to the Olympic qualifying tournament in Bologna, Italy, from February 6 to 9 as one of four England coaches. Douglas, aged 36, had earlier turned down a request to make an international comeback. The

first 12 men and 12 women at Bologna go through to Barcelona.

Venues switch
Basketball: Worthing Bears and Kingston have switched the home and away legs of their national cup semi-final. The first leg will be at Worthing next Wednesday and the second leg at Tolworth a week later. Both games will start at 8 pm.

Royal presence
Golf: The Duke of York will attend the second day of the Curtis Cup at Hoylake this summer. It was announced at the annual general meeting of the Ladies' Golf Union (LGU) in Edinburgh. Diana Pritchard was installed as LGU chairman and Carol Comboy as president.

LITTLEWOODS POOLS LIVERPOOL
4,844 TOP DIVIDENDS OF \$520
£3.6 MILLION
TREBLE CHANCE
24 Pts. £220.45
22 Pts. £220.30
22 Pts. £220.15
22 Pts. £220.00
22 Pts. £219.85
22 Pts. £219.70
22 Pts. £219.55
22 Pts. £219.40
22 Pts. £219.25
22 Pts. £219.10
22 Pts. £218.95
22 Pts. £218.80
22 Pts. £218.65
22 Pts. £218.50
22 Pts. £218.35
22 Pts. £218.20
22 Pts. £218.05
22 Pts. £217.90
22 Pts. £217.75
22 Pts. £217.60
22 Pts. £217.45
22 Pts. £217.30
22 Pts. £217.15
22 Pts. £217.00
22 Pts. £216.85
22 Pts. £216.70
22 Pts. £216.55
22 Pts. £216.40
22 Pts. £216.25
22 Pts. £216.10
22 Pts. £215.95
22 Pts. £215.80
22 Pts. £215.65
22 Pts. £215.50
22 Pts. £215.35
22 Pts. £215.20
22 Pts. £215.05
22 Pts. £214.90
22 Pts. £214.75
22 Pts. £214.60
22 Pts. £214.45
22 Pts. £214.30
22 Pts. £214.15
22 Pts. £214.00
22 Pts. £213.85
22 Pts. £213.70
22 Pts. £213.55
22 Pts. £213.40
22 Pts. £213.25
22 Pts. £213.10
22 Pts. £212.95
22 Pts. £212.80
22 Pts. £212.65
22 Pts. £212.50
22 Pts. £212.35
22 Pts. £212.20
22 Pts. £212.05
22 Pts. £211.90
22 Pts. £211.75
22 Pts. £211.60
22 Pts. £211.45
22 Pts. £211.30
22 Pts. £211.15
22 Pts. £211.00
22 Pts. £210.85
22 Pts. £210.70
22 Pts. £210.55
22 Pts. £210.40
22 Pts. £210.25
22 Pts. £210.10
22 Pts. £210.00
22 Pts. £209.85
22 Pts. £209.70
22 Pts. £209.55
22 Pts. £209.40
22 Pts. £209.25
22 Pts. £209.10
22 Pts. £208.95
22 Pts. £208.80
22 Pts. £208.65
22 Pts. £208.50
22 Pts. £208.35
22 Pts. £208.20
22 Pts. £208.05
22 Pts. £207.90
22 Pts. £207.75
22 Pts. £207.60
22 Pts. £207.45
22 Pts. £207.30
22 Pts. £207.15
22 Pts. £207.00
22 Pts. £206.85
22 Pts. £206.70
22 Pts. £206.55
22 Pts. £206.40
22 Pts. £206.25
22 Pts. £206.10
22 Pts. £205.95
22 Pts. £205.80
22 Pts. £205.65
22 Pts. £205.50
22 Pts. £205.35
22 Pts. £205.20
22 Pts. £205.05
22 Pts. £204.90
22 Pts. £204.75
22 Pts. £204.60
22 Pts. £204.45
22 Pts. £204.30
22 Pts. £204.15
22 Pts. £204.00
22 Pts. £203.85
22 Pts. £203.70
22 Pts. £203.55
22 Pts. £203.40
22 Pts. £203.25
22 Pts. £203.10
22 Pts. £202.95
22 Pts. £202.80
22 Pts. £202.65
22 Pts. £202.50
22 Pts. £202.35
22 Pts. £202.20
22 Pts. £202.05
22 Pts. £201.90
22 Pts. £201.75
22 Pts. £201.60
22 Pts. £201.45
22 Pts. £201.30
22 Pts. £201.15
22 Pts. £201.00
22 Pts. £200.85
22 Pts. £200.70
22 Pts. £200.55
22 Pts. £200.40
22 Pts. £200.25
22 Pts. £200.10
22 Pts. £200.00
22 Pts. £199.85
22 Pts. £199.70
22 Pts. £199.55
22 Pts. £199.40
22 Pts. £199.25
22 Pts. £199.10
22 Pts. £198.95
22 Pts. £198.80
22 Pts. £198.65
22 Pts. £198.50
22 Pts. £198.35
22 Pts. £198.20
22 Pts. £198.05
22 Pts. £197.90
22 Pts. £197.75
22 Pts. £197.60
22 Pts. £197.45
22 Pts. £197.30
22 Pts. £197.15
22 Pts. £197.00
22 Pts. £196.85
22 Pts. £196.70
22 Pts. £196.55
22 Pts. £196.40
22 Pts. £196.25
22 Pts. £196.10
22 Pts. £195.95
22 Pts. £195.80
22 Pts. £195.65
22 Pts. £195.50
22 Pts. £195.35
22 Pts. £195.20
22 Pts. £195.05
22 Pts. £194.90
22 Pts. £194.75
22 Pts. £194.60
22 Pts. £194.45
22 Pts. £194.30
22 Pts. £194.15
22 Pts. £194.00
22 Pts. £193.85
22 Pts. £193.70
22 Pts. £193.55
22 Pts. £193.40
22 Pts. £193.25
22 Pts. £193.10
22 Pts. £192.95
22 Pts. £192.80
22 Pts. £192.65
22 Pts. £192.50
22 Pts. £192.35
22 Pts. £192.20
22 Pts. £192.05
22 Pts. £191.90
22 Pts. £191.75
22 Pts. £191.60
22 Pts. £191.45
22 Pts. £191.30
22 Pts. £191.15
22 Pts. £191.00
22 Pts. £190.85
22 Pts. £190.70
22 Pts. £190.55
22 Pts. £190.40
22 Pts. £190.25
22 Pts. £190.10
22 Pts. £190.00
22 Pts. £189.85
22 Pts. £189.70
22 Pts. £189.55
22 Pts. £189.40
22 Pts. £189.25
22 Pts. £189.10
22 Pts. £188.95
22 Pts. £188.80
22 Pts. £188.65
22 Pts. £188.50
22 Pts. £188.35
22 Pts. £188.20
22 Pts. £188.05
22 Pts. £187.90
22 Pts. £187.75
22 Pts. £187.60
22 Pts. £187.45
22 Pts. £187.30
22 Pts. £187.15
22 Pts. £187.00
22 Pts. £186.85
22 Pts. £186.70
22 Pts. £186.55
22 Pts. £186.40
22 Pts. £186.25
22 Pts. £186.10
22 Pts. £185.95
22 Pts. £185.80
22 Pts. £185.65
22 Pts. £185.50
22 Pts. £185.35
22 Pts. £185.20
22 Pts. £185.05
22 Pts. £184.90
22 Pts. £184.75
22 Pts. £184.60
22 Pts. £184.45
22 Pts. £184.30
22 Pts. £184.15
22 Pts. £184.00
22 Pts. £183.85
22 Pts. £183.70
22 Pts. £183.55
22 Pts. £183.40
22 Pts. £183.25
22 Pts. £183.10
22 Pts. £182.95
22 Pts. £182.80
22 Pts. £182.65
22 Pts. £182.50
22 Pts. £182.35
22 Pts. £182.20
22 Pts. £182.05
22 Pts. £181.90
22 Pts. £181.75
22 Pts. £181.60
22 Pts. £181.45
22 Pts. £181.30
22 Pts. £181.15
22 Pts. £181.00
22 Pts. £180.85
22 Pts. £180.70
22 Pts. £180.55
22 Pts. £180.40
22 Pts. £180.25
22 Pts. £180.10
22 Pts. £180.00
22 Pts. £179.85
22 Pts. £179.70
22 Pts. £179.55
22 Pts. £179.40
22 Pts. £179.25
22 Pts. £179.10
22 Pts. £178.95
22 Pts. £178.80
22 Pts. £178.65
22 Pts. £178.50
22 Pts. £178.35
22 Pts. £178.20
22 Pts. £178.05
22 Pts. £177.90
22 Pts. £177.75
22 Pts. £177.60
22 Pts. £177.45
22 Pts. £177.30
22 Pts. £177.15
22 Pts. £177.00
22 Pts. £176.85
22 Pts. £176.70
22 Pts. £176.55
22 Pts. £176.40
22 Pts. £176.25
22 Pts. £176.10
22 Pts. £175.95
22 Pts. £175.80
22 Pts. £175.65
22 Pts. £175.50
22 Pts. £175.35
22 Pts. £175.20
22 Pts. £175.05
22 Pts. £174.90
22 Pts. £174.75
22 Pts. £174.60
22 Pts. £174.45
22 Pts. £174.30
22 Pts. £174.15
22 Pts. £174.00
22 Pts. £173.85
22 Pts. £173.70
22 Pts. £173.55
22 Pts. £173.40
22 Pts. £173.25
22 Pts. £173.10
22 Pts. £172.95
22 Pts. £172.80
22 Pts. £172.65
22 Pts. £172.50
22 Pts. £172.35
22 Pts. £172.20
22 Pts. £172.05
22 Pts. £171.90
22 Pts. £171.75
22 Pts. £171.60
22 Pts. £171.45
22 Pts. £171.30
22 Pts. £171.15
22 Pts. £171.00
22 Pts. £170.85
22 Pts. £170.70
22 Pts. £170.55
22 Pts. £170.40
22 Pts. £170.25
22 Pts. £170.10
22 Pts. £170.00
22 Pts. £169.85
22 Pts. £169.70
22 Pts. £169.55
22 Pts. £169.40
22 Pts. £169.25
22 Pts. £169.10
22 Pts. £168.95
22 Pts. £168.80
22 Pts. £168.65
22 Pts. £168.50
22 Pts. £168.35
22 Pts. £168.20
22 Pts. £168.05
22 Pts. £167.90
22 Pts. £167.75
22 Pts. £167.60
22 Pts. £167.45
22 Pts. £167.30
22 Pts. £167.15
22 Pts. £167.00
22 Pts. £166.85
22 Pts. £166.70
22 Pts. £166.55
22 Pts. £166.40
22 Pts. £166.25
22 Pts. £166.10
22 Pts. £165.95
22 Pts. £165.80
22 Pts. £165.65
22 Pts. £165.50
22 Pts. £165.35
22 Pts. £165.20
22 Pts. £165.05
22 Pts. £164.90
22 Pts. £164.75
22 Pts. £164.60
22 Pts. £164.45
22 Pts. £164.30
22 Pts. £164.15
22 Pts. £164.00
22 Pts. £163.85
22 Pts. £163.70
22 Pts. £163.55
22 Pts. £163.40
22 Pts. £163.25
22 Pts. £163.10
22 Pts. £162.95
22 Pts. £162.80
22 Pts. £162.65
22 Pts. £162.50
22 Pts. £162.35
22 Pts. £162.20
22 Pts. £162.05
22 Pts. £161.90
22 Pts. £161.75
22 Pts. £161.60
22 Pts. £161.45
22 Pts. £161.30
22 Pts. £161.15
22 Pts. £161.00
22 Pts. £160.85
22 Pts. £160.70
22 Pts. £160.55
22 Pts. £160.40
22 Pts. £160.25
22 Pts. £160.10
22 Pts. £1

THURSDAY JANUARY 30 1992

Clough's side heading for a record return

Glut of cup ties could make £1m for Forest

BY CHRIS MOORE

NOTTINGHAM Forest could earn a record return of more than £1 million from their fixtures in the next month and would double that sum if they were to win the Rumbelows Cup and the Zenith Data Systems Cup.

Forest's schedule, starting with Saturday's home League game against Sheffield United, would include eight games in 30 days, five of them cup-ties, if they beat Crystal Palace in next Wednesday's Rumbelows Cup quarter-final replay, at the City Ground.

They would then stage the first leg of the semi-final against Tottenham the following Sunday, followed by the ZDS Northern area final, first leg, with Leicester City at Filbert Street on February 12.

Their FA Cup fifth round tie with Bristol City will be played on either February 15 or 16 and there is a home League game against Chelsea

on February 22. The second leg of the ZDS Cup with Leicester will be played at the City Ground on Wednesday, February 26; and the return tie at Tottenham in the Rumbelows Cup is on Sunday, March 1.

It is estimated that Forest would collect £90,000 from gate receipts and recorded television highlights against Crystal Palace. Two semi-final ties against Tottenham would bring in around another £400,000, topped up by another television cheque for about £150,000.

The two ZDS games with Leicester, with the second leg to be televised by BSkyB, would be worth around £150,000, with Forest's share of the FA Cup gate against Bristol City likely to realise another £60,000. If the match is televised live, that would bring in a further £100,000. The sum total would be raised to more than

£1 million by about £140,000 gate takings from the two first division home games.

If Forest progressed to the Rumbelows Cup final at Wembley, it would be worth another £500,000. Should they reach the ZDS final, also to be staged at Wembley, they could receive an extra £300,000. There is also the £100,000 winner's cheque in both competitions still to be won.

The most successful cup side in the country, after losing only six of their last 58 ties, Forest face eight matches in four weeks for the second time in three months. They endured a similar spell in December.

"I said recently we have got more matches than Swan Vesta," Brian Clough, the Forest manager, said. "But the more successful you are in cup competitions, the more the fixtures pile up."

Success, and the money it brings, would be more than useful to Aldershot, who after offering five players terms to terminate their contracts yesterday, may be left with only 13 professionals for the fourth division match at Rotherham on Saturday. Simon Hume-Kendall, the Crystal Palace director, who is attempting to rescue Aldershot, warned that pay must be slashed if the club is to stay in business.

Hume-Kendall has also told the caretaker manager Ian McDonald that a £3,000 ceiling will be imposed on the weekly wages for the whole squad next season if they survive that long. The wages bill at Aldershot is £30,000 per month and the average weekly wage is £310 per player. The future looks as bleak as at any time for Aldershot, and staff at the troubled club fear the worst.

The former Northern Ireland international, Ian Stewart, Keith Bertschin, Steve Baker, Phil Heath and a player whose identity has not been revealed, were those players to line up talks with other clubs yesterday after news of Aldershot's offer of terms. All five are contracted until the end of the season.

Aldershot were put into administration earlier this month and have total debts of £800,000. They are losing about £6,000 each week.

Bryan Sparrow, who led Crawley Town to the third round of the FA Cup, has been officially approached by Wimbledon to take over as reserve team manager. The former Arsenal and Crystal Palace defender, aged 29, is expected to give his decision by the weekend. Sparrow works without a contract with Crawley, who are in the Beazer Homes League's premier division.

The Danish international, Jesper Olsen has left the French first division club, Caen, and is looking to return to the English first division where he played for Manchester United. But Olsen, who will be 31 in March, goes into a London clinic on Friday for a groin operation and expects to be out for about three months.

FROM ANDREW LONGMORE
TENNIS CORRESPONDENT
IN BAYONNE

IF THE British team had any doubt about the extent of the fever gripping French tennis, it was shrilly dispelled at practice yesterday. Most of the local schoolchildren had crammed into the sports hall in Bayonne, venue for the Davis Cup tie against Britain which starts tomorrow, to watch the new Davis Cup champions go through their paces and a mere glimpse of the heroes of Lyons — Noah, Forget or Leconte — induced a bout of under-age hysteria. Even the British players were accorded a high-pitched welcome, a prelude to the bedlam which will doubtless engulf the place when the tie begins tomorrow. "It's unbelievable," Jeremy Bates, the



Playing forward: Yorkshire cricketer's occasionally uneasy relationship with the black and Asian communities took an important step forward yesterday (Richard Streeborn writes). A new initiative by the Sports Council, which could increase the number of ethnic coaches working in the county by the summer from 50 to 90, was launched

by Robert Atkins, the sports minister, at Headingley. Atkins is pictured above with Amjad Yasim, a schoolboy, and Steve Taylor, a coach.

In spite of the club's efforts in recent years, several factors have conspired against full cooperation among the races. One of these is the inclination to play cricket within their own commu-

nities. The Sports Council wants this and other problems tackled.

Atkins said: "The importance of integrating ethnic minorities in sport cannot be overstated. I wish this project every success and hope that it will provide the impetus for similar projects throughout the country in cricket and many other sports."

Tufnell taken ill on Test eve

FROM ALAN LEE
CRICKET CORRESPONDENT
IN AUCLAND

PHIL Tufnell, England's spin bowling match-winner in Christchurch a week ago, was confined to bed here yesterday with a throat infection, an unwelcome worry for England on the eve of the second Test match.

New Zealand, needing to win here to restore national credibility, had worries of their own. Their captain, Martin Crowe, passed out at the end of a practice session, later putting it down to "a dizzy spell".

Tufnell, a heavy smoker, was ruled out of the Adelaide Test during last winter's Ashes tour by tonsillitis. This time, he was also running a temperature of over 100. He did not attend the final practice session or last night's team meeting, and was being treated with antibiotics.

Ironically, among England's bowlers a fully-fit Tufnell was the only certainty to play as the tour selectors left all options open after a long and anxious inspection of the Test pitch. Even yesterday, the pitch was not only very green but also wet, and England named 13 of their

touring 16 with the proviso that Richard Illingworth would also be called in if Tufnell did not recover.

Injuries to the three main seam bowlers had cleared sufficiently for all to be named and Micky Stewart, the team manager, gave credit to the physiotherapist, Laurie Brown, for the unexpectedly swift recovery of David Lawrence. "It is a tribute to Laurie that he correctly diagnosed a complicated injury and then treated it so effectively."

England's management, meanwhile, was planning an urgent meeting with Geoffrey Boycott to resolve the bad

feeling caused by his media criticism of Ian Botham. Bob Bennett, the tour manager, spoke to Boycott, who is also an official team consultant, for ten minutes yesterday but a more formal meeting, also involving Stewart, is imminent.

"Geoffrey is here primarily as a journalist," Stewart said yesterday. "But for what he does to be used in the way it has been is detrimental to the England team. We cannot afford any repeat of the disruption that has happened in the past 24 hours."

Stewart's rise, page 32

India's number up with umpires

FROM JOHN WOODCOCK
IN ADELAIDE

NO MANAGER, or assistant manager, of a cricket side can have been more inferentially critical of Australian umpires than Abbas Ali Baig was after India had lost the fourth Test match, and with it the series, here yesterday by 38 runs. To all intents and purposes he said the reason why Australia won was because the interpretation of the leg-before law that applied to one team did not apply to the other.

The Indians left for Perth for the fifth and final Test match, which starts there on Saturday, in high dudgeon, and among those who felt they had good reason to be were more than one of the former Australian captains who now make up the Channel Nine commentary team. "If that was out then I'm a

Dutchman," Ian Chappell said after Vengsarkar had been sent on his way.

"Let's have no more whingeing when we go to India and Pakistan next," was the gist of the commentators' message after three of India's first four batsmen had been given leg-before in yesterday's first session of play. In India's two innings, eight wickets were lost to leg-before decisions, including all their main batsmen except Srikanth, who appeared to be given caught at the wicket in the first innings off his forearm.

But however understandable a side's frustration and their urge to speak out, it is almost always better not to do so. England and Australia both did it in Pakistan when they were there last, and a messy, undignified business it was.

Abbas Ali Baig, an Oxford Blue and a Test batsman in his day and a charming man, probably knew as much when, having said: "One just wondered if we had been provided with all the changes of the new laws in relation to lbws," added: "But the umpiring was very good."

The truth of the matter is that, in Australia, umpiring practically never has been "very good", and those wicket television slow-motion replays show how often, not only in Australia, it is crucially wrong.

It is known as the "numbers game" here. Sometimes your number is up, sometimes you are lucky. When England were here in 1954-5 we thought how good the umpiring was. When we lost in 1958-9 we thought much the same and were rotters to a man, not least because they

never called Ian Meckiff or Gordon Rorke for throwing. And there were no television replays in those days.

India deserved to win yesterday's Test match. Many Australians wished they had. After an earlier Test match Sunil Gavaskar wrote that they were playing 13 men. I do not believe it is like that. In an even more fiercely competitive game, umpires have an impossible job, especially when, as in most countries, they have hardly played the game themselves.

By the end of yesterday's play, Peter McConnell and Darrell Hair, the two arbiters, must have been a couple of nervous wrecks. Perhaps it is time to remind them of the age-old adage that the batsman should always be given the benefit of the doubt.

Bold India, page 32

England lose on viewing figures

BY JOHN GOODBODY

THE England rugby union team has lost many of the television viewers that it attracted during the 1991 World Cup, when the final against Australia was watched by 13.6 million, easily the biggest audience for the sport in British history.

Only 5.6 million people watched the BBC coverage of Scotland v England game at Murrayfield on January 18, 400,000 fewer than the equivalent game at Twickenham last season and nearly a million fewer than saw England complete the grand slam against France in the final match of the 1991 five nations championship.

However, viewing figures for the championship usually increase as the tournament progresses. Last season, England only drew 5.3 million for the opening game against Wales and then attracted six million for the fixtures with Scotland and Ireland before reaching 6.5 million against France.

In the World Cup, which was televised by ITV, 6.3 million watched the quarter-final against France. For the semi-finals, 9.3 million saw Scotland v England and 8 million Australia v New Zealand.

Jonathan Martin, head of BBC sport, said: "I am delighted with the figures for the Scotland versus England game. It is a healthy audience for a Saturday afternoon, particularly when you bear in mind that the audience is split between two live matches played on the same afternoon, which get priority in the appropriate region." On January 18, Irish and Welsh viewers saw Ireland play Wales live rather than Scotland versus England.

Rodber shrugs off injury

BY DAVID HANES
RUGBY CORRESPONDENT

TIM Rodber, the Northampton No. 8, confirmed yesterday his fitness for England's five nations' championship match against Ireland at Twickenham on Saturday. Rodber, aged 22, who left the field during the game with Scotland on January 18 after a blow on the head caused a temporary paralysis, was given a scan at the Princess Margaret Hospital, Windsor, which showed no damage to his neck.

He played a full part in training on Sunday and at the Stoop Memorial Ground yesterday, when England gathered on a freezing evening to go through their initial preparation before today's main training, which will be held in private.

Meanwhile, Ireland's injury doubts were cleared up when both the London Irishmen, Jim Staples and Simon Cooghegan, declared themselves recovered from minor ailments. They both took their place in the squad which assembled in Dublin yesterday and flies to London today after training.

Diary, page 14
Moore's approach, page 33

British team caught up in French cup fever

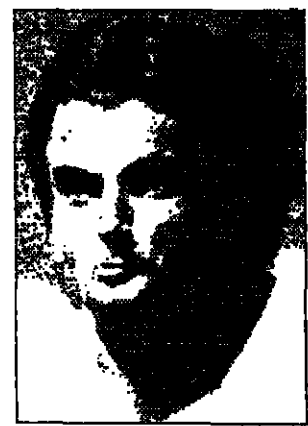
FROM ANDREW LONGMORE
TENNIS CORRESPONDENT
IN BAYONNE

IF THE British team had any doubt about the extent of the fever gripping French tennis, it was shrilly dispelled at practice yesterday. Most of the local schoolchildren had crammed into the sports hall in Bayonne, venue for the Davis Cup tie against Britain which starts tomorrow, to watch the new Davis Cup champions go through their paces and a mere glimpse of the heroes of Lyons — Noah, Forget or Leconte — induced a bout of under-age hysteria. Even the British players were accorded a high-pitched welcome, a prelude to the bedlam which will doubtless engulf the place when the tie begins tomorrow. "It's unbelievable," Jeremy Bates, the

British No. 1, said. "The whole atmosphere is just bubbling. It's going to be a very special tie and I'm glad to be part of it." Few expect the British team (Bates, Mark Petchey, Neil Broad and Chris Wilkinson), the underdog of underdogs, as the French sports newspaper *L'Equipe* termed it, to play more than a minor part in chapter two of the adventures of Yannick Noah's champions, but, for Britain, returning to the World Group for the first time in five years, there is some cause for celebration, too. "We have been working hard for this day and we are going to enjoy it," Bates added. "The team spirit is the best I've known and everyone is raring to go."

There could not be a more appropriate home — nor even perhaps more appropriate

opponents — for France's first defence of the title. Bayonne, in the lee of the Pyrenees at the furthest tip of southwest France, is Basque country, the country of Jean Borotra, the Bounding Basque, the



Leconte: local hero

spiritual father of French tennis. Borotra's France beat Britain in the final of 1931, but lost two years later when Borotra played only the doubles and Fred Perry won the deciding singles in Paris.

Borotra watched entranced as France, for the first time in 52 years, lifted the Davis Cup from under the noses of the United States in Lyons last year and then pronounced the moment the third best of his life — after his wedding day and after the day he had led his country to its first Davis Cup title in 1927.

Borotra, at the age of 93, will doubtless be the guest of honour again here as the locals pay belated tribute to the champions. The one difficulty for Noah, an inspired choice as Davis Cup captain, is to persuade his team to start a new fire, not bathe in

the afterglow of the old one. Whatever happens this year, nothing will be able to match the magic of that victory in Lyons and Noah's task will be to rekindle the spirit which made the sum of his team so much greater than the parts.

"I am sure the spirit will be the same," he said yesterday. "That's to say, friendship, lots of laughs but a lot of serious hard work in preparation."

As usual, Noah is not expected to announce his team until shortly before the draw at midday today — "you know I like to wait until the last moment" — but it seems likely he will keep faith with Guy Forget and Henri Leconte, at least for the singles, in preference to Arnaud Boeschnig and Olivier Delaite, the two younger members of the team. After their five-set encounter in the first round of

the Australian Open, which Forget won, both will be happy to be back on the same side.

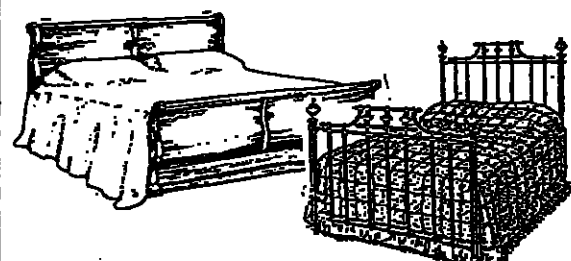
In anticipation of facing the two left-handers, British Davis Cup captain Tony Pickard, has drafted in the young Danish left-hander Sander Green, who has been practising daily with the British team.

The only hitch in the visitors' preparations so far was an unscheduled change of accommodation on the first day after their original hotel did not quite come up to standard. The team are now housed in some luxury, in an old hotel in Biarritz, built originally for Napoleon. Maybe that will give the British the inspiration they need.

AND SO TO BED

The Complete Bedroom Shop

LONDON TUNBRIDGE WELLS BOURNEMOUTH



High Quality Pocket Sprung Mattress & Divan Sets
5'6"x6'6" Tiana Supreme Luxury Divan Set £3056 £1899*
4'6"x6'3" Traditional Hair Mattress & Bedbase Half Price! £1799 £899*

Traditional & Modern Brass Beds
4'6" Oxford Brass Bed £530 £399
4'6" Knightsbridge Black Painted Bed Half Price! £795 £395

Classic Wooden Beds & Fourposters
King Size Elizabethan Style Kewick Fourposter in Solid Mahogany Save Over £2000! £6520 £4495*
180cm Louis XVI Versaille Hand Painted French Bed Less Than Half Price! £1695 £795

Camel Cypress Pine Bedstead, Limited Stock Various sizes To clear, from £495
Lit Bateau French Empire Style Beds, All Sizes from £695
5'0" Carlton Black Lacquer Beds Half Price! £1195 £595

Ex Display Items - Exceptional Value!
4'6" Florence Cane Bed £1595 £1195*
5'0" Borgo Antico Walnut Finish Bed £795 £550*
5'0" Royal Sovereign Luxury Zip Link Divan Set £1538 £1150*
5'0" York Brass Victorian Style Brass Bed £770 £575*

Accessories
Full Length Brass Cheval Mirrors, Model 713 £450 £360
Napoleon Walnut Finish Chest of Drawers £1095 £695*

Huge Reductions on Ex Display Models

Phone 071 731 3593 For Details

SALE

ARTS
Lothaire
Bluteau on
faith, Indians
and acting

LIFE & TIMES

THURSDAY JANUARY 30 1992

BOOKS
Esther Freud's
first novel is
Hideous Kinky
and absorbing

Inside the mind of a hostage

The ordeal of a French photographer, held in a Beirut cell for ten months, is the background to a remarkable new film. Geoff Brown went to see it

None of the British hostages in Lebanon was ever as photogenic as Hippolyte Girardot. Supreme good looks (plus an off-hand manner) have made him a French cinema idol. And, despite beatings, dysentery, and hours spent wrapped like a mummy in sticky tape, he keeps those looks intact throughout *Hors la vie*.

But Maroun Bagdadi's powerful account of an innocent hostage caught in the nightmare of Beirut's civil war demands more from its star than a face to remember. As Patrick Perrault, a snap-happy photographer grabbed in the street by Arab gunmen while buying a packet of his faithful Gitanes, he must act without ever seeming to.

During months of captivity, he must pass by degrees from fury to despair. His spirits must visibly drain, his eyes must become haunted, as his identity fades and his horizons shrink to a few damp, dark square feet.

Girardot, defying expectations, gives a most convincing performance. Shooting in community clearly helped him get under the hostage's skin; so did the talents of his director (see interview, right). This is Bagdadi's third feature film, but his first for cinema.

Bagdadi views Beirut's civil war from a shifting perspective. He is close enough to feel the intense human suffering. At the same time, he stands sufficiently far back to avoid ideology or melodrama; imagine the bloodshed if a director such as Alan Parker had been at the helm.

The production team (some of them veterans of Costa-Gavras's thrillers) spent just a few busy days in Beirut. Most scenery hails from the Paris suburbs or St. French military camp in Palermo. You would never know *Hors la vie* looks, sounds, even smells authentic.

So does the story. For, like Costa-Gavras's films (not to mention JFK, last week's epic from Oliver Stone), *Hors la vie* feeds feverishly off headline news. Girardot's character is a transparent cloak for Roger Auque, a French photographer and radio journalist kidnapped in West Beirut on January 13, 1987.

On November 27 — 319 days later — he emerged into freedom, blinking. He had been held, mostly alone and permanently chained, in a room without windows. Terry Waite, he believed, was once his neighbour: "I could hear his voice," he told the *Sunday Correspondent* in 1990, "and once glimpsed him through the keyhole."

For his script, Bagdadi drew upon Auque's published recollections, especially for details of detention rituals and the psychological bonds between jailers and the jailed. Yet he also exercised the dramatist's prerogative, bolstering the story with inventions.

Auque was never subjected to the most vivid and frightening of the fictional Perrault's experiences: being covered from head to



Roger Auque: real-life hostage



Into the heart of darkness: the scene from *Hors la vie* in which Patrick Perrault (played by Hippolyte Girardot) is kidnapped on a Beirut street by Arab gunmen

Reverse angle on horror How Maroun Bagdadi made fiction out of fact

no better," one of his guards shouts.

Glimpses of normal life surface among Beirut's wrecked cars and rubble: a ball game, the television's mindless drone, a child in need of comfort. Towards the end of his captivity, Perrault is kept in the home of Walid, the chief kidnapper. But the domestic environment brings no relief: he is still gripped by panic, with a deepening belief that only death lies ahead. There is no stiff upper lip on display here; no inspiring Bunyan postcard.

The film describes a harrowing ordeal. Yet humour is not stamped out: dark, ironic jokes bubble up with the guards, particularly the small, cocky De Niro — who is played by an actor who bizarrely resembles Martin Scorsese. Bagdadi (an assistant to Scorsese on *The Last Temptation of Christ*) can afford the in-joke, if such it is, for he holds the film on a tight rein, driving the story forward with a potent blend of passion and intelligence. Nicola Piovani's music, menacing and elegiac by turns, provides the perfect accompaniment.

This may not quite be Auque's true story. But *Hors la vie* remains a masterly account of human misery and survival under extreme deprivation: a timely film that will long resonate in the mind.

According to Maroun Bagdadi, its writer and maker, *Hors la vie* is a travel film. But Bagdadi is not talking about "the kind of tourism where you go on a package tour to Cairo and see the pyramids." His idea of a traveller's vision is about showing "the reverse angle."

"We saw the Gulf war live on television; we saw the guns and the bombs. But we hardly ever had the countershot, the bombs landing. This is what cinema can do. I filmed the hostage, but also the reverse angle of the situation — the jailers. It's not a question of taking sides, but of showing as many views as you can."

Bagdadi believes his non-analytical approach is the only one left to the West. "The West has always

tried to categorise: the left, the right. It doesn't help. Ironically, some journalists who were trying to help the West understand were abducted."

The director, a 39-year-old Lebanese, is now a French citizen. "There was always the fear in Beirut that you might be taken hostage... I was a Christian living on the Muslim side; you had to take care. I made many documentaries about the war and in the first years of it I was involved politically with a very leftist group. We wanted to be above the clans. We wanted a secular, modern, non-feudal society. But very quickly you discover it's not possible. When I left, in 1983, it was because you couldn't exist without identifying with a clan or tribe."

He always knew that any feature film made about the hostages would be controversial, but he says: "When we did it there were no more French captives, and the film we were making was not polemical. The only decision I took was not to show the film in Beirut until all the hostages were free."

Catherine Comerford, an organiser of the Friends of John McCarthy campaign, says she found *Hors la vie* shocking. "It's the most dreadful, nerve-wracking film to watch. I saw it a week before John came out and it was awful knowing he was still there."

But she adds: "I think it's a salutary reminder of what they went through, and a film which should be seen, although, if it had coincided with the time of the Middle East peace talks, I might have thought differently."

She is most impressed by the film's lack of sensationalism. Unlike the real Roger Auque, who comes across in print as being cool and collected about his experience, the fictional Patrick Perrault gets upset by the lack of toilet paper, makes just one pathetic attempt to escape, and becomes mentally unhinged by the games played on him by his captors.

"A hostage is made childlike,"

Bagdadi explains. "When he wants to eat, he has to shout, when he wants to go to the toilet he has to ask permission, when he is a good guy he is rewarded."

"At Cannes, somebody said: 'This guy is acting like a woman.' I told him he had a very funny idea about women. What's wrong with crying in this situation? Audiences wouldn't be interested in someone who says: 'I have the situation under control.'"

STEPHANIE BILLEN

Hors la vie (certificate 15) is at Cannon Baker Street and Screen on the Hill. Other film reviews, page 3

Stand by your man, or D-I-V-O-R-C-E?

You and I, we come back from a late night sales meeting ("But darling, you know how dreary these Japanese can be about entertaining") with the hint of alien Diorissima waiting around the shirt collar and next thing we know there's a stiff letter from her solicitor asking whether you want to take the Abba collection or the dishwasher when you go. But then you and I are not politicians.

You will have seen Hillary Clinton on the news, I expect. She is the one who nods so fondly and grips so tightly the hand of her husband Bill while he explains to reporters that refusing to tell them whether he has been sleeping with Jennifer the Arkansas cabaret singer for the past 12 years is absolutely not the same as saying "Hey guys, guess which cabaret singer I've been sleeping with for the past 12 years."

Bill Clinton wants to be the next president, and it seems that the American constitution has been secretly amended to ensure that anyone standing for high office will at some point have to face a past-tense blonde in a ra-ra skirt waving a cassette tape of their 20 greatest romantic telephone calls. A further amendment insists that the candidate's wife will subse-

quently make a short, thin-tipped speech about honour, respect, taking the kids to Disneyland and Standing By Your Man.

Only when the *National Enquirer* has published the transcriptions of a further three tapes, a year after the election has been lost, will the wife announce she's signed a quarter-million dollar contract for a book to be entitled *His Cheatin' Heart*, and is living with her literary agent in Santa Monica pending the divorce.

In Britain we do things only slightly differently. DPP is discovered checking the goods in King's Cross. DPP resigns. Mrs DPP says they'll fun things out: six weeks later Mrs DPP is snapped loading the Louis Vuitton into the back of the Volvo: end of story.

Even so, the question must be asked: why do they do it? Mr Clinton didn't decide on a whim a couple of weeks ago that the leather chair in the Oval Office looked fancier than the cracked vinyl item in the Arkansas governor's residence. He must have known that he had presidential ambitions well before he decided to tell Jennifer how much he liked her rendering of "Cry Me A River" and could he perhaps come round some time and discuss her phrasing of the middle eight? What

PRIVATE LIFE John Diamond considers high-office philanderers



exactly did he think was going to happen when he announced his candidacy and told her to hold off on the breathy phone calls until after the elections?

Equally, what hubristic arrogance persuaded Sir Allan Green that with white police vans parked all around the hookers' beat in King's Cross his was the only car window that wasn't going to get tapped on? Or those various other

worthies that discretion is the most likely character trait of all those jolly girls at the Saunarium and Massage Centre?

But more relevant than all of those questions is the one that asks why presidential candidates, high court judges and rural deans do it. What is the conversation they have with themselves which tells them that it's safe, reasonable or defensible to risk all on a 20-minute rub down in a massage parlour or a 12 year fling with a cabaret singer? (And don't tell me that there's any difference: if there were then the cabaret singer would be Mrs Clinton by now.)

Sure, sex is fun, and as far as I'm concerned it's more relaxing than running nations or deciding who gets to appear at No 1 court at the Bailey, but it's not all there is. And in order to make sense of the actions of the high-office philanderers we must assume there was some pre-dramatic point at which they decided that the ra-ra skirted singer or the fish-netted hooker fulfilled their ambitions more than high office ever could.

Except, of course, that isn't how we think. We don't say to ourselves: "Hmmm, now which do I really want: a lifetime of domestic contentment or a few minutes of sweaty fun followed by a slightly

longer period getting my Y-fronts on backwards and both legs into one trouser hole because I'll want to get through the front door as fast as possible?" If we did, there would be no competition. If we really made those comparisons there would be no drink-drivers, no graffiti-sprayers, no penny-ante criminals. There would be no major risks taken for minor satisfactions.

None of which explains why the Hillary Clintons of this world are always quite so willing publicly to support their husbands. Why do we never see them screaming into the camera lights. "The bastard told me he was at a sub-committee of the working party on cheese quotas and that the red stain on his collar was Gouda rind."

"Upon learning of the existence of Ms Loreta St John, the wellington boots and the warm Deton 1 placed all his possessions on the down-line from Croydon South. I am keeping the house, the Mercedes and the children and he can keep the wellingtons and Ms St John." More to the point, it doesn't explain why the Clintons can get away with it while the rest of us rarely can.

TOMORROW
Stephanie Calman's night life

$$y = (x-1)^2$$

MATHS on VIDEO

G.C.S.E. Inter & Higher
A-Level Agreed Common Core

Clear, step-by-step teaching by Dr. A. K. Hannaby
In-depth cover of syllabuses in England, Wales & N.I.
Money-back guarantee of satisfaction

Free brochure: tel 0785 713560 or return slip:
Cap & Gown Series, P.O. Box 14,
Penkridge, Stafford, ST19 5SQ

Please tick: G.C.S.E. ☐ A-Lev ☐

Name: _____
Address: _____
Postcode: _____

T 10

Frozen food for deep thought

CINEMA

Geoff Brown

reviews *Black Robe*, *My Girl*, *Life on a String* and two classics from the Thirties: "the best double bill in town"

There must be something about Lothaire Bluteau that suggests a man of God: perhaps the narrow face and ascetic physique, or those piercing eyes, fit to penetrate the most recalcitrant soul. He was *Jesus of Montreal*, a Passion Play actor, testing Christ's teachings against modern society. Now, in Bruce Beresford's *Black Robe* (15, Plaza, MGM Trocadero), based on Brian Moore's novel, Bluteau (interviewed below) dons Jesuit habit to take God's Word by canoe to 17th-century Indians in the remote lakes and forests north of Quebec.

The going is tough. Most of the Algonquin tribe barely tolerate the priest, and regard baptism as "water sorcery". The troquais (delineated as 17th-century punks) capture him, slice off the top of a finger and goad. He begins fuelled with a mission to lead his "savages" to an invisible Paradise, but fervour wanes in the face of the Indians' own deep-rooted beliefs and the winter's snow. "The final belief," the poet Wallace Stevens once wrote, "is to believe in a fiction, which you know to be a fiction, there being nothing else." Such is the predicament of Bluteau's Father Laforgue.

This is a most absorbing film: an epic tale that never stunts on the visual wonders of pristine scenery, of man fighting nature, yet keeps in close touch with the original novel's metaphysical concerns. (Moore himself prepared the screen adaptation.)

Ten years ago, one would laugh at any link between Bruce Beresford and metaphysics: did not this wayward Australian direct *Puberty Blues* and *The Adventures of Barry McKenzie*? Yet Beresford has grown into a skilful, generous talent, sensitive to actors and stories of inter-racial relations. *Black Robe* (the first-ever Canadian/Australian co-production) proves a worthy companion to his two recent films, *Mr Johnson* and *Driving Miss Daisy*.

On locations in Northern Quebec, Beresford works hard to create an authentic landscape. Indians speak in Cree and Mohawk (subtitles are on hand to help); canoes, furs, faces and furs look weather-worn. The film also skirts the potential danger of making a



On location in Northern Quebec: "an authentic landscape recreated, in which canoes, furs and faces look weather-worn" for Bruce Beresford's *Black Robe*

romance between Laforgue's young aide and the Algonquin chief's daughter too much a Hollywood affair.

Another director — such as Kurosawa in his prime — might have shaped the material in a more personal way. Beresford serves the material well, but we miss the blaze of cinematic imagination. Still, there is more than enough for audiences to chew: not for nothing has *Black Robe* won six Canadian awards, and earned more money there than any other English-language film since the egregious *Porky's* ten years ago.

Though Macaulay Culkin is barely 11 years old, what has life left to offer him? In *My Girl* (PG, Odeon Leicester Square), the pale star of *Home Alone* not only negotiates his first amorous fling and his first screen kiss, he also expires and lies in state.

Culkin crams in this wealth of experience without even being the film's main character. That honour goes to newcomer Anna Chlumsky: another 11-year-old, with precociously succulent lips and the kind of expressions natural to someone

who made cuteness her profession at the age of ten months. This veteran child model plays Vada Sultenfuss — tomboy, hypochondriac, precocious daughter of a widowed mortician (a rumpled Dan Aykroyd) whose capacity for emotion appears barely superior to the cadavers lying in his basement.

Enter Jamie Lee Curtis, a hippie cosmetologist in a mobile home (the year is 1972), to take on the job of corpse cosmetician. Under her influence, Aykroyd starts to thaw. Marriage is proposed; but jealousy rages in my girl Chlumsky.

Howard Zieff's film swings madly between middle-aged romance and pre-teen angst, in an obvious attempt to pull in all the family. The gambit worked at the American box office: *My Girl* has already accumulated more than 50 million dollars, and a sequel is planned. Artistically, the swings of mood wreak havoc. Personal experience may well have inspired aspects of the script (Laurice Elekhwany's first), but the fragmentary structure all but kills any valid emotions.

We are left clutching the performances. Curtis is ordinary, Curtis acceptable; Aykroyd injects warmth. But for better or worse — worse, in my case — this is Chlumsky's show.

With *Life on a String* (ICA Cinema) we enter another world: of folk myths, spectacular waterfalls and mountain villages in Inner Mongolia, of magical music-making with the san-hsien (the Chinese three-stringed lute). Chen Kaige, the director of this extraordinary, baffling film, recently spent three years in the bosom of capitalism in New York. But he seems little affected: the film is propelled by exotic images and mysteries, rather than any streamlined narrative.

The central character is a blind musician, who is told as a boy by his dying master that his sight would be restored once he breaks (and replaces) a thousand lute strings. Sixty years pass: he wanders the countryside, known as the Saint for his music's healing powers, and there are five strings to go. Upon this peg, Chen hangs a bewildering range of village incidents and dazzling landscapes, forever hinting at allegory but always retreating from an explicit statement. Shot by shot, his visual eye seems as sharp as it was in his first film *Yellow Earth*, but the final effect is nullified by chaotic organisation. The soundtrack, moreover, suffers from Euro-tinkering (shot in China, the film was mounted as a German production with funding from the world's four corners): each time the aged Saint launches into song, out booms the young voice of some Chinese Tom Jones.

Five years ago, Paul Mazursky's *Down And Out In Beverly Hills* turned Jean Renoir's anarchic pastiche *Bondu Saved From Drowning* (PG, Renoir), into a lame tilt at Los Angeles affluence. But see, no permanent damage has been done: the 1932 original survives, to enchant new audiences with its comic tale of humanity freed from bourgeois constraints.

Michel Simon, the great gargoyle of French cinema, showers his eccentric gifts on the role of Bondu — the tramp bent on drowning, with a beard, a prance and a sexual urge to rival Pan. M. Leslingois, humanitarian bookseller, fishes the vagabond from the Seine. Once installed in the good man's home, Bondu goes wild with maid, cats sardines with his fingers, ruins sheets, silk stockings and Balzac first editions. His hair is out; even matrimony is planned. But the adult delinquent proves untameable.

Renoir's direction joyously catches Bondu's unfettered spirit. Exterior scenes vibrate with the direct sound of traffic and hubbub. Inside the bookseller's home, the camera glides hither and yon, giving the performers ample space to charm and touch our hearts. There may be greater Renoir films: two of them, *La Règle du jeu* and *Une Partie de campagne*, can be seen pecking through the present film's debate about society's rules and nature's urges. But *Bondu Saved From Drowning* deserves a special place for its insouciance, and Simon's rude flare.

Jean Vigo's exhilarating, surreal reminiscence of boarding-school life, *Zéro de Conduite* (U), made in 1933, plays in support. This is the best double-bill in town.

TELEVISION

Joe Joseph

Blood on the tracks

Any Westerners keen to know how Japanese run their businesses, or sociologists struggling to work out what makes Japan tick, should discard their textbooks and look for a recording of last night's Time-watch (BBC 2) about the building of the railway through the Thai/Burma jungle and across the River Kwai.

President Bush should squeeze onto the sofa and watch too. Had he seen the documentary before his recent Tokyo visit he might not have felt so humiliated by his hosts. In fact, get all the United States to tune in, then Americans might better understand why a senior Japanese politician described them as lazy and illiterate, and America as little more than Japan's subcontractor.

The building of the railway 50 years ago was part of Japan's strategy to conquer Asia. Singapore had fallen: Hirohito's army needed to funnel troops to the rest of the continent. In 15 months, 26,000 Allied prisoners of war and perhaps 100,000 conscripted coolies died: from disease, starvation or beheaded for malingering.

Les Martin, a veteran, recalls: "I don't know how I got through it. We were surrounded by the stink of rotten flesh. Anyone trying to escape was beheaded." Like other survivors, Martin seemed barely able to relate the horror. A Malaysian conscript remembers: "There were nights when six, seven or even ten people hanged themselves; your head would bump into their feet."

The Japanese officers, on the other hand, seemed to recall the affair as they might a car export campaign that hadn't turned out as well as had been hoped. "We had to forget the individual," said one officer, as if chatting to a business school seminar. "What counted was human energy, strength and the power of the workforce. Our job was to finish the work by the imposed deadline. The workforce was not regarded as being made up of human beings. It was simply a machine."

You will search hard for a snapper summary of the corporate ethic of modern Japan, where everyone knows his place and that is at the office, working late.

Another Japanese officer: "We had a certain scorn for the prisoners of war because these men had accepted their defeat... This led us to consider these prisoners as inferior." For POWs read Americans. It's history that's bang up to date.

Television listings, page 24

ARTS BRIEF

Up in towns

THE shortlists for the Arts Council/British Gas awards — Working for Cities — are announced this week. The awards highlight the contribution made by the arts to the social, economic and cultural regeneration of Britain's inner cities. Among those shortlisted are two entries from Birmingham: Centenary Square (in the Art in Public Spaces category) and the Broad Street Development Area, incorporating Symphony Hall and the International Convention Centre (Group category). Two entries from Sheffield have also been shortlisted: Spirit of 91: The University Festival (Events category) and the Lyceum Theatre (Buildings). Winners in all eight categories are announced in April.

HM on parade

A NEW portrait of the Queen, commissioned by the Royal Military Academy in Sandhurst, was unveiled yesterday. It was painted by Andrew Festing, a former Sandhurst cadet, to celebrate the 250th anniversary of the founding of the first Royal Military Academy, in Woolwich. Commissioned with sponsorship from the Royal Bank of Scotland, Festing's portrait is unlikely to stir the hackles of the art establishment as much as Pietro Annigoni's two portraits of the Queen: the new one shows a martial figure in Garter robes against a background of military ceremonial.

THE LONDON ORIGINAL PRINT FAIR

AT THE ROYAL ACADEMY OF ARTS, PICCADILLY, LONDON W1

FIVE CENTURIES OF FINE PRINTS

FOR SALE

JANUARY 30 - FEBRUARY 2

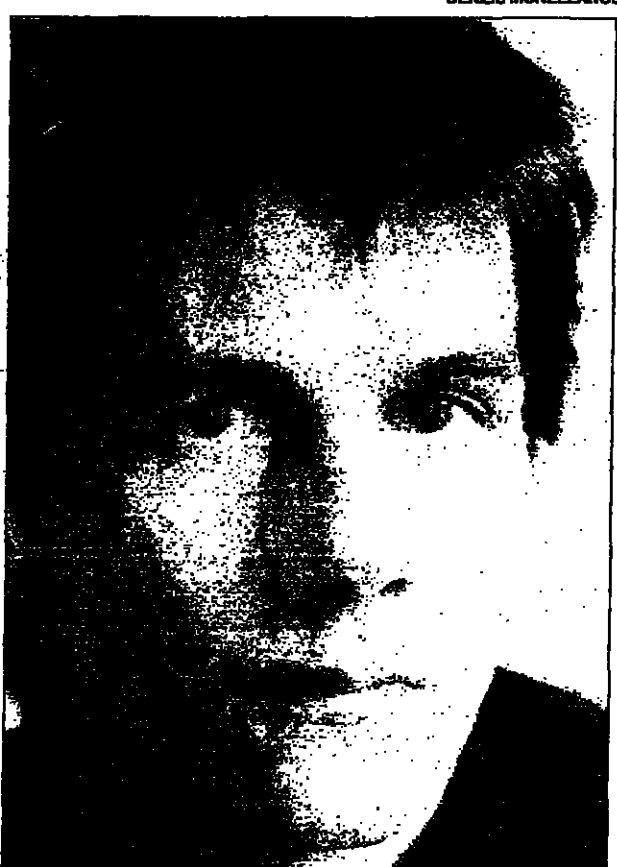
OPEN DAILY 10AM TO 6PM

PROFILE

The hardest thing for actors is knowing when to say no

Lothaire Bluteau, star of *Black Robe* (reviewed above) and *Jesus of Montreal*, talks to Michael Arditti about his work

DENZIL MCNEILANCE



Lothaire Bluteau: "I used to be shy. I'm still reserved."

ing gives me the only strength I find to talk to people — to discover other words outside me." Although it does pose a danger. "I have a tendency to be too much of a documentarist, to come with all the things I've found out."

He is aware that the intensity of his approach can alienate people. So he accepted a role as a murderer in *Miami Vice* "to take me as far away from the specialised stuff and the weird things I do". But his integrity became a liability. "I didn't want to use a gun," he explains. "The guys I've seen on the street — like the guys I knew in New York — they'd never go out with a gun; they'd take a spoon and put it in your eye. I quickly learnt that it wasn't the place to discuss that."

A film you can eat a lot of popcorns in. It's an adult film. You don't endorse all the attitudes of the central character. You have to decide. A lot of people won't want to see a Jesuit; they'd rather see a cowboy. But they were there." Originally, when Bruce Beresford approached him for the part, he said no. "I didn't want to go through that tough life. And the privations on location exceeded his worst fears. But he soon discovered that Beresford was offering the collaboration he considers essential to his art. "I know I'm asking a lot. That's another reason I don't work as much as another actor."

As Father Laforgue, he combines his particular gifts for spiritual authority and human vulnerability. And it's greatly to the credit of his performance — and Brian Moore's script — that there is no attempt to downgrade the faith. Nor are the Indians portrayed as simple children of nature, but with considerable complexity — a fact not wasted on the bilingual Bluteau who found himself translating between English and French-speaking tribes on set.

Shooting confirmed his basic tenet: "Acting is like a passport. It's a way in to other worlds." And, as a citizen of a divided nation, he considers the meeting of cultures of special significance. Indeed, he sees exploration, rather than religion, as the central theme of the film. "In that period, if you wanted adventure, you either became a soldier or a priest."

In today's world conditions may be easier and the choices less stark than they were in the 17th century, but for an adventurer like Bluteau the thrill of discovery remains. "I have to take risks. I don't want to work with a net. I could fall flat on my face, but it's fine."

TOMORROW IN LIFE & TIMES

Richard Cork reappraises the paintings of Mark Gertler and Benedict Nightingale reviews the latest nostalgic musical revue to reach London, *The Cotton Club*

The Health page will appear tomorrow

TOP SHOW, HOTEL & 3-COURSE DINNER FROM £59. TOP THAT!

CATS AVAILABLE NOW FROM ONLY

£59

PER PERSON PER NIGHT

JOSEPH AWAKING TECHNIQUE DREAM COAT

Aspects of Love

CARMEN JONES

WILKINSON

THE GIRL

Our first Forte Showcase offer brings you a bit West End show, the comfort of a Forte hotel and a superb 3-course meal... all for the kind of price you might expect to pay for just the tickets and meal out. All with just one phone call.

- YOUR SPECIAL FORTÉ SHOWCASE PRICE INCLUDES:
 - Stalls or Dress Circle seats for any of the 7 hit shows shown above
 - A stay at a central London Forte hotel with full traditional breakfast
 - A 3-course dinner for every day of your hotel stay

CHOOSE FROM THE FOLLOWING LONDON FORTÉ HOTELS

Forte Crest St James's, The Cumberland Hotel, Forte Crest Regent's Park, Regent Palace Hotel

CALL NOW - LOCAL RATE

0345 40 40 40

BOOKINGS MUST BE MADE BY FEB 2nd 1992

All travel and theatre bookings subject to availability. All details correct at time of publication. Offer available from 27th Jan-29th February 1992, based on notice of 48 hours or more. Offer only valid on bookings made between 20th Jan and 2nd Feb 1992. The offer cannot be used in conjunction with any other offer. Seat numbers can be confirmed the following day. In the event of cancellation we reserve the right to charge a cancellation fee of £25 per person. En suite bedrooms not available at Regent Palace Hotel.

Hundred days of solitude at war

In so many ways, when I look back at that campaign, I realize that, quite often, I am a stranger to myself. Was that really me making those decisions? I suppose the only factor that brings us together, me and my other self, is a shared conscience.

The campaign was in the South Atlantic and the introspective writer is a contemporary of the anguished Lieutenant David Tinker, who left his testament of doubt on paper when he was killed there. It is written by the officer whose orders resulted in his death and that of some 250 of his fellow-countrymen: the victorious Task Force Commander, who is now Admiral Sir John Woodward.

The recovery of the Falkland Islands in 1982 was controlled by the Cabinet and the Chief of the Defence Staff in London, and Admiral Fieldhouse, the Commander-in-Chief, from his bunker in the suburb of Northwood. But the man taking the life-and-death decisions in the South Atlantic was "Sandy" Woodward.

In her understandably laudatory foreword to his book about it, Mrs Thatcher writes that the French newspapers were calling him "Nelson". There is indeed a parallel but it has nothing to do with tactical initiative and dash. Not since Lord Nelson revealed his own doubts and fears in his private correspondence two centuries ago, has any senior naval commander described so frankly the loneliness of high command. This is a book that will fascinate all who wonder how they themselves would have faced such responsibility.

In *One Hundred Days*, Admiral Woodward belies his reputation as a hard man, the teak-faced admiral, who refused his fighter pilots more time to rest and who gave the media memorable tongue-lashings. He has written his account with the help of Patrick Robinson, hitherto a sports-writer, but whose efforts only occasionally show in an over-polished sentence: almost always it is the admiral's voice, his style merging with that of quotations from his diaries and letters home. He can still be recognised as a commander likely to criticise first and smile later, if at all, but also as a fallible human being.

The book is about the Falklands campaign but includes a single chapter devoted to Woodward's earlier career, showing that he was as much subject to the Navy's research and development as any weapons system. He had served mostly in submarines, which accustomed him to taking quick,

Tom Pocock on a latter-day Nelson whose Falklands memoir turns his guns on the BBC

drastic decisions, before becoming Director of Naval Plans at the MoD, which gave him an idea of the sort of decision she might eventually have to take but none at all about his future opponents. Nobody else in authority was prepared for the Argentinian invasion either.

Woodward is particularly scathing about the then defence secretary, John Nott, who, he says,

ONE HUNDRED DAYS
by Admiral Sandy Woodward
with Patrick Robinson
HarperCollins, £18

"possessed the cold heart of a career banker" and did not understand matters maritime. So, when the invasion did take place, the two aircraft carriers and the amphibious assault ships, essential for any counter-attack, were about to be discarded. Even when the ships were steaming south, Admiral Fieldhouse, visiting Woodward at Ascension Island, told him that Mr Nott wanted to replace him as commander with a more senior officer "because when — not if — it all goes sour, he wants somebody important enough to sack".

But Woodward remained in command for the critical 100 days, wondering what support he had, other than Mrs Thatcher and the admirals. He lists the other threats to the enterprise as the MoD ("far too risky"), the Army ("ill-advised" because of too few soldiers) and the RAF ("little role for themselves... no chance of a navy surviving in the face of an air force").

Only with this book does the undertaking seem so desperate. From the moment he begins the action with the code-word "Confiscate", his narrative is as compelling as if the outcome was still undecided.

Even a single Argentinian bomb or missile could have defeated the Task Force if it had crippled one of the carriers. Throughout the 8,000-mile voyage, Woodward was jotting down the risks and options and repeats them here. In

the light of these the sinking of the cruiser *Belgrano* was not only prudent, but essential; any suggestions otherwise seem absurd. He admits that the *Sun*'s much-deplored headline "GOTCHA!" expressed the feelings of his men.

In his introspection, Woodward wondered how he could appear to accept tragic news with equanimity. When a score of SAS men drowned in a helicopter crash, he concluded: "No battle commander should allow himself to dwell upon such humanitarian matters or the entire job becomes impossible... to a large extent the mind does it for you, it builds some kind of a wall in self-protection. The process is automatic. Of course, it does not always work."

Nor did all his high-technology weapons systems. He describes the fate of his exposed picket ships, which bore the brunt of air attack, with distress at having given the orders that put them there.

He himself had been fully trained in all aspects of modern war but one: public relations. Whitehall criticised his first press conference as over-confident; the second, held on their orders, as the opposite. He is still angered by one comment, that he was "out of his depth". In this field, he clearly was.

He savages the BBC for giving information to the enemy, allowing no excuse. When one ship is sunk, he writes: "I realised that their self-appointed task as 'Fearless Seekers After Truth' was, to them, sacrosanct. But their 'ratings' that week just may have been paid for with the blood of Captain Hart-Dyke's people." But his own frankness shows that he, too, is a seeker after truth.

One factor over which he had no control was the weather. He had been told on sailing south that the war must be won by mid-June when the South Atlantic winter would begin. As the deadline approached, his losses in ships had mounted and he confided in his diary: "Frankly if the Argis could only breathe on us, we'd fall over!" The first blizzard howled out of the Antarctic six hours after the Argentinians surrendered.

Was it worthwhile? Before the fighting began, he wrote in his diary: "Of course, there's no way the Falklands are worth a war... equally there's no way you should let the Argentinians (or anyone else for that matter) get away with international robbery." When it was over, he had not revised his opinion.



Admiral Woodward assuming command of his flagship *Hermes*

Fighter for a firmer faith

For much of this century it was a constant beat of English liberal Catholics that the Italians had the papacy in their reactionary pockets. Unless a prelate was Italian, no matter how vast his holiness and pastoral and administrative talents, he was not considered *papabile*. Popes were to Italy what top-class chefs were to France.

During the radical reign of John XXIII the liberals could largely forget their grievance, but then along came the more conservative Paul VI and his encyclical, *Humanae Vitae*, upholding the ban on artificial birth-control and throwing not only the liberals but many conservatives into doubt and confusion.

In 1978, however, the liberal wish was fulfilled: *Habemus Papam*. A non-Italian once more sat on the throne of St Peter. But who on earth was this Karol Wojtyla, the first Slav Pope, who had taken the title of John Paul II?

We soon found out, and the pontificate of this spiritual ruler with the tough but tender outlook has both delighted and dismayed the progressives. He was to be no prisoner of the Vatican. He flew the papal flag abroad (50 visits during his first 13 years as Pope), kissed as many landing-strips and preached a message of Christian reconciliation yet stern morality.

He visited his native Poland and was not afraid of meddling politically with Solidarity and meeting Lech Walesa. He saw the Holy See resume relations with Russia in 1989. He believes in, and has campaigned for, human rights, especially but not only in eastern Europe. He was forthright in his opposition to the Gulf war. Although never remotely anti-Semitic — quite the contrary — he has given much support to the Palestinians. He is a political and cultural die-hard.

There remains, however, a more traditional side to the man. Karol Wojtyla is no push-over for the trendy left. The liberation theology of Latin America leaves him cold. Progressive theologians (the Kungs, Schillebeeckx, Harings et al) have felt his displeasure and iron fist. So, too, of course, did the Tridentine extremist and schismatic, Archbishop Lefebvre.

This is not a Pope who is going to waver over Rome's old views on abortion and birth-control. He will have no truck with the idea of women priests or full democracy in the Church. Cafeteria Catholics

— those who take only the bits of religion that they are prepared to follow — do not impress.

All this and much more is told in *God's Politician* by David Willey, who is Radio 4's Rome correspondent. Mr Willey is no great stylist, and never captures the spirit and character of the Pope, but he is a fair writer and reporter, giving praise and criticism where he considers it due. His account of the Vatican Bank and Vatican finances is devastating.

The author regards some of the successes of the Pope's reign to be his travels, the moral message that he delivered to the world while on them, his Polish virtues — which helped to change the face of Eastern Europe — and the resumption of relations between Russia and the Holy See. He wisely points out that the Russians were the first to sense the importance and the peril, to them, of a Polish pope, whose views were to become "the catalyst for a new vision of Europe".

And the debit side? There are numerous strictures, but the main ones are the Pope's dictatorial manner of dealing with theological innovation. Yet I feel that the author is stretching a point when he writes that "many members of the Catholic Church now regard the Wojtyla pontificate as a Bulldozer Papacy, in which all internal opposition has been systematically flattened".

The Curia, despite its internationalisation, is back to its old game of obstruction. Collegiality has ground to a halt. The Pope has chosen to ignore the "galloping" increase in world population. All is far from sweet-smelling in the Vatican garden.

Yet no matter what you make of this uneven book, a simple fact remains: the Pope is admired, even loved, by many Catholics and non-Catholics. He has a human quality and historic pastoral presence that so many popes have lacked, an outward goodness unsullied by sanctimoniousness. He is a warrior of the faith, so one can almost forgive him for eating the odd theological progressive for breakfast, a meal that he enjoys. That is the Pope in him. Or would you rather have a smoother Italian in command?

Desmond Albow was editor of the Catholic Herald from 1966 to 1971.

Four pages of books in this week's *Saturday Review*

Desmond Albow

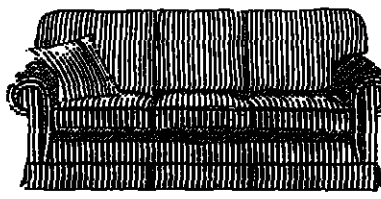
GOD'S POLITICIAN
John Paul at the Vatican
by David Willey
Faber, £14.99

MULTIYORK'S MADE TO ORDER SALE

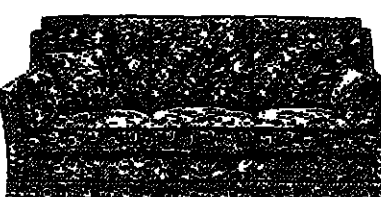
A selection of our sofas — please call in to see the full range.



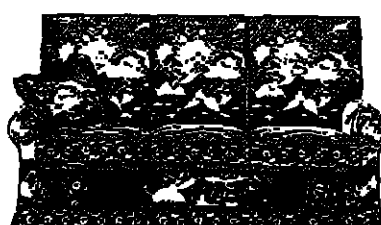
THE SUFFOLK



THE ASTOR



THE HADLEIGH



THE CARLTON

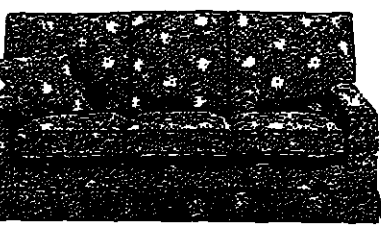
THE FINEST QUALITY UPHOLSTERY. DIRECT FROM THE MANUFACTURER.

Sofas, sofasets and armchairs made to order with fixed or totally removeable covers in the fabric of your choice.

Select your own comfort level from a choice of soft or firm springs, feather, multilux or fibre cushions. There are also models with short or long seats and low and high backs.

Each piece of Multiyork upholstery is built to last a lifetime, using hardwood frames and steel springs, this quality, guaranteed for 10 years can be seen in any showroom.

MULTIYORK FURNITURE
Open Daily, Sunday Viewing.



THE CAMBRIDGE

SALE OFFERS

We are currently offering a wide range of fabrics at considerable savings. The example given below is for the Cambridge covered in selected fabrics.

	List	Offer
Armchair	£555	£388
Small sofa	£757	£528
Large sofa	£1030	£719
Medium sofa bed	£1050	£733



We also have a large range of quality reproduction furniture in oak, mahogany, cherrywood & yew.

BRIGHTON
25 Churchill Square,
Top level, behind Habitat.
0273 208291

BRISTOL
16/21 Penn Street
0272 273323

BROMLEY
14/17 Westmoreland Place,
behind Habitat.
081 464 2253

CAMBRIDGE
1 Milton Road,
on Mitcham's Corner.
0223 313463

COLCHESTER
1 Villa Road, Stanway,
nr. the Tolgate Centre.
0206 42007

DERBY
11/13 Robinson Lane.
0332 43913

HORNCHURCH
187 High Street.
0402 470299

STH. KENSINGTON
25/28 Thurloe Place,
bet. Muscums & Tube.
071 588 2303

KINGSTON
38/40 Eden Street,
opp. Main Post Office.
081 546 5040

LOUGHTON
165 High Road
081 502 4123

MANCHESTER
12/14 St. Mary's Gate,
side of M & S.
061 939 4339

MELLIS, SUFFOLK
The Old Mill,
next to rail crossing.
0379 783413

Anyone who puts a Valentine's Day message in The Times must have a soft centre.



Declare your love with a Valentine's Day message in The Times.

And send your sweetheart a delicious 200g box of Thorntons' luxury chocolates.

A 3 line message with a gift will cost £24.00 (inclusive of VAT and postage). A 3 line message without a gift is £19.38 (inclusive of VAT).

Additional lines cost £6.46 each (inclusive of VAT). The minimum message is 3 lines with approximately 4 words to a line.

To take advantage of this tasty offer, complete the coupon or phone 071 481 4000 and prove that you're just a big softy at heart.

Name _____

Address _____

Postcode _____ Tel No. _____

Cheques/Postal Orders should be made payable to: Times Newspapers Ltd. or debit my: Visa/Amex/Diners/Access with the sum of £ _____

Card No. _____

Expiry Date _____ Today's Date _____

Write your message below (approximately 28 characters per line including spaces and punctuation). Minimum 3 lines.

Recipient's name and address _____

SEND THIS COUPON WITH YOUR REMITTANCE TO: SIMON GODDARD, THE TIMES, PO BOX 48, 1 VIRGINIA STREET, LONDON E1 9BL. ALL MESSAGES MUST BE RECEIVED NO LATER THAN MONDAY 11 FEB 1992. ALL VALENTINE MESSAGES MUST BE PRE-PAID. WE RESERVE THE RIGHT TO OMIT AN ADVERTISEMENT AT OUR DISCRETION.

THE TIMES

hater for a
ner faith

In search of a last romance

Eric Griffiths shows how, as Proust's wartime letters trace his research into time past, his novel's dogmatic structure was marked by death

Proust told a friend he wanted to keep the price of his book down so that it could reach "the sort of people who buy a badly printed volume before catching a train". Imagine, though, the disappointment of a commuter who has just picked up *Swann's Way* under the misapprehension that it would be something like *Howards End*. The first instalment of *A la recherche* remains baffling until one has read much further, as Proust himself knew. He refers frequently to its construction as something that only gradually dawns on us, to the way characters appear at the start very different from what they turn out to be, even with names we cannot place till thousands of pages later. The book is, as he said, "no more than an interminable preparation" for what follows.

Maybe he hoped it would be snapped up at stations because of "the extreme licence, and indecency of certain sections". His letters revert over and over again to its freedom of tone about sadism and pederasty, sometimes in the manner of a schoolboy daring his teacher to notice and punish his cheek. In this respect too, the opening of the series tries a reader's patience, for it confines its spiciness to a few astounding pages of lesbian brutality which break like a summer downpour on the narrator's rambles through his childhood in Combray.

Proust's placing of that episode is a stroke of genius, and eventually demonstrates his claim that "my book is a dogmatic work with a structure". It is, in part, a treatise in epidemiology and our initial glimpse of Mile Vinteuil and her girlfriend matters because this is an isolated outbreak of a malady which sweeps through the succeeding novels. Proust's father was an epidemiologist; one of the ways *A la recherche* tries to show his dead parents that their son had not been a good-for-nothing is by conducting itself, as his letters claim, in a spirit of scientific research.

This third volume of the *Selected Letters* in English (it selects 259 from the more than 1300 he wrote between 1910 and 1917) is the most interesting so far because here the great novel comes to the fore, and the intricate drama of its composition is played out. Proust was torn in two directions. On the one hand, poor health made him want to publish quickly. This side of him has the poignancy and humour of an ageing man's search for a last romance; he hoped that, somewhere in his audience, chance would bring his words "to the awareness of the kindred spirit, forever unknown to us, who will be capable of responding to them". That is Kilmartin's version, but Proust wrote "coeur fraternel", and this was not a cliché, as "kindred spirit" is, in a letter where he also mentions that he has been too ill to see his brother for

more than a year. (Nor is "responding to them" what Proust meant by "ressentir".) On the other hand, the whole book was not ready for the press. Indeed, there is no such thing as the "whole" *A la recherche*; he never truly finished it. In his correspondence, he perpetually changed his mind about titles or where to sub-divide, and he revised tirelessly. Then war broke out. *Du côté de chez Swann* (1913) lives for ever on the other side of a great divide, in that idyll we think of as "before the war", both in the fictional reality it depicts and in the facts of its publication; the later novels were delayed by the hostilities. *L'ombre des jeunes filles en fleurs*, supposed to follow within a year, came out in 1919.

He wrote to Lucien Daudet of how sickening it was to read newspapers where everyone declares that the War has transformed people's minds, but declares it "in a style which shows only too well that it has transformed nothing at all". Not quite "nothing at all", for the war transformed at least *A la recherche du temps perdu*, if only by bringing Proust so many more losses to recoup in his writing.

While Proust worked on his novel, Valéry wrote "La Jeune Parque". As he composed his monument to classical French eloquence while his country was under threat, the poet said that he felt like a monk on the verge of the Dark Ages, scribing away like mad to preserve all he could of a civilisation about to be engulfed by barbarism. To his credit, Proust did not go along with this Gallic fondness in 1914-1918 for pretending that the Germans were Visigoths, nor is preserving the past the aim of his researches into wasted time (which is one reason why *Remembrance of Things Past* is a bad translation of his title).

Yet the novel was his war-work, and these letters movingly record the tugs on him of the days he lived through, how the times plucked from him so many people he loved while he strove to pluck what he loved out of time. *A la recherche* is a wounded, not a perfect, book; indeed, it is war-wounded. That is only as it should be, given that its aim is, in the eucharistic terms Proust could never give up, "the transubstantiation of the irrational qualities of matter and life into human words".

Not that he talked about himself as if he were Jesus. He rather tended to think of himself as an honest trader, a pre-war grocer — "I can't cut this book up any which way like a slab of butter" — or a butcher: "I can say" of *A la recherche* "like the butcher: I've put in the head and the innards, there's no short measure." Compared with Proust, it is true that many novels these days resemble the supermarket chickens which come with that irritating note on the packaging: "giblets removed for your convenience".

MARCEL PROUST:
SELECTED LETTERS
Volume III 1910-1917
edited by Philip Kolb
translated by Terence
Kilmartin
HarperCollins, £35



A portrait by Jacques-Emile Blanche (1861-1942), showing Proust as he was around 1910

Desert island despair

Anne McElvoy

INFANTA
by Bodo Kirchhoff
translated by John Brownjohn
HarperCollins, £14.99

Poor Bodo Kirchhoff. The darling of German literary critics, he has reached that awkward stage in a gifted writer's career where he is valued for his similarities to other modern masters without yet being granted membership of their number. One observer finds in his prose the intellectual density of Mann, a second notices the intersection of realism and exoticism of García Márquez, and yet another remarks on his command of a historical canvas à la Patrick Süskind. It is not his fault that an unhealthy appetite for simile has run riot, prompting his British publishers to include comparisons with all three of the above on the fly-leaf of *Infanta*.

There is, however, a strong imitative element in the novel, a self-conscious appeal to the styles and forms of the 20th-century novel and its preoccupation with the rootless, loveless individual adrift amid political upheaval. One grows accustomed to the author's habit of conjuring up literary echoes as the background for his own excursion into the minds of his characters.

Infanta is a small, destitute island in the Pacific. It is catapulted from the torpor of heat and poverty into frantic activity when, to the dazed inhabitants' surprise, its customary rigged elections turn into a revolution. The witnesses are a group of elderly Jesuits, a beautiful maid-servant and a world-weary, narcissistic German.

Kirchhoff expertly weaves the multiple threads of their experience, obsessions and fears into an absorbing narrative. His spare, controlled prose is well-rendered here. The jewels of his writing are unflashy but illuminating descriptions, such as that of the self-obsessed Kurt Lukas — "his native land was the mirror" — or evocations of natural features — the "merciless brilliance" of the stars.

The questions Kirchhoff poses are uncomfortable, the answers often bleak. Can an all-consuming love provide the north-south passage the lovers desire, or are the representatives of the two worlds condemned to hover as uncertain guests in each other's habitats?

The Jesuits believe that the answer is no and devote themselves to the life of the mind in a culture which is wholly physical. Like a crotchety Greek chorus, they comment disdainfully on the passion and disintegration around them, but are drawn into events as eavesdroppers, matchmakers and petty spies. The lure of apostasy interests Kirchhoff, and he draws a fine line between the sacred and the profane, between acceptance and convivance.

He also indulges in scathing descriptions of the tastes and mannerisms of the TV crews, who descend like an unexpected plague to put *Infanta* on the world map when they take a fancy to the visual dividends its revolution offers. "The Americans concentrated on minor hostilities whereas the Germans favoured scenes of dire poverty." The islanders respond to the camera's expectations by looking poorer and more consistently miserable than usual.

The result is a novel of rare stature. Bodo Kirchhoff has proved himself original enough for his publishers to leave the comparisons off his flyleaf next time.

Sufi hash in Marrakesh

First novels are, by tradition, like fudge... the most delicious taste in the world. They are sent out to beg when the money really runs out. But, in the way of these things, they long for order and for comfort, mashed potato, spaghetti hoops, Mars bars and, most of all, to be "normal".

Mum embarrasses them. When she decides to be a Sufi, she entails praying seven times a day and performing, before each act of prayer, a ritual washing of nose, ears and arms, the children grow alarmed. "Oh Mum, please... I was prepared to beg. Please don't be a Sufi." Mum tries to offer solace: "Children are always embarrassed by their mothers," she explains. "My mother used to put her lipstick on the top deck of the bus." Later, "I told Bea about Mum's mother putting lipstick on the top of a bus, and she agreed with me that it didn't sound such a terrible thing to do. 'She didn't know how lucky she was,' she said."

Nigella Lawson

HIDEOUS KINKY



by Esther Freud
Hamish Hamilton, £14.99

The title comes from our narrator and her sister's favourite words, hideous and kinky, which together form a code between them, a mantra, invested with the peculiar magic and force only children give to words. It is Esther Freud's gift to be able to summon up childhood, its intensity and solemnity, its unfoiled knowledge as well as its utter wildness. The relationship between the two sisters — our narrator, still with something of the warm, placid sensation-seeking impulses of a baby, and fearful, grown-up Bea, fearful and defensive beneath her lofty ways — is central to the book, structurally and emotionally.

Freud writes, economically, unflinchingly and, although at times she can seem almost too enchanted with her subject, never sentimentally. There is a quiet strength to this novel, an assuredness. It is not the sort of first novel that stuns on impact, but it impresses, as indeed should the clear, calm sound of an original new voice.

It is the sort of upbringing most children long for: no school and after a week the toothpaste runs out, so there's no brushing of teeth. Our narrator and her sister, Bea, older by a couple of years and the only responsible one among the three of them, have their hair hennaed, nibbled on, Majoun ("hashish pounded into a sweet

Thank heavens for Kingsmarkham. Given Ruth Rendell's observation of the way people have dressed, talked and furnished their houses in that bloodied but unbowed market town through nearly three decades, future historians have, in the form of 15 cracking good whodunits, a potted social history of post-war England that is accurate in all but the murder rate. It is a shame that the TV series updated the Wexford stories to a uniform present day setting, losing all that priceless period detail.

Kissing the Gunner's Daughter is up to scratch in fixing the present era in aspic. Before the second paragraph is done, we are reminded that what schoolboys once called a satchel, they now call a briefcase. An obnoxious young avant-garde novelist asks for "an unusual kind of Welsh mineral water which came in dark-blue bottles" in a principal restaurant. Party-goers, cowed by years of drink-driving campaigns, try to look as though they are drinking

apple juice and not whisky as soon as they know a policeman is in the room. Chief Inspector Wexford reflects on how most teenage girls' wardrobes nowadays are composed of mourning dress.

This is the Kingsmarkham that fans know and love. But it is plain that Mrs Rendell herself — now that Reg Wexford has got a grip on his weight problem and Inspector Burden has stopped brooding

Sarah Johnson

KISSING THE
GUNNER'S
DAUGHTER
by Ruth Rendell
Hutchinson, £14.99

Wexford's last case?

about his dead first wife — hankers for a more sophisticated crowd than the old town can offer.

Otherwise why should she face Reg Wexford with the murder of a grand old lady of letters and hedge him about with London literary types, glamorous Americans and other interlopers? Why so many millionaires down Kingsmarkham way? Where are the garage managers, sales reps and hovering housewives whose dark passions fuelled earlier stories?

Mrs Rendell has let it be said that this may be the last Wexford novel. Wisely, she leaves plenty of room for manoeuvre: Reg lets fall no hints about retirement, but continues to quote poetry, watch his diet and fret about his daughters. The plot has the Rendell

hallmark whereas second rate stories follow the format "It could have been done by A or B or C or D, and in the end we'll go for D", a Wexford novel says "It could only have been done by D, and everything pointed to D all along."

But the obligatory last-chapter psychological revelation, while neat, is humdrum by Rendell standards. A pity, too, for Reg's last case to rely so heavily on the classic country house set-up with its technically useful but implausible baggage of servants and dinner at eight.

A gloomy thought: could this be a secret message from Mrs Rendell in the form of a homage to the *ne plus ultra* of detective stories, E.C. Bentley's *Trent's Last Case*? That too is a country house murder which doubles back on itself in a way that cannot be described without spoiling both mysteries. But the best murders in Kingsmarkham strike people with neither servants nor two mile drives. Surely Wexford could stay to solve just one more?

Three more faces of Eve

Sabine Durrant

THE LLAMA PARLOUR
by Kathy Lette
Bloomsbury, £14.99
EVE'S TATTOO
by Emily Prager
Chato & Windus, £8.99
LOVE IN THE MODERN SENSE
by Carol Clewlow
Michael Joseph, £14.99

The path of self-discovery is, in women's fiction, a particularly well-trodden one, but this month it is mown down to within an inch of its life. Personal trauma, it seems, can strike at any age. These three novels span as many generations, but in each case the heroine finds the time for a mountainous range of neuroses: the depths of her conscience (*Eve's Tattoo*), the depth of her bank balance (*Love in the Modern Sense*), the depth of her cleavage (*The Llama Parlour*).

In all three, the characters' emotional journeys reach a crisis to coincide with high drama (a car accident, a flow-off roof, a collapsed building). Each goes through betrayal, death, mutilation, to reach a higher state of peace and understanding. And, yes, all three get their man.

Pat Kennedy, the narrator of *The Llama Parlour*, is in her early twenties, and to begin with has little on her mind but her thin legs and unshaved armpits. She is an Australian actress on the loose in Los Angeles, throwing abuse at the "Ultimate Throwaway Society" in which she finds herself, falling in love, into trouble, and in and out of the tabloids. Then she moves in with Tash, pin-up girl turned prostitute, and after a series of alarmingly amoral adventures learns the importance of honest stealing and straight talking.

tone soon grates on the nerves. So virulent are the puns ("I'd seen better heads on a beer"), so unrelenting ("his eyes weren't just glassy, they were double-glazed"), that the plot itself seems to be engineered around them.

Why mention a device for achieving sexual relief on the highway, if not for the play on "sex drive"? Why introduce a character's obsession with excreta, if not to have her sliding off "her stool"? Such endlessly self-referential word games make for a tight, limited, linguistic world. Some of Tash's victims end up in bondage, but that is nothing to the handcuffs Lette slaps on her own prose.

Eve's Tattoo is far removed from West Coast frolics: a sober book, with a disquieting subtext. Eve, a New York writer, finds her 40th birthday a traumatic experience: "I couldn't think of a single place on the globe I wanted to travel to." She has her arm tattooed with the number of a death camp victim,

also called Eve. An odd response, you might think, to holiday blues, but her professed intention is to remind her contemporaries of the Holocaust.

She does so by telling stories to the staff of a hospital, casting Eve in various roles: as a gynaecologist to a group of adulterous publishers, as a mother struggling to protect her child, as a nurse witnessing the first stages of the Nazi euthanasia programme.

It all makes for an oddly circular book, and Eve herself seems to become more evangelical and self-righteous as her tales spin on. The idea that Hitler's mass killings can be understood more clearly through the particular and the personal is dubious. There is an arrogance, too, in Prager's pursuit of the theory "that murder is out-directed suicide". It is hard not to agree with the dissenters in the novel, that one has no business messing with the facts.

This last is the subject of *Love in the Modern Sense*. Carol Clewlow's double-edged novel about a reformed tabloid hack and a middle-aged feminist writer, Alice Potter, is being hounded to lift the lid on her former marriage to a soap star, but refuses until accosted by the disillusioned Jim Crane.

Their subsequent encounters, involving ear-piercing clashes of ideology, widen their perspectives and soften their hearts. This is an over-written book, with a sense of big claims made for small subjects, but it has moments of deft irony and a streak of gentle passion.

The new
Disability Benefits.
Record 'The Way Ahead' and you'll have them taped.

All your questions regarding the new disability benefits will be answered in BBC Select's 'The Way Ahead', a 12-week series for video recording on Tuesday mornings from 2.00am to 2.15am on BBC1.

It will be repeated throughout the week with Friday's broadcast subtitled and signed.

For a free booklet accompanying the series phone free on 0800 282845 or write to The Way Ahead, PO Box 7, London W3 8XJ.

DISABILITY
Living
ALLOWANCE

Issued by the Department of Social Security.

Disability
Working
Allowance

THE TIMES

APPOINTMENTS

REDUNDANT?
Identify how to find the right appointment using our systematic assessment of aptitudes, interests and personality. Realistic fees for individuals and companies. Free brochure:
●●● **CAREER ANALYSTS**
●●● 90 Gloucester Place, W1. Telephone: 071-835 5452 (24 hrs).

CAREER CROSSROADS?
Our team of occupational psychologists has provided professional assessments and practical guidance for all ages since 1965. Consult the experts. Free brochure:
●●● **CAREER ANALYSTS**
●●● 90 Gloucester Place, W1. Telephone: 071-835 5452 (24 hrs).

TO PLACE YOUR ADVERTISEMENT
TELEPHONE: 071-481 4481 FAX: 071-782 7826

MONDAY

Education: University
Appointments, Prep & Public School Appointments,
Educational Courses, Scholarships and
Fellowships with editorial.
La Crème de la Crème:
Secretarial appointments.

TUESDAY

Legal Appointments:
Solicitors,
Commercial Lawyers,
Legal Officers,
Private and Public Practice with editorial.
Public Appointments.

WEDNESDAY

Creative & Media Appointments with editorial.
La Crème de la Crème:
Secretarial appointments.

THURSDAY

General Appointments:
Management, Engineering,
Science & Technology, with editorial.
Accountancy & Finance.
La Crème de la Crème:
Secretarial appointments.

FRIDAY

International Appointments:
Overseas Opportunities.

WE'VE SUCCEEDED IN TURNING YOUR HEAD ... ARE YOU CONFIDENT IN YOUR ABILITY TO TURN OURS?

IT MANAGERS; FINANCIAL MARKETS; TO £65K + CAR

Uninterrupted growth in their financial markets division has created manager level opportunities which are open to genuinely outstanding young professionals able to strongly contribute to the delivery of high quality solutions covering strategic planning, systems development and implementation, and organisational issues.

To succeed you will need to show us evidence of your impressive work record to date, in retail or investment banking, insurance, or asset finance. In support, we will also ask you to demonstrate your strong people management skills and your ability to work practically, yet creatively, within a team environment.

Working from a base in London or the North West you must be highly mobile, highly motivated and highly personable. Uncompromising levels of achievement across 'blue-chip' assignments will ensure Partnership opportunities.

The financial package includes a basic salary of up to £65,000 and a car.

There is also continuous investment in developing your personal, professional and business skills through 'in-house' training, tailored to the individual.

If you believe you meet our very specific requirements then rest assured you will shortly be turning our head in your direction!

Please write to us, as the company's selection advisers, with a full cv; John L. Thompson (Ref 1481)

TAL, Compton House, Selsdon Road,
South Croydon, Surrey CR2 6PA
Fax: 081-480 9773.

Strict confidentiality will be maintained.



THOMPSON ASSOCIATES LIMITED

BUSINESS DEVELOPMENT MANAGER - TRADING

St. Johns Wood Salary & Benefits
- N.W. London negotiable

Longulf Trading (U.K.) Limited is an established and successful international trading company. A subsidiary of a large industrial group with diverse interests, substantial turnover and progressive financial backing. Procurement is our major activity primarily for group related FMCG manufacturing plants located in the Middle East.

We seek an experienced Business Development Manager to further expand our trading activities to third party customers. This is a new post reporting to the Director of Trading and will require the successful candidate to identify and profitably develop a customer base for a range of raw materials and commodities which we currently source, as well as developing other complementary products. Working closely with the Procurement Manager at first, it is envisaged that this role will develop to form a separate division within the company.

Candidates must be ambitious, self motivated, quick thinking professionals who can withstand the pressures of a heavy workload and tight deadlines. Substantial travelling is envisaged.

Salary and benefits package is negotiable and will fully reflect our commitment to the success of this position.

Interested applicants should apply in writing with full C.V. indicating current salary to:
Mr. P. S. Pieri,

Longulf

LONGULF TRADING (U.K.) LIMITED
PRINCE ALBERT HOUSE,
2 KINGSMILL TERRACE,
LONDON NW6 6AA.

MANUFACTURING MANAGERS

£35k + car & benefits
UK-wide

Our client, an international blue-chip chemical company, has embarked on a major programme of change aimed at increasing productivity and efficiency. They now seek high calibre graduate engineers or chemists, with 5-10 years' experience in batch process manufacturing. These professionals will take management responsibility for the production, technical and engineering aspects of this vital programme.

Successful candidates will have come from a BS5750 environment and had practical exposure to modern manufacturing techniques including MRP/II. Proven industrial relations and management skills are essential.

Please write, in confidence, with full cv and stating in your covering letter any companies to which your application may not be sent to: T G West (Ref 443), Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

ASSOCIATES IN ADVERTISING

There's no business like
your own business

Local Business Consultants

Selling proven business solutions
-with the backing of IBM

At IBM, we don't merely aim to meet the IT needs of the small business. We help them achieve leadership by providing forward-thinking, innovative products and total guaranteed business solutions. Solutions that include hardware and software, implementation training and after-sales support.

We are identifying a team of dedicated, self-motivated Local Business Consultants to sell this total package. A team of high calibre sales professionals who understand the unique potential of operating their own franchised IBM business.

Our increasing focus on the small business market now creates openings in the following areas: Edinburgh, Glasgow, Newcastle, Manchester, Leeds, Birmingham, Nottingham, Basingstoke, Bristol, Belfast, Croydon, Welwyn Garden City and London (South and South West).

You will have the advantage of the IBM name behind you as well as our renowned customer care policy. You will also have full, ongoing support and an initial, intensive 6 week training programme.

But what you achieve will ultimately be down to you. If you want to set yourself apart from the competition - think IBM.

For more details and an application form, phone Chris Cameron on 0926 332525 between 8.30am and 5.30pm, from Sunday 26th to Friday 31st January 1992.

IBM

WRPO

MANAGEMENT CONSULTANCY

WRPO carries out a wide range of strategic and operational marketing, sales and organisational projects for national and multinational blue chip consumer brands manufacturing companies.

The Consultancy aims to provide its clients with realistic, practical solutions to business problems and so our Consulting Directors need to display an in-depth "real world" understanding of the commercial issues facing our clients.

To support the Consultancy's continuing growth we need to recruit two high calibre managers. Applicants need to be ambitious self-starters with a sound analytical approach to the consumer goods business. They should have had line management experience in either or both consumer marketing and multiple retail accounts sales management. Market research, retail multiple line management experience and fluency in a second European language would all be additional qualifications.

We are looking to appoint a Board Director and a Consulting Director. Candidates for the first position will already be occupying Marketing, Sales or Commercial Director positions in leading UK companies, whilst candidates for the second position will be in senior management positions, just below board level, in those functions.

We can offer you a stimulating, continually changing set of business challenges; the opportunity to work in a positive working environment where personal performance is clearly identifiable, and a highly attractive remuneration package in line with that performance.

Please write, in the first instance, enclosing a detailed cv, to Roger Owen (Managing Director) at Brigade House, 8 Parsons Green, London SW6 4TN. (071 371 9311)

BOARD DIRECTOR • CONSULTING DIRECTOR

Benefits feel less perky

Job packages should be examined for their quality in these straitened times, Derek Morgan says

Hard times have brought considerable belt-tightening by companies in the provision of employee benefits. Organisations are no longer up-rating or extending benefits through the workforce — rather they are emphasising to staff the value of the benefits they already receive.

Benefits can be worth up to 40 per cent on top of a senior manager's salary. Even for junior managers the range of perks — car, reduced mortgage interest, removal expenses, life insurance, private medical insurance, non-contributory pensions, season tickets — can make a sizeable difference to the package.

Tax and national insurance mean that, according to the pay and consultancy group, Reward, some body on £20,000 a year would need a gross salary increase of £152 to obtain the equivalent of, say, a home telephone line rental worth £100.

Companies have been moving towards a single-status benefits policy but recession has checked the trend. Bill Coulter, managing director of Reward, says: "In an ideal world it is what many companies are aiming for but in recession it is expensive."

The 1991 Reward survey, "Employee Benefits", concludes: "Although there is greater uniformity in provision of benefits to the various categories of employee, there are still noticeable differences, particularly with regard to sick pay, health care and permanent health insurance. Harmonisation has a long way to go."

Cable & Wireless (C&W), the telecommunications company, operates a single-status benefits policy. Steve Robinson, group manager employee relations, dislikes the term "perk". "These days it seems to imply privilege or suggest something that might not be justified," he says.

The C&W remuneration package is made up of salary and benefits. Private medical insurance is available to all employees. Pension, accident and life insurance (as part of the pension scheme), and sickness absence payments are payable on the same basis, regardless of level in the organisation.

All C&W employees get 25 days' holiday (30 days after ten years of employment), subsidised meals and a Mercury telephone after six months with the firm. Everyone is eligible to participate in the share ownership scheme.



Ken Ryne

Mr Robinson believes the benefits package offered reflects a company's employment philosophy. He says: "If the employment relationship is truly only an exchange of labour and money, then the focus is too narrow and ignores all the elements of job satisfaction."

The exception to the equal benefits policy is the company car. Mr Robinson explains: "If you are a manager you get a car. This is strongly influenced by the employment market, and if comparable employers offer cars on the basis of status, we have to as well. Even so, the company has been looking at cash payments as an alternative."

The death of the company car after last year's Budget changes has been exaggerated, but a shadow looms. Mr Coulter says: "The company car is now becoming a marginal benefit to 'perk' users." Four out of five senior managers still get cars but companies are increasingly looking at cash equivalents.

Cutbacks include offering cheaper models and extending the time managers keep the car.

Benefit trends for the 1990s are likely to include the following:

- More use of the American "cafeteria" system whereby staff can pick and mix from a package. The Noble Lowndes consultancy sees increasing moves towards Flex — flexible compensation which allows an individual to take, say, a smaller car than he or she is entitled to and to use the cost-saving to beef up medical care for a spouse. Participating in the decision-making about their benefits will make staff more aware of their value.

- Share options are likely to become more popular — over one-third of big public companies now provide SAYE share plans at all levels of management. Options are relatively tax-efficient and Peter Brown of the Top Pay Research Group says that in a stagnant perks scene "the only sign of action is in share options. ESOPs (employee share ownership plans) are likely to be one of the fastest-growing staff performance reward schemes."

- "Caring" benefits — childcare and extending benefits to family — have been hit by recession but will surge again when economic confidence returns. Over 50 organisations now offer childcare vouchers under the new scheme run by the Luncheon Vouchers company.

Multinational companies are working to ease the transferability of benefits across national frontiers. C&W, for example, is now looking at more flexible pension arrangements to encourage truly international man-

agement. This is crystal-ball gazing, but how should today's job seeker evaluate the benefits element in the pay package?

Although many staff undervalue their non-pay benefits, Michael Pearce, director of Noble Lowndes Compensation, says: "More and more employees are becoming aware that basic pay is not the only item to negotiate in their compensation package."

Mr Robinson at C&W advises job-seekers to "think about what the benefits offer say about an organisation rather than trying to work out their cash value. This may help you decide if it is an organisation you wish to work for."

Mr Coulter agrees: "The additional benefits in the package should not be a deciding factor in a job move."

He advises job applicants to look at the prospects for the job and for the company: "In the current climate you need to look at security and think about paying the mortgage."

Details: Noble Lowndes Management Compensation, PO Box 144, Norfolk House, Wellesley Road, Croydon CR9 3EB (081-686 2466); Reward Group, Reward House, Diamond Way, Stone Business Park, Stone, Staffordshire, ST15 0SD (0783 813566); Top Pay Research Group, Upper Ground Floor, 9, Savoy Street, London WC2R 0BA (071-836 5831)

LIFE AFTER REDUNDANCY

Castaways on a foreign shore

There is nothing simple about redundancy, but imagine the complexity of losing your job while working overseas. Schooling and accommodation, often paid for entirely by an employer, become critical considerations. Before "what to do next" comes the even more crucial question, "where to go next?"

"This is always difficult," says John Stork, the chairman of headhunters, Korn Ferry. "Many people desperately want to stay where they are but in general any advice would be to go home to where you have your biggest contact base and then treat the whole exercise as a straightforward search."

Derek Edwards, managing director of outplacement consultants, Sanders & Sidney, is less pessimistic. "Quite a number of British executives are wanting to stay in the United States and Canada, and over there they do want people who understand the markets and people on their side."

Alan Bridges is an example of one who was not so lucky. He was working in Calgary for an independent oil company. An outside shareholder opposed to the international operation in which he was working doubled its holding. Then Mr Bridges' boss was seen emerging from the boardroom red in the face and "mad as hell". Mr Bridges says: "You could see the writing on the wall."

In spite of this, Mr Bridges was lured into a false sense of security. He liked Calgary, he had a girlfriend there, and in any case he was expecting

a large severance payment. Sadly, he declined offers of a job in Houston. The inevitable happened. Mr Bridges was read his severance contract and asked to leave forthwith.

"I phoned Houston, London, Jakarta, Bangkok and Singapore. It became obvious that the oil business was still buoyant in London, and that in south-east Asia it was doing OK." He began sending his curriculum vitae to employers in the UK and made more phone calls to old contacts. He got two interviews set up in London, saved up his airline mile

Bridges is not really happy. "I don't like London at all," he complains. "After life in the prairies, I like big open spaces." And then, of course, his girlfriend is still in Calgary. She has a well developed career, which would be difficult to relocate.

In contrast, John Vinner did not have to deal with the girlfriend problem when he was made redundant in Hong Kong. He already had a wife and two children. He had one child already at boarding school, and a second, aged seven, due to follow in several months' time, so schooling at least was not a significant factor in the decision to stay or go. However, housing did.

"Originally I was offered six weeks' rent," said an appalled Mr Vinner. In the end, after some tough negotiating, Mr Vinner got eight months. "I told them to go out and think about it. You can't just dump a senior executive with eight years' service, 7,000 miles away from home."

Mr Vinner's accommodation was costing nearly £5,000 a month. If the company had not revised its initial offer, Mr Vinner would have had to go back to the UK (he now considers himself more at home in Hong Kong, and he would never have got his present job, a substantial promotion).

For both Mr Bridges and Mr Vinner it was a case of keeping their nerve. Mr Vinner says: "Stay calm, and constantly question every decision you make. Is it a nice thing to do? Is it the right thing to do? Believe in yourself, and just carry on."

'I don't like London. After life in the prairies, I like big open spaces'

age points and flew over to stay with his mother. Wright Associates, the outplacement consultancy advising him, transferred his contract to their London office.

Although employed, Mr

CLARE HOGG

071-481 4481

GENERAL APPOINTMENTS

071-782 7826

FORGET THE RECESSION
1992 COULD BE THE YEAR FOR YOU

Key individuals required to fill management vacancy in major group expanding in the U.K. and mainland Europe

**New Year
New Era
New Challenge.**

Call Robert Hyde or Ray Russell in confidence.
071 376 7070

Special Events and Membership Manager
£15,000-£18,000

The British-American Chamber of Commerce is a small, West End based organisation offering a wide range of events and activities to its membership.

We now wish to recruit an effective manager, preferably a graduate, who must have had at least 3 years' experience in the Special Events/Membership/Marketing fields. He must be an excellent writer and verbal communication and presentation skills are key. Your main responsibilities will be to supervise and execute all aspects of Special Events including: developing sponsorship; innovation of programme concepts and organising venues as well as co-ordinating all areas of membership growth and sales.

Please apply in writing with full career history to Fiona Foster, UK Director, British-American Chamber of Commerce, 10 Lower John Street, London W1R 3PE.

HAYFIELD FINANCE LTD.

require finance agents in all areas. Excellent commissions. Ring for info pack. **0302 772146** Fax: 0302 772146

MARKETING TRAINEE

Like computers & People? Promote computer training to London companies. Compose and type own letters press releases etc. Basic + Bonus. Non smoker. Phone Word Associates **071 277 9433 (4-6PM)** and tell us how wonderful you are.

COMPETENT Financial Director of a medium sized company. Experience in handling recession conditions successfully. I am a qualified Chartered Accountant and an MBA. Reply to Box No 7006

DO YOU TRADE WITH CHINA?

1991 Chinese House Grants opportunity to use Language/Intelligence of China. Also good French and Spanish. Office/Travel/Hotel experience. Adaptable and enthusiastic.

Fax: **0787 474252**

PROFILES

LOOKING FOR ACTION

Experienced and professional Marketing/Finance 10 executive and innovator, skills from strategic planning to results. Previous experience Europe, India East, N. Africa, USA.

Recently completed \$3 million assignment at visionary start world initiative. Seeking new challenge at home or abroad.

Proven action with successful results.

Phone: (010) 47-5-105620 Fax: (010) 47-5-105621

or Reply to Box No 7043

BUSINESS / FINANCIAL GRADUATE
(or Commerce-Related degree)

Energetic, Bright & Ambitious graduate required for small and fast-growing corporate finance company. Some work experience, preferably sales related, an advantage but not essential.

Prospect of rapid progression to Corporate Finance Executive in 12-18 months.

Write with CV to: Oscar Williams
Capital & Management Plc.
Hamilton House, Victoria Embankment
London EC4A 3DF

Editeur cherche journaliste
professionnel anglais parlant français
pour opération ponctuelle
susceptible de développement futur.
Ecrire s/réf. 22400 à :
EUROMESSAGES, B.P. 80, 92105
BOULOGNE CEDEX, France, qui
transmettra

GRADUATE PROFILES

GRADUATE: FIRST CLASS (HONS) BUSINESS STUDIES

Strong Marketing 1st. 1 year experience marketing communications dept. of multinational company. Practical experience of market research in various forms. Computer literate. Awarded Dean's Prize for best final year undergraduate in the Marketing Business School 1991. Clean full driving licence. Willing to relocate.

Seeking high paid graduate position in a company marketing function. Investment in CRM and working towards MSc.

Please telephone 0480 764508 OR reply in writing to Box No. 6979

PROFILES

COMPUTER PROBLEMS?

If you're looking for an experienced manager to solve your computer department problems, develop your systems and help your managers get market edge.

Look no further!

Information Systems Manager southern based, over 20 years business computing experience latterly running a Computer Department. Expertise includes strategy and business systems development to man management, day-to-day operations and user support, both for mainframes and PCs.

Please Reply to Box No 6995

STRATEGIC MARKETING MANAGER.

Marketing Manager, MBA (Manchester Business School). Five years experience of market analysis, finding and developing business opportunities, building and maintaining customer relationships and strategic product development. For UK's largest retailer. Now seeks new challenge.

Please reply to Box No 7084

ENTERPRISING & DYNAMIC ECONOMICS GRADUATE

With a nose for business needs trainee purchasing managers position with study leave for the L.P.S. Qualification. I have a clean driving licence, excellent communication skills, and 18 months work experience in finance.

Contact Mark Worthington to arrange an interview.
Work (0865) 810 272
Home (0865) 714 299.

Mature (44) highly qualified totally bilingual language consultant
(B.A. Hons. MIT)

Recently returned after 21 years in Italy with experience in education and arts, seeks interesting varied employment with opportunity to use superb language and interpersonal skills. Mac user.

Please Reply to Box No 7000

DIRECT MARKETEEER
10+ years experience mid 30's

Former media/age business director of several top 10 Direct Marketing Agencies

- Supplier of client companies as well as agencies
- Consumer and business to business (in most sectors)
- Strategic/presentation skills
- Proven track record
- Based Central London will travel

Tel 071-732 9582 (24 hrs) Fax 071-586 2337

CAREER SERVICES GUIDE

Manager £20K+ Career need?

Our comprehensive, professional help with your job search campaign is fully in line with a new job opportunity 20% faster than "job-a-doodle" AND improve your prospects, regardless of age.

Programme can be tailored to your needs and budget.

Career Development team only has available:

Telephone: **0203 405588 (9am-5pm)** to arrange a free initial consultation. Member of the Chartered Institute of Personnel Management.

A BETTER CV SERVICE

"Don't leave your next career move to chance"

We are UK's leading CV Presentation Company. Laser Printed & Fully Guaranteed.

Call TODAY for your FREE Information Pack
SCM CAREER SERVICES 071 431 6828

JOBS ABROAD

Construction, Marketing, Sales, Farm, Farm Workers, Labourers, Teaching, Secretaries, Motor Vehicle etc.

* USA * CANADA * AUSTRALIA * EUROPE * ASIA *

From 3 months to 3 years Male/Female

WAGES UP TO £100 PER WEEK. BRITAINS LEADING SPECIALIST.

Send 2 first class stamps for FREE 1992 brochure to:

GLOBAL PIONEERS Dept. TT30/1
195 Leicester Road Marcombe, Leam, LA4 5QR.

INSTITUTE OF COUNSELLING

COUNSELLING SKILLS COURSES

- Certificate Courses
- 1 Year Diploma Course
- 2 year Diploma Course
- Training Resources

All courses in a home study basis.

For further information write to:

Institute of Counselling
Dept TT30/1, 15 Hope Street, Glasgow G2 6AB

EDITORIAL SKILLS BEGINNERS COURSES

Distance learning courses in editing and proof reading/Experienced and caring tutors. 19% inclusive fee.

Write for details to: **Chapman Publishing, South Barton, Poole, Dorset BH14 6JH, or telephone 0975 69296/69605**

JOBS ABROAD! WORLDWIDE

Apply now for the new fully guaranteed guide. We show you where to find the vacancies and the best way to get them, plus a whole lot more!

Send for your copy of our amazing & guaranteed guide. NOW!

Complete your application form (only 11p) and send to:

CVS
0270 238858/238864
Invest in your future World!

CV's

For the cost of the 1st class stamps have your CV written by Professional Recruitment Consultants.

Laser Printed

071-436 0766

By post, telephone or personal consultation

9 Great Russell Street, London, WC1B 3NH

COMMERCIAL PILOT

EXCITEMENT, PRESTIGE, HIGH REWARDS

Your career as a QUALIFIED COMMERCIAL PILOT could start as little as 12 months from now.

No previous qualifications or experience required.

2 DAY SEMINAR & FLIGHT ASSESSMENTS FEB 6th & 9th 1992 - VAT

FULL TIME TRAINING COURSE STARTS APR 27th

For free information pack contact:

South East College of Air Training
Lymington, Kent Tel 0679 21236

BETTER POSITIONS REQUIRE PROFESSIONAL CV'S

We have extensive experience in the preparation of CV's in the Engineering, Computing, Accounting, Banking, Sales and Marketing fields, as well as many others.

RING ACADEMY CV'S NOW ON
081 547 3796 (24 HOURS)
ALL CREDIT CARDS ACCEPTED

OVERSEAS EMPLOYMENT & WORKING HOLIDAYS

Opportunities Available Worldwide.

Temporary or Permanent, Skilled or Unskilled including: Australia, The Caribbean, Canada, Africa, U.S.A. and Europe.

For Further Details of our service send 1 x 3p stamp to:

Dept 1 GLOBAL EMPLOYMENT SERVICES
8, DOUGLAS AVENUE, WHITSTABLE, NENT GTS 1BT.

FREEPHONE 0800 622414

For our CV services information pack. Your faster way to a new job and a better lifestyle.

Career Movers' Companion

WORLDWIDE EMPLOYMENT

Highly paid positions available in Australia, Canada, Florida, Greece, Ireland, Portugal, Spain, Malta, Madeira, Canary Islands, Italy, and France.

WAGES UP TO £1000 PER WEEK

are commensurate with some earning well over that. No selling involved, Male or Female. No previous experience. Suitable for any age 18+.

Send for free information pack to:

FLIGHT TO FREEDOM
Dept TT30/1, 51 Chesham Road, Hemel Hempstead, Herts HX1 3YX.

THE CONSULTANT NETWORK

Bringing diverse skills together for mutual benefit.

Enable contact with others to question your business opportunities

0455-202611

BROOKSIDE SECRETARIAL COLLEGE CAMBRIDGE

(Reaffirmed)

2 Brookside, Cambridge CB2 1JE (0223-54638)

SIX AND NINE MONTH PERSONAL ASSISTANT THREE MONTH INTENSIVE

(also a level 1 GCSE)

Including shorthand, typing, WP, IT, Audio, Fax, Telex, Languages, Business English and Administration. Courses commence in September, January and April.

A CAREER IN TECHNICAL AUTHORSHIP

There is a constant demand for technical authors throughout industry. If you have a technical background, a qualification in technical authorship can open up the prospect of a new and rewarding career.

For details of a comprehensive open learning course, leading to recognized qualifications in this field, send for information pack to:

Technical Services
FREEPOST (TMS), Devon, Cornwall, LA12 7ER
Tel 0229 56553

071-481 4481

EXECUTIVE OPPORTUNITIES

FAX 071-782 7826

THE FINANCIAL TRAINING COMPANY

MANAGING DIRECTOR

PROFESSIONAL TRAINING

A MEMBER OF

Wolters Kluwer

The Financial Training Company provides training programmes for a comprehensive range of professional qualifications, for example those awarded by The Institute of Chartered Accountants in England and Wales, The Chartered Association of Certified Accountants, The Chartered Institute of Management Accountants, The Association of Account Technicians, The Institute of Taxation, The Securities and Futures Authority, The Stock Exchange and The Society of Investment Analysts. It also provides management training and technical update programmes through a wide range of courses and conferences. It has an established reputation as leader in its specialist professional training markets and is determined to widen its field of activities. Annual turnover is now in excess of £20m with a team of some 300 people.

The Company is a key U.K. member of Wolters Kluwer n.v. a £700m education and information services group whose interests extend throughout Europe and the U.S.A.

The significant growth of the Company's activities has led to restructuring of operations into distinct profit centres each having a main Board Director and supported by a small central staff team. The appointment of the present Managing Director to the position of Company Chairman has now created this excellent opportunity for a new Managing Director to implement ambitious plans for the successful development of the business.

Reporting to the Managing Director of Wolters Kluwer (U.K.) the person appointed will hold full accountability for the achievement of both the short and long term goals envisaged.

With a clear understanding of effective management styles within an operating company of a major international group it is likely that the job holder will have:

a degree with a further qualification either academic e.g. MBA or professional e.g. chartered accountancy;

responsibility at board or partner level in a professional training group or other service based organisation;

the ability to bring clear strategic focus to the business;

strong motivational skills which will achieve exceptional performance from his/her team.

The excellent benefits package offered includes a performance related bonus scheme, non-contributory pension scheme, BUPA and company car. It is unlikely that the successful candidate will currently be earning less than £55,000.

Applications giving full details of qualifications and career history should be sent to:

Peter Jones, Wolters Kluwer (U.K.) plc, Avenue House, 131-133 Holland Park Avenue, London W11 4UT.

The Abbeyfield Development Trust Director (Chief Executive)

Challenging and rewarding opportunity to set up and manage a major new national fundraising and marketing organisation to support and expand the excellent work of the Abbeyfield Society. Top calibre Trustees committed to the Trust's objectives.

ABBEYFIELD

- Founded in 1956. Provides supportive residential accommodation enabling the elderly to live together in a family atmosphere in their own community.
- Under the guidelines set down by the National Society, 600 autonomous local societies provide for some 8,300 residents in over 1,000 houses.
- The Trust will raise funds to finance capital projects and support residential costs and will heighten the profile of Abbeyfield.

THE POSITION

- Reporting to the Chairman of the Trustees. Responsible for developing and managing an organisation and strategy to meet the Trust's aims.

- Support the Chairman and Board through the private appeal phase: launch and sustain diversified public campaign to meet demanding targets.
- Liaison with the Charity on utilisation of funds, public affairs and local fundraising activities.

QUALIFICATIONS

- Track record in marketing and/or fundraising at senior level in major blue-chip organisation.
- Experienced manager, confident personality with strong inter-personal and communication skills.
- Self starter with drive and flair. Commitment to channelling energies into the charity sector.

Please write, enclosing full cv, Ref SL0320
7 Shaftesbury Court, Chalvey Park, Slough, SL1 2ER

SELECTION

SLough • 0753 819227
BIRMINGHAM • 021 233 4656 • LONDON • 071 493 6392 • BRISTOL • 0272 291142
MANCHESTER • 0625 539953 • GLASGOW • 041 204 4334 • ABERDEEN • 0224 638080

Head of Public Affairs Upstream Oil & Gas

c.£50,000

London

Key role to develop public affairs function for this well established operating company as it continues through a period of growth.

THE COMPANY

- UK subsidiary of a leading international exploration and production company.
- Impressive track record in the UK sector; extensive involvement in offshore development projects.
- Growing international brief.

THE POSITION

- Newly created position to develop and implement strategy for public affairs.
- Emphasis on external communications with Government and regulatory bodies.
- Responsible for media relations.

- Handle sensitive environmental issues.

QUALIFICATIONS

- Age mid 30's to early 40's, graduate-calibre, ideally with commercial background in upstream oil industry.
- Impressive track record heading up corporate affairs in blue chip business; experienced in dealing with Government agencies.
- Outstanding communicator with good presence, maturity and initiative.

Please reply in writing, enclosing full cv, Reference 10422
54 Jermyn Street, London, SW1Y 6LX

SELECTION

LONDON • 071 493 6392
SLough • 0753 819227 • BIRMINGHAM • 021 233 4656 • MANCHESTER • 0625 539953
BRISTOL • 0272 291142 • GLASGOW • 041 204 4334 • ABERDEEN • 0224 638080

Regional Personnel Management Major UK Plc

To £32,000 + Car

Home Counties, North & Scotland

Exceptional and new key managerial opportunities for committed and ambitious fast track HR professionals to drive the development of excellence in managerial resourcing and development.

THE COMPANY

- Major retail subsidiary of blue chip plc. Profitable with strong market share growth.
- Strategically driven with assertive growth plan supported by young, dynamic board.
- Well respected HR function committed to even further improving the performance and effectiveness of management to maintain the impetus of change.

THE POSITION

- Budget responsible for identifying, planning and implementing divisional management training programme. Report to Senior Manager.
- Develop strong relationships with senior line management. Make major contribution to HR development for division and Group.

- Drive divisional succession planning and management recruitment programme.

QUALIFICATIONS

- Graduates, aged 25-35, with relevant HR experience gained in a fast moving environment. Line managerial experience advantageous.
- Enthusiastic and commercial results-orientated managers.
- First class communication skills. Credible and capable of innovative thinking.

Please reply in writing, enclosing full cv, Reference 1K4469
54 Jermyn Street, London, SW1Y 6LX

SELECTION

LONDON • 071 493 6392
SLough • 0753 819227 • BIRMINGHAM • 021 233 4656 • MANCHESTER • 0625 539953
BRISTOL • 0272 291142 • GLASGOW • 041 204 4334 • ABERDEEN • 0224 638080

Sales Manager Retail

c. £40,000 + Significant Incentives

Location flexible

New high profile role working closely with the Board of this highly respected and long established specialist niche retailer. Successful and growing business.

THE COMPANY

- Multiple outlet consumer products business. Superb record of profit and market share growth.
- Marketing led company with considerable spend on media advertising and promotional campaigns.
- Talented and dedicated team of Directors with creative and forward-thinking management philosophy.

THE POSITION

- Develop and implement marketing strategies to grow market share. Sell ideas to Store Managers.
- Key remit to establish controls and initiatives to attain aggressive sales and profit targets. Introduce "achieving" culture in stores.

- Examine other distribution channels, possibly telesales, catalogue or other media linked routes.

QUALIFICATIONS

- Proven sales and marketing management experience in leading blue chip company. Age 30-40.
- Inspiring leader and manager. Profit orientated with outstanding negotiating and interpersonal skills.
- Strategic planner able to conceptualise. Tough and resilient lateral thinker.

Please write, enclosing full cv, Ref GL0424
NBS, Bennetts Court, 6 Bennetts Hill, Birmingham, B2 5ST

SELECTION

GLASGOW • 041 204 4334
LONDON • 071 493 6392 • SLough • 0753 819227 • BIRMINGHAM • 021 233 4656
MANCHESTER • 0625 539953 • BRISTOL • 0272 291142 • ABERDEEN • 0224 638080

North Sea Oil & Gas Projects Business Development Manager

From £30,000 + Enhancements

Thames Valley

New position created from strength for ambitious multi-disciplined engineer to develop business opportunities for this high technology company.

THE COMPANY

- Leading UK Production Technology Group. Provides consultancy service to upstream sector. Part of £450m organisation.
- International reputation for engineering innovative solutions to E&P problems.
- Significant strength in quality staff, advanced software capability, continuing investment in R&D and product development.

THE POSITION

- Responsible for obtaining front end and specialist engineering studies for field development projects from oil and gas companies.
- Develop R&D and consultancy opportunities in oil and gas production technology.

- Maintain close links with senior oil company executives. Ensure client requirements are fully met.
- Develop forward business strategies.

QUALIFICATIONS

- Aged 30-37 with engineering degree. Minimum five years experience in offshore oil and gas development projects.
- Strong background in topsides and/or subsea production systems. Must have worked on front end feasibility/conceptual studies with operating oil company, specialist consultancy or major contractor.
- Commercially aware, highly motivated and resourceful. Ability to operate at highest level.

Please write, enclosing full cv, Ref L0423
54 Jermyn Street, London, SW1Y 6LX

SELECTION

LONDON • 071 493 6392
SLough • 0753 819227 • BIRMINGHAM • 021 233 4656 • MANCHESTER • 0625 539953
BRISTOL • 0272 291142 • GLASGOW • 041 204 4334 • ABERDEEN • 0224 638080

Market Manager Consumer Electronics

c.£30,000 + Bonus + Car

South East

A leading supplier of electronics technology has major growth plans in the UK market place. This is a highly accountable and challenging opportunity for an experienced marketing professional.

THE COMPANY

- Leading edge of technological development. Substantial multi-million pound organisation.
- Major presence in the U.K. market.
- High profile brand, fast changing environment.

THE POSITION

- Research market place, create new market propositions.
- Manage products through to launch.
- Champion products post launch. Ensure revenue and profit performance.

QUALIFICATIONS

- Classically trained marketing executive. Aged 25-35. Business degree. Marketing or management qualification an advantage.
- Proven strategic and operational consumer marketing experience, ideally in brown goods.
- Creative, analytical, commercially astute. Well developed interpersonal and communication skills.

Please reply in writing, enclosing full cv, Reference SL0425
7 Shaftesbury Court, Chalvey Park, Slough, SL1 2ER

SELECTION

SLough • 0753 819227
LONDON • 071 493 6392 • BIRMINGHAM • 021 233 4656 • BRISTOL • 0272 291142
MANCHESTER • 0625 539953 • GLASGOW • 041 204 4334 • ABERDEEN • 0224 638080

DIRECTOR GENERAL

INSTITUTE OF PERSONNEL MANAGEMENT

The Institute wishes to appoint a Director General to take office as soon as possible at its Headquarters in Wimbledon.

The Institute is the professional body providing services and support to nearly 50,000 members in the UK and the Republic of Ireland. It is dedicated to the advancement of good personnel management practices. Its activities include policy development on the personnel issues of the day; a national education and examination programme for entry into membership; the provision of training courses and conferences; an information service; research and publishing of management books and Personnel Management and PM Plus.

As the Chief Executive, the Director General will:

- * Enable the President and Council to set a clear direction for the Institute in the UK, Ireland and internationally, by providing a coherent set of policies, plans and programmes.
- * Raise the public profile and influence of the Institute and thereby the profession on employers, governments and interest groups.
- * Maintain an organisation (structure, people, process) capable of sustaining the

performance which the Council and profession require of it.

- * Achieve the annual operational and financial plan for the Institute.

The successful candidate will be required to drive through the strategy which the Institute has developed for the role of the personnel function, in meeting the competitive challenges for employers in the future.

Candidates will be able to manage successfully a discrete operation, with board level

accountability and they should have a proven record of leading a team of senior managers and the exercise of firm financial control. The Director General will be required to establish and develop relationships with governments and other professional bodies and to represent the Institute publicly.

Salary and conditions will reflect the seniority of this post. The package will include a car and relocation assistance, where appropriate.

Please write in confidence, quoting reference IPM/ST to:

Roger Farrance, President, Institute of Personnel Management, c/o Electricity Association, 30 Millbank, London SW1P 4RD. Closing date for applications will be 14th February 1992.



INSTITUTE OF PERSONNEL MANAGEMENT

PROMOTING EQUAL OPPORTUNITIES

NatWest Life Assurance

A new venture - A new HR division

Bristol

When you combine the undoubted expertise of two of the UK's major financial names - National Westminster Bank and Clerical Medical Investment Group - then you create a force to be reckoned with. This force has been galvanised into creating a new life assurance company which will be amongst the UK's top ten life companies in new business terms when it is launched in January 1993. In short, it is probably one of the most exciting developments in the industry for some time.

The HR division will have a decentralised structure with a key central Department providing strategic direction, specialist advice and information services. The need is for HR professionals with the intellect, vision and vigour to help shape this new company. Candidates from financial services organisations, ideally insurance, and with experience of working within a decentralised HR structure, will be of particular interest.

Manager, Resourcing and Development c£40,000 + car
This Manager will have the pivotal responsibility for the development and implementation of the company's recruitment and management development policies and practices. Aged early/mid 30's, candidates must have managed a sophisticated resourcing and development unit and be used to operating at a strategic level.
Ref: A4390

Resourcing Manager c£25,000 + car
This job holder has the key role of developing, recommending and then implementing, recruitment policies and practices in terms of sourcing, specification and assessment to meet the needs of the business. The need is for an HR professional, probably aged late 20's with significant recruitment exposure.
Ref: A4400

HR Systems Co-ordinator c£25,000 + car
He or she will appraise needs and then recommend, implement and develop the Company's HR payroll and records system to provide effective, timely and accurate data. Applicants must possess experience of implementing and maintaining a major HR system and demonstrate involvement with the production of HR information and budgets.
Ref: A4410

For further information, contact Philip Johnson on 071-287 7007. To apply send him a copy of your CV, quoting the appropriate reference, to Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1X 1FE.

CJH Codd · Johnson · Harris

AUDITING INFORMATION SYSTEMS WORLDWIDE

STRATEGICALLY IMPORTANT ROLE WITH INTERNATIONAL TRAVEL

London-based
c. £45,000 + car + benefits

Inchcape Plc, the international marketing and services group whose turnover exceeds £4 billion, has wide-ranging business activities which include the marketing and distribution of motors, consumer and industrial products, insurance broking, inspection and testing services, shipping services, and a worldwide buying-office network.

Working closely with the Director, Group Information Systems on the future direction of systems audit within the group, you will play a vital role in improving this expanding, diverse group's business performance.

Liaising with Business Streams' staff and internal and external auditors, you will implement reviews and audits of all worldwide projects and major systems

developments, with particular emphasis on cost-benefit and risk analyses, and be part of any acquisition team as required. Appraising new plans, reviewing operational effectiveness and efficiency, and assessing completed projects will be crucial tasks.

Mature and independent, your 10 years' in-depth systems experience should include financial systems development and systems/financial auditing in an international group. With your strong analytical ability, experience of assessing costs and benefits of planned and completed projects, and familiarity with risk management techniques and applications, you have the ability to overview numerous projects simultaneously. Drive, creativity, well-developed interpersonal skills and a willingness to travel are essential.

To apply, please send a brief cv, in confidence, to Stephanie Twigg, Ref: 5617/CST/ST, PA Consulting Group, 123 Buckingham Palace Road, London SW1W 9SR.

PA Consulting Group
Creating Business Advantage

Executive Recruitment · Human Resource Consultancy · Advertising and Communications

c£45,000 +
benefits

Luxury Branded Goods

London

Managing Director

Unique handcrafted leather manufacturer supplying superb quality merchandise to exclusive retail outlets seeks to expand following its acquisition by a prestigious international group. A polished and mature all-rounder with vision and strong practical commercial sense is now sought to lead this expansion in the UK and internationally.

THE ROLE

- Develop a balanced sales and marketing strategy to widen the customer base, targeting undoubted opportunities in the capital cities around the world. Establishing close client and distributor relationships in key markets.
- Enhance management reporting and financial control systems. Tighten working capital management and upgrade production control systems.
- Heighten the corporate and brand profile achieving due recognition in appropriate circles for a premier product range.

THE QUALIFICATIONS

- Mid-30s+, graduate calibre, with first class experience selling and marketing luxury branded goods in the international market place to exclusive stores.
- Ideally run a profit centre and guided it through a period of steady and profitable growth. Financially numerate and familiar with manufacturing principles and controls.
- Mature and level-headed with determination to handle business development and sales personally. Personable and a team player with a deep seated commitment to quality.

London 071-973 0889
Manchester 061-941 3818

Selector Europe
A Spencer Stuart Company

Please reply, enclosing full details to:
Selector Europe, Ref S248012L,
16 Connaught Place,
London, W2 2ED
071-973 0889

ANALYST PROGRAMMERS SYSTEMS ANALYSTS
BUSINESS ANALYSTS PROJECT LEADERS

What's occurring in the Life Assurance industry...?

£20K to £35K + Excellent
benefits · BRISTOL

Something big is occurring. Something very big. The industry is bracing itself for the entry of a major new player.

£150 million worth of investment by one of the world's biggest banks and one of the UK's most successful Life Assurance companies. When the new company starts underwriting business this time next year, it will immediately be amongst the 'Top Ten' in its sector - by virtue of the bank's customer base, its partner's unique expertise, the quality of the products and the excellence of the systems driving the business.

These are being built around a UNISYS/LINC core combined with IBM mainframe and distributed intelligent workstations. The challenges in terms of analysis, systems development, project management and technical support are going to be met by highly talented teams of committed professionals. The teams which we're starting to put in place now.

More details about specific vacancies and specialist skills will unfold within these pages in the weeks ahead. But this is an opportunity to get your foot in the door now.

Would your expertise fall within one or more of the following broad categories?

- Technical or management skills in a UNISYS/LINC development or support environment.
- IT management in Life Assurance or other large financial services organisations.
- Business/systems analysis in a financial services IT environment - again ideally Life Assurance.
- PC development, particularly office automation, document image processing and windows.
- Financial accounting packages - especially OLAS.

If so, you could be on the threshold of a richly rewarding move. The company will be based in Bristol in a superbly designed, brand-new Quayside office complex. The training and flexible structure will provide exceptional scope and options for personal career development. And the packages on offer are excellent:

Salaries £20K to £35K, with cars and private health care at senior level
Performance related bonus
Profit share
Mortgage subsidy
Non-contributory pension
Relocation assistance where appropriate.

If you want to put yourself amongst the front-runners, call our consultant, Louise Smith on 071-253 7172 during office hours or on 0836 219410 evenings and weekends. Alternatively, send your cv, quoting ref: 441, to her at JM Management Services Limited, Chandos House, 12-14 Berry Street, London EC1V 0AQ. Fax: 071-253 0420.

JM 1982
1992

SALES DIRECTOR

Substantial Remuneration Package inc. Car
Hertford, Herts

EXPERIENCED SALES STRATEGISTS

Hutchison Telecommunications (UK) Limited is the country's largest cellular phone company and our paging, radio and data systems have fast established themselves at the forefront of the market. Since our beginnings in 1989 we've been building a reputation as the industry pioneers, not least with the UK's first National Telepoint Service, to be launched this year by Hutchison Personal Communications in Hertford.

We now have an excellent opportunity for an experienced sales strategist to manage and direct the Company's sales organisation, such that our sales targets are met both on time and within budget.

An important member of the management team, you will be totally responsible for the production and implementation of your own strategic and tactical sales plans as well as being actively involved in the Company's overall management with an emphasis on establishing and maintaining industry contacts.

Suitable applicants must be able to demonstrate proven sales management experience including a minimum of 3 years' at senior/board level. Knowledge of the consumer market place is essential with a preferred emphasis toward consumer electronics.

In return we can offer an excellent salary, 23 days' holiday, company pension, bonus scheme and private healthcare. If you fully meet the above criteria and would like to apply, please send a comprehensive CV to The Personnel Department, Hutchison Telecommunications (UK) Limited, The Chase, John Tate Road, Foxholes Business Park, Hertford, Herts SG13 7NN.

Closing date for applications 10th February 1992.

NO AGENCIES PLEASE

**Hutchison
Telecom**

BARCLAYS LIFE HAS MORE TOP JOBS THAN THERE ARE ON THE REST OF THIS PAGE.

Right now, we need a lot more people to market pensions, savings and investment plans at Barclays Life. Could you be a candidate for one of these top jobs?

Rest assured, there'll be comprehensive training. In a relatively short time you will become familiar with the fundamentals of selling, interview techniques and communication skills. You will learn all about pensions, life assurance, investments, unit trusts and the wide range of

products that are available from Barclays Life.

On joining, you will be attached to one of our branches and have access to a large customer base and the backing of the Barclays name. Nevertheless you will also be fully prepared to develop your own contacts independently.

Further support comes from our Marketing Department which constantly runs advertising campaigns to promote the products you will be selling.

Naturally, you will be expected to maintain our high standards of customer care, professionalism and ethical conduct.

So if you think you've got what it takes, can drive and have the use of a car, call us on 0800 785 388, and quote reference number 122301. We'll then arrange for you to attend a seminar.

Barclays Life is an equal opportunities employer.

BARCLAYS
YOU'RE BETTER OFF WORKING
AT BARCLAYS LIFE

NORTH KENT
C. £26,000 + CAR + BENEFITS

Computer Systems Manager

Cartwright Brice, part of W H Smith Ltd. Office Supplies Division, is a leading supplier of equipment, materials and printed matter to major UK companies. Turnover is in excess of £50 million.

As Computer Systems Manager, you will head a small team, assuming full responsibility for the operation and development of a new IBM AS/400 based management information system. The key challenges lie in developing a system which best serves the needs of the company and its customers, and in ensuring that employees are fully conversant with the system.

A graduate and probably in your 30s, you should have experience of business systems gained in a fast-moving distribution environment. You must be commercially orientated with well developed interpersonal skills.

For full details, write to our consultant Richard Simpson at John Curtis & Partners, 104/112 Marlebone Lane, London W1M 3FU, telephone 071-486 6849. Please enclose your c.v., state your salary, specify how you meet the criteria for this post and quote ref: 3100/ST.

CARTWRIGHT BRICE

International Systems Professionals

Develop a major integrated European system

Projects like these are few and far between. But then so are organisations like this international logistics business. A clear leader in a fast developing European market, they are part of a major PLC which has enjoyed exceptional profit growth each year for the last five years.

This growth - both recent and potential - has created the need for an ambitious, innovative system to network 66 locations throughout the UK, Scandinavia, Germany, France and Benelux. Supported by a \$multi-million investment, it will capitalise on the very latest open systems and client-server technology. Moreover, it is still in its earliest stages.

That's why they're now looking for the senior staff

who will put together the full team. Professionals who have the experience, business acumen and vision to develop the technology, specify the software and design the solutions that will boost performance.

To be effective, you'll need to have already worked in an international environment either in consultancy or for a major blue-chip organisation, and be prepared to travel. More importantly, you'll be a committed, imaginative, commercial 'hands on' manager - and as determined as our client is to create the ultimate systems environment.

You'll do so in one of the following West of London based roles.

Business Systems Development Manager

to \$60,000

Reporting to the IT Director, you will act as Project Director and take full responsibility for delivery. With at least five years' large systems project management or consulting experience, you'll have an independent-

minded and analytical approach, and strong commercial instincts. Familiarity with structured methodologies is essential. You should also have business standard French &/or German. Ref: SR/1

Technical Systems Manager

to \$60,000

You will be responsible for technical development and systems support across Europe - applications, networking and operations, and report to the IT Director. It is expected that you will have significant

influence on the shape of the development. With extensive experience in the client server environment which includes UNIX, RDBMS, LANs etc, you must have a 'hands on' management approach. Ref: SR/2

Quality Methods & Data Manager

to \$50,000

Reporting to the IT Director, you'll have already held state-of-the-art Q.A. jobs in a major PLC. This will enable you to establish methodologies and standards and

ensure total adherence to them, as well as developing the Company's data model. Ref: SR/3

Business System Project Managers

to \$40,000

There are two separate positions. One focused on operations, maintenance and purchasing, the other on sales & marketing, contract management and order processing. For either post, you'll need to have spent at

least three years successfully implementing systems in an international environment. Ideally you will also have a second language. Ref: SR/4

Whatever position you're equipped to fill, you'll find it's not just the work itself which is rewarding. The salary packages are highly attractive and you can also look forward to exceptional career prospects

and generous benefits.

Start the development process by writing, with a full cv, to Sean Redmond, IT Division, MSL Group Limited, 32 Aybrook Street, London W1M 3JL.

MSL International
CONSULTANTS IN SEARCH AND SELECTION

CHIEF EXECUTIVE

PESTICIDES SAFETY DIRECTORATE

TO £45,000 + BENEFITS Central London, Relocating to York 1994

The Organisation

A new Executive Agency - the Pesticides Safety Directorate - is planned to be set up under the Next Steps initiative on 1 April 1993. The Directorate will have primary responsibility for implementing the comprehensive legislation that governs the safety and use of agricultural and horticultural pesticides in the UK. Its work will be focused on maintaining the safety of human health and the environment from the sale, supply and the use of those pesticides and to promote efficient and humane methods of pest control. It will include pesticides registration and approval; the enforcement of controls to prevent misuse; negotiating harmonisation of controls within the European Community; acting as a centre of advice and expertise and liaising with national and international authorities.

The Directorate will have a total staff of nearly 200, three quarters of whom are scientifically qualified, and a budget of some £33 million.

The Role

Reporting directly to the Minister of Agriculture, Fisheries and Food, the Chief Executive will:

- lead and manage the Directorate;
- develop and implement a corporate plan and financial control systems, act as accounting officer to the Directorate and develop and meet quality standards and performance targets;
- manage the policy development;
- represent the Directorate in presenting the Government's policy on the safety of pesticides used in agriculture and horticulture and maintain close and effective relationships with other Departments, the European Commission and outside bodies.

Qualities Required

- proven track record in managing change, developing business plans and strategies and managing resources within the public or private sector;
- significant experience of policy work at Board level or within Government and an appreciation of the policy considerations affecting the safety of pesticides;
- the ability to represent the Agency externally and negotiate with its departmental and external customers;
- the ability to understand scientific issues.

The initial appointment will be for 5 years from 1 April 1992 with the potential for extension or permanent appointment thereafter, subject to performance.

Salary will be around £45,000. More might be paid for an outstanding individual. Other benefits include performance related pay, a non-transferable pension scheme and relocation assistance when the Directorate moves to York.

For further details and an application form (to be returned by 11 February 1992) write to Recruitment & Assessment Services, Alconet Unit, Basingstoke, Hampshire RG21 1UB or telephone Basingstoke (0256) 448531. Fax (0256) 846565. Please quote reference C/92/1365. The Civil Service is an equal opportunity employer.



Strategic Business Review

A major national plc. my client is driving hard to achieve progress in its corporate goals and culture change objectives.

A Business Review unit has been developed to provide project-based internal consultancy, cross-functional expertise and professional support to a range of strategic initiatives. They are now seeking a new head of this multi-disciplinary team, who will report directly to the Deputy Chairman.

The role demands broad business skills, vision and leadership. Your career to date will include senior line management or head of function experience. Ideally gained in a number of industries. An early background in financial audit/consultancy would be useful.

You need to be a graduate, professionally qualified (probably in accountancy) and with a record of success in effecting change in major companies. A credible and influential communicator, your interpersonal skills must have a cutting edge.

Please send your comprehensive CV (including full salary details) to Andrew Burke, Macmillan Davies Consultants, Salisbury House, Bluecoats, Hertford SG14 1PU. Tel: (0992) 552552.

An influential role
affecting Board level
decisions

c. £50,000 plus bonus,
car & benefits

Gloucestershire



Macmillan Davies



Mercury Personal Communications (MPC) is introducing a new age revolutionary telephone system (PCN), which will quite literally transform our lives. People will be able to communicate with each other on the move, in the office and at home. In fact it will offer so much more to both businesses and individuals, that before too long the idea of buying a telephone system which is connected to a wire will seem, well, quaint!

Mercury Personal Communications are the leaders in this communications revolution. Part of their huge investment is dedicated to building the most professional sales and marketing operation, drawing the very best people from a wide variety of industry backgrounds.

Mercury Personal Communications will revolutionise the way we use telephone systems - these seem to be management opportunities will revolutionise your career.

Divisional Manager - Dealer Group c.£45K

This key role will be to identify and develop a national network of dealers, distributors and business partners, in order to market MPC's products and services.

You will be responsible for writing and implementing the strategy for this division and ensuring that the necessary standards of quality and delivery are successfully established and maintained.

Your previous management experience will be fully utilised in recruiting a highly focused sales team.

You must have substantial experience of managing a dealer network, preferably within a high volume, low value, capital goods environment, typically: Telecomms, PC, office equipment or similar. Equally important is your commercial acumen, commitment to quality, and the desire to succeed. Ref: 6129

Divisional Manager - National Accounts Group c.£45K

You will be responsible for recruiting, building and managing a National Accounts Team which will offer high quality account management to the UK's most prestigious companies.

At the same time you will be forging and maintaining a close working relationship with the Mercury Communications sales force in order to provide the best and most complete service to our customers.

A proven track record of managing a Major Accounts or National Accounts sales force is essential, together with an understanding of account development techniques and strategies.

Ideally you should already be working in, or be familiar with, the Telecomms industry. An understanding of the Mercury Group would be an advantage. Ref: 6128

PEOPLE GOING PLACES.

... especially Senior Managers from FMCG, Telecomms and associated Industries.

Sales Admin Manager c.£30K

By providing the highest quality of customer service, your role will be key in enhancing the reputation of Mercury Personal Communications with our major accounts. You will manage a professional team and work with sophisticated information technology systems to fulfil demanding customer needs and to support the sales force.

You will therefore need a strong blend of managerial, administrative and interpersonal skills coupled with a "customer first" ethic, which may have been gained in a blue chip FMCG/Telecomms/Service industry background. A good understanding of the sales environment, where you will manage both internal and external relationships across many levels, is, of course essential. Ref: 6221

Logistics Manager c.£35K

To initiate and develop a national third party supply chain infrastructure from manufacturer to end user, either directly or via dealers. Key measures will be service quality, cost control and the flexibility to cope with a rapidly evolving environment.

You will have successfully managed, through third parties, a national warehousing and distribution system in one or more of the following sectors: food, drink, cigarettes, wines and spirits, direct mail or relevant communications related industries.

Ideal personal qualities, will include enormous enthusiasm, a hands-on approach and determination to succeed. Your future development will be linked to the success of this venture, and could extend to other divisions of the parent company. Ref: 6224

Trade Promotions Manager c.£30K

This role will be key in maximising the effectiveness of MPC's sales and marketing plans through nominated sales channels.

You will be responsible for developing promotional activity, POS, presentation materials, and "communications" events. This will require close liaison with the sales and marketing functions, and customers, as well as the management of external sales promotions agencies.

You are likely to have a blue chip FMCG, or similar background, where you will have gained considerable sales/marketing experience. Ref: 6223

Sales Planning Manager c.£30K

In broad terms your brief will be to analyse and forecast the performance of the sales channels, and major accounts, to recommend measures to enhance productivity and profitability. You will also support the sales force by providing management information and planning/administration of the sales remuneration scheme.

A clear prerequisite is for a highly numerate and analytical individual with well developed commercial awareness. This will have been gained in a blue chip FMCG/Telecomms or similar background. Good communication skills are essential to "sell" your ideas to all levels of management within Mercury Personal Communications. Ref: 6222

Sales Training Manager c.£35K

To achieve MPC's demanding business objectives, we believe that training is essential for all people involved in the sales process. You will, therefore, devise and implement plans to deliver technical and sales skills training to the sales force and work with dealers and other sales channels. You will be supported by a team of trainers to address the various training areas.

From a blue chip FMCG, Telecomms or IT background, you will be an experienced "sales training professional". Ideally you will have been a sales manager and have had responsibility for major accounts. An up-to-date knowledge of training "best practice" is essential. Ref: 6220

Based in LONDON and the SOUTH EAST, each position carries a highly competitive salary and a fully comprehensive benefits package, including share option and an attractively flexible company car scheme.

For a thorough briefing, please send a full CV, quoting the appropriate reference number, to Tracey Richardson or Shirley Pruden, at Highfield International, 1 London Road, Newbury, Berkshire, RG13 2JL. Telephone: 0635 33923. Fax: 0635 38837.

Applications from recruitment organisations are welcome, however MPC request that they are directed through Highfield International to our retained consultant, STEPHANIE KIRBY.



Helping you map the way ahead.
EXECUTIVE SEARCH & SELECTION

MERCURY PERSONAL COMMUNICATIONS

Chief Executive

Life Assurance
Scotland,
c.£100,000 Package

This well established life assurance office, with assets in excess of £100m, is currently undergoing a substantial change in its culture and commercial development. As a result the organisation has created a new management position and now seeks to appoint a Chief Executive of the highest calibre to lead and guide it in the realisation of ambitious long term development plans.

Reporting to the Board, your key objectives will be to further establish and enhance the organisation by managing and completing the process of change, ensuring that policies and procedures are in place and subsequently maintained to achieve results.

With excellent interpersonal and management skills, you must be able to demonstrate substantial experience and success in a senior position within a recognised life assurance organisation, ideally Scottish. It is unlikely that anyone below the age of 40 will have the necessary breadth of knowledge and skills to fulfil this role.

The attractive remuneration package includes a high basic salary, executive car and a range of benefits commensurate with a position of this level.

Male or female candidates should submit in confidence a comprehensive c.v. to: G.I. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax: 021-454 2338, quoting Ref: B18302/ST.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR AND EUROPE

Group Chief Executive

Agriculture And Leisure
East Of Scotland,
To £45,000, Car,
Significant Equity Participation

For the past twenty years this Group has been a major force in the manufacture, sales and distribution of a range of animal feedstuffs and sophisticated feeding equipment for farm livestock. Ffarm, Nurs-ette and Kingdom are leading and respected names in the agricultural, companion and pet markets throughout Scotland and Northern England.

With the present Chairman and Managing Director reaching retirement age, they now seek a dynamic Chief Executive to lead the Group forward into a period of sustained growth and further expansion. This calls for an individual of the highest calibre with a natural flair for business and the ability to manage a complex commercial operation on a sound footing. Candidates, ideally aged 35-45, with proven success as senior managers will see this as a quite unique opportunity to realise their ambition of running their own company and developing it into an acknowledged market leader.

The comprehensive package reflects not only the responsibility of the position but also the opportunity to have a significant financial stake in the future prosperity of the Group.

Male or female candidates should submit in confidence a comprehensive c.v. to: J.A.D. Fisher, Hoggett Bowers plc, 21 Charlotte Square, EDINBURGH, EH2 4DF, 031-220 3980, Fax: 031-220 3998, quoting Ref: R12064/ST.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR AND EUROPE

Company Secretary

International Engineering plc
West Midlands Based,
To £40,000, Bonus,
Car, Benefits

Our client is a successful multi-disciplined engineering group which trades in a variety of market sectors having extensive operations throughout the UK and Europe. The impressive growth achieved by the company in recent years, combined with the need to implement a strategy for future development, has created this opportunity to operate at main board level. Reporting to the Group Finance Director, the role demands a pro-active approach to all aspects of the secretarial role including key areas such as pensions, insurance and property. You must also possess the necessary ability and personal presence to make a substantial contribution to overall group policy.

Educated to degree level, you are likely to be either a qualified accountant or solicitor, and/or a Chartered Secretary with wide-ranging management experience at a senior level in a PLC environment. Candidates under 32 will probably not have the necessary breadth of knowledge for the post. Strong organisational skills, the ability to delegate, commercial experience and genuine drive are essential requirements.

This is an excellent opportunity to join an organisation in an exciting stage of its development. For the right individual it will prove an irresistible challenge.

Male or female candidates should submit in confidence a comprehensive c.v. to: I. Jenkins, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax: 021-454 2338, quoting Ref: B23052/ST.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR AND EUROPE

DIRECTORS SEEKING A NEW ROLE?

Maximise your potential in tomorrow's employment market



Demand more than well meaning Career Counselling or Outplacement advice. Insist on real direction to your job search based on current market intelligence and interview feedback with the most advanced Inplacement and Outplacement facilities.

Our subsidiary InterMec accesses over 6000 unadvertised vacancies annually - mostly between £40,000 and £200,000 p.a. - and makes recommendations from its approved candidate bank without charge.

Telephone Keith Mitchell on 071-930 5041 for an exploratory meeting without obligation

Landseer House, 19 Charing Cross Road
London WC2H 0ES
Tel: 071-930 5041 Fax: 071-930 5048

INTERMEC PLC - means much more

IVO ENERGY LIMITED BUSINESS DEVELOPMENT MANAGER POWER GENERATION PROJECTS

Excellent Salary + Bonus + Car London West End

Our client, IVO Energy Limited, is the UK holding Company of Imatma Veima Oy (IVO), the leading Finnish power and heat generation, transmission and engineering Company which supplies nearly half the electricity consumed in Finland. Combined Heat and Power (CHP) generation is one of the specialities of the IVO Group.

In the UK IVO is well established in the Independent Power Generation (IPG) market, operating the Peterborough 380 MW and Blyth 340 MW gas-fired power projects, and IVO's own development, the 1300 MW Humber Power Project, is well advanced. The Group also includes IVO International Limited (UK) which provides engineering services, and Sensonics Ltd, which produces scientific instruments for the power industry.

The role will involve initiating and developing power generation and CHP projects throughout the UK, drawing upon the Group's expertise both in the UK and Finland, and reporting directly to the Managing Director.

You will probably be 35-40 years old and have the following pre-requisites:

- successful IPG projects experience
- proven commercial ability
- a relevant and good engineering degree
- the credibility to negotiate with senior management
- creative problem-solving skills
- the ability to work with a small team
- high levels of initiative and drive

It is a challenging role within a dynamic international team based at the Blyth New Head Office. There will be an induction programme, both in London and Finland, and further opportunities for personal development within an expanding organisation.

Applicants should send their CV's with a covering letter, indicating present salary levels, to: Kiki Panjayan, Mercuri Urval Executive Service, Spencer House, 29 Grove Hill Road, Harrow, Middx. HA1 3BN, Fax No: 021 861 1978, quoting ref: EP/01/92.

Mercuri Urval
Executive Service
(Licence No. 52/1300)

KINETICA

...THE new force in the energy business

Kinetica has emerged as a leading player in the independent gas market in the UK and will shortly complete its first natural gas pipeline project. Currently selling gas to a variety of customers, from schools and hospitals to chemicals and heavy industry, we aim to develop into other areas and significantly expand our operation in the near future.

Formed in 1990 and jointly owned by Conoco (UK) Limited and PowerGen plc, we are committed to remaining a long-term leader in the UK energy business and are looking for the following people to join Kinetica and share our vision of the future.

ONSHORE PIPELINE DEVELOPMENT ENGINEERS

London £negotiable

Your challenge will be to assess the viability of new pipeline and other energy-related projects and prepare proposals for potential customers. This will involve route planning, contract proposals, operating and capital budget projections, as well as input to commercial agreements and submission of projects for approval by the Kinetica Board of Directors.

This is a demanding and highly visible role within a small, high calibre team. In addition to having a good, relevant degree, probably in an Engineering discipline, you will have at least 5-10 years' supervisory/management experience on UK onshore energy or pipeline projects. Knowledge of the onshore pipeline and gas regulatory regime is desirable.

Please telephone Alistair Sinclair today between 11am-3pm on 0753-840279 or from tomorrow on 071-436 7671 or forward your c.v. to him at the address below. Ref 5461/DE.

FIELD SALES PROFESSIONALS

Field based £18-30k + car

We need a small number of talented technical sales professionals for our gas sales team, with an emphasis on building long term customer relationships. Initially, you will be negotiating gas sales and providing technical support services to the industrial and commercial markets.

You must have sound experience of fuel application and utilisation ideally from within the gas, oil or electricity supply industries. A high level of drive, self-motivation and ability to work as the front-line representative of our company in complex discussions will be essential. Considerable travel within the UK will be involved.

Please telephone Peter Roberts today between 11am-3pm on 081-941 1074 or from tomorrow on 071-436 7671 or forward your c.v. to him at the address below. Ref 5461/SP.

COMMERCIAL ASSISTANT

London £15-25k

Your role will be to assist in the formulation of contracts relating to all aspects of Kinetica's business - the purchase, transportation and sale of natural gas together with pipeline construction. This will involve detailed negotiations and in-depth analysis of economic and contractual issues.

Probably a graduate in Economics, Law, Accounting or Business Studies, you must possess a good combination of analytical and commercial skills. This should have been gained from at least two years' experience in a complex, large-scale contracts environment, typically as a support member of a negotiating team.

A background in the gas, oil and construction industries would be of particular relevance.

Please write enclosing a detailed c.v. to Colin Edwards at the address below. Ref 5461/CA.

Negotiable salaries will reflect your experience and potential and, within our pioneering company, career prospects are exceptional.

Please send your c.v., including current salary and benefit details, to the Advising Consultant shown at Stafford Long and Partners Recruitment Limited, 12-14 Whitfield Street, London W1P 5RD. Please quote the appropriate reference. We are an equal opportunities employer.



H R Consultancy - London Based

Worldwide Operation - Middle East Focus

For nearly forty years the MSL Group has been a market leader in HR consulting, both in the UK and abroad. Within the International operation, our long standing and growing Middle East division is highly reputable, and has successfully developed high quality, responsive and flexible services for a blue chip client base of national and multinational groups.

It is for this team that we seek additional consultants with a rare mix of skills and experience, to bring an extra dimension to our work.

Whatever your specific background, you will relish the challenge of securing additional business both from new and existing clients - in a market that is newly awakened to all HR issues. You will also enjoy the freedom to develop innovative solutions, always ensuring

high standards of delivery.

Ideally, you will have successfully worked in the region, but you must at least have had significant exposure to the culture. Your experience should include some consultancy or executive recruitment work at a senior level although you may not currently be in HR. You will be assertive, commercially minded and committed. Some overseas travel will be involved.

There are excellent career prospects within the division and within the Group. The remuneration package is negotiable and will reflect the importance we place on these positions.

If you are interested in finding out more, please write to our Managing Director, John Hodgson, at MSL Group Limited, 32 Aybrook Street, London W1M 3JL.

MSL Group Limited

Transmission Operations Director

Heavy Duty Drivelines

Strategic Project Management In A "Hands-On" Environment

WEST MIDLANDS : £35,000 + EXPENSED CAR

At the leading edge in its field, our client is currently entering a period of innovative change which will dramatically alter the face of the Transmission Manufacturing Operation.

This will involve major multi-million investment in new technology and the introduction of flexible systems and processes in order to enhance product development and to achieve a reputation within an international marketplace as a "world-class" manufacturer.

To implement and manage such fundamental change requires the skills and commitment of an exceptional individual.

Reporting to the Managing Director, you will manage the continuous improvement cycle, and the evaluation, acquisition and introduction of sophisticated machine tools, whilst implementing the installation of cellular manufacturing and "best practice" techniques. It is essential, however, that whilst strategic issues are of paramount importance, you will also demonstrate the ability to manage this "stand alone" operation on a day-to-day basis. It goes without saying that this appointment

is critical to the future success of the Company. In order to flourish in this demanding environment, it is essential that you will have experience of a sophisticated production facility, coupled with a degree in Mechanical or Production Engineering and at least 5 years' post-qualification experience of manufacturing heavy duty drive lines including the machining, hardening and finishing of gears.

Previous exposure to project management and the introduction of cellular manufacturing techniques would be a distinct advantage.

If your technical ability is matched by exceptional man-management and motivational skills, then here is the opportunity to realise the full potential of your talent and experience.

Interested candidates should write with a full cv to Madine Clare, MSL Advertising, Quadrant Court, 50 Calthorpe Road, Edgbaston, Birmingham B15 1TH quoting ref: MC508.

These details will be forwarded direct to our client. Please list on a separate sheet any companies to whom your details should not be sent.

MSL Advertising

OPERATIONS DIRECTOR

Wiltshire Hi-Tech £50,000 + Exec car

Our client is a market leader in the field of Personal Computer Networking with business opportunities expanding on an international scale. They are currently seeking a high calibre Operations Director to join the senior management team and take control of their Wiltshire site.

A broad ranging role, you will be primarily responsible for ensuring the smooth and efficient management of both in-house and sub-contract manufacturing, including distribution, purchasing and stock control, as well as obtaining UK and international product approvals. Working in close liaison with sales and marketing you will be setting manufacturing schedules and ensuring the cost effective introduction and availability of new products.

To succeed you will need a thorough understanding of manufacturing and distribution and a strong

empathy for a results oriented, sales driven environment. Ideally in your late 30s, you should be a proven man-manager with several years' experience of computing/hi-tech industries.

This role provides significant scope to enhance the performance and reputation of our client's business and your ability to succeed will be rewarded with an excellent salary and comprehensive benefits package including private medical, life assurance, contributory pension and 20 days holiday.

To apply, please send a detailed CV, quoting reference number 01/114, with work/home telephone numbers to our recruitment consultants LJ Associates, 12 Celbridge Mews, Porchester Road, London W2 6EU. 071-243 1888.

L.J. ASSOCIATES

FINANCIAL CONTROLLER

Home Counties c.£45K + Company Benefits + Car

Our client is a wholly-owned subsidiary of a leading telecommunications group whose high profile in the Personal and Business Telecommunications Industry gives them world leadership in their chosen field.

As a leading supplier of mobile telecommunications, they are committed to ensuring that, as technology develops, the benefits are brought to the widest number of users in each market sector in which they operate.

Continued growth and success, coupled with their exciting plans for expansion, give rise to an exceptional opportunity for the appointment of an experienced Financial Controller with a proven record in a sales oriented company.

This senior management role offers an outstanding professional opportunity to shape the financial future of the Company. Reporting to the General Manager and as a full Management Team member, you will manage, develop and control the full range of financial, commercial and administrative services necessary to ensure the success of the business.

Major areas of responsibility will include financial planning, management reporting, development of financial and management systems, contracts and pricing including risk evaluation. A pro-active approach to the job will be essential.

The successful candidate will be a qualified accountant, ideally with a business degree or equivalent and a minimum of five years comprehensive experience within a high-tech sales oriented company. Candidates should also possess the communication skills and credibility necessary to influence senior management colleagues.

This is an excellent opportunity offering tremendous scope for personal and career development within a fast growing industry.

If you believe you have the required skills and experience please write in confidence, enclosing a full CV, to our advising consultants: Stamford Associates Limited, Cathedral House, Beacon Street, Lichfield WS13 7AA, Facsimile No: 0543 416078, or call 0543 416966 for further information.



Use your Management/Financial skills to the full

A senior position has been created for an energetic, enthusiastic Manager. Someone to act as No. 2 to the Clerk to the Magistrates' Courts Committee and capable of deputising for the Clerk as and when required.

This key post calls for competitive commercial skills to help steer the Leicestershire Magistrates' Courts Service through a period of national and local change. As a result of this change, your role will then be considerably enhanced.

Ideally in your early 30's you'll hold a management or accountancy qualification (if you also have an MBA, so much the better). Certainly you'll possess first rate communication, presentation and interpersonal skills: you will also have an innovative, 'hands on' management style that encourages and

motivates others. Your remit will involve you in the overall strategic planning, administration and running of the Service - including management of finances, premises and 120 staff.

Close liaison between the Committee, the County Council and the Lord Chancellor's Department will be necessary. You will also act as the Management Board's financial adviser so the ability to draft, implement and monitor the annual budget is essential.

If you think your background and experience match our requirements we'd like to hear from you. Apply in writing only please in the first instance enclosing a current cv to: Mrs M. C. Graham, Managing Director, Gayton Graham Limited, 94 London Road, Leicester LE2 0QS. Closing date 21st February.

GAYTON-GRAHAM
RECRUITMENT ADVERTISING-SELECTION-SEARCH

MANAGING DIRECTOR

CARDIFF

Competitive salary plus excellent benefits

Autopia Contract Hire Limited is the contract hire arm of Forthright Finance Limited, a rapidly growing part of the Bank of Scotland Group.

Following a time of significant change, we are poised to embark on a period of growth and expansion. As a result, we are now looking for an accomplished individual to lead an able and dedicated workforce through this challenging development into the 90s.

As Managing Director, you must be capable of converting vision into reality. More than likely aged between 35 and 45,

you will have a proven track record in the contract hire or mainstream finance industry which will illustrate both your leadership skills and business acumen.

In return, for your commitment and professionalism, we are offering a competitive salary dependent on qualifications and experience as well as company car, mortgage subsidy, relocation package where applicable and other benefits normally associated with a leading company.

To apply, please write, indicating current salary to: Sandra Spray, Group Personnel Manager, Forthright Finance Limited, Kingsway, Cardiff CF1 4YB.

AUTOPIA

To manage the biggest news story in European motor manufacturing

PUBLIC AFFAIRS MANAGER

From £35,000 + two lease cars & benefits
Burnaston, Derbyshire

未来

CREATING THE FUTURE TOGETHER

Two brand new plants in Derbyshire and Dordogne... 3000 new jobs created... an £840 million investment... these are statistics that make Toyota the biggest news story in the UK and European car markets. News that calls for the skills of an exceptional Public Affairs Manager.

In this single status working environment, our culture of teamwork will take root from the start. The shared commitment to excellence will be reflected in the quality of our products, our business efficiency, the strength of our relationships with the local community, and the major impact Toyota will have on the European motor industry.

As Public Affairs Manager your prime role will be to develop and maintain professional and effective Public Relations policies and practices. At the local level, for example, one of your priorities will be to demonstrate that we are a genuinely caring 'corporate citizen'... a good employer who is concerned for the local environment and seeks to contribute to the communities in which we operate. At a national level, you will be working to ensure that our interests and image are properly reflected with national media, the motor industry, government bodies and the business community at large.

This broad brief obviously calls for a graduate-calibre individual with a wide range of experience: an impressive track record within the industrial PR sector... a proven talent for co-ordinating media relations... a strong yet sensitive grasp on organisational issues... a strong team management and motivational skills... a willingness to assume the role of corporate spokesperson at local, national and industry level... a gift for guiding and briefing senior managers to present a positive and consistent PR message... a flair for scriptwriting and the preparation of visual presentation material.

It's a demanding brief but the salary will certainly prove attractive. The benefits include two lease cars, an excellent pension scheme, private health care and comprehensive relocation assistance where appropriate.

Are you ready to manage the biggest news story in European motor manufacturing? Please write with your cv, quoting reference 80026, to our advising consultants: The McGowan Partnership, 3 St Michaels Court, St Michaels Lane, Derby DE1 3JD. Fax: 0332 200532.

Toyota Motor Manufacturing (UK) Ltd is an equal opportunities employer.



TOYOTA

SENIOR CONSULTANT AND CONSULTANT FOR INTERNATIONAL BANKING SYSTEM PROJECTS

High-calibre graduates with proven project expertise and credibility at senior level

£28K - £40K + banking benefits inc. mortgage subsidy
London based - Frequent European travel

Our client is a leading European bank which is positioning itself as a major force in the Eastern European markets.

Expansion into all banking sectors through a growing number of international branches/subsidiaries makes this opportunity one of the most exciting challenges for the 1990's.

The systems strategy supporting this business driven expansion is dependent upon a mix of hardware and systems platforms. London is the main base for the IT resources implementing the systems strategy across the international group.

This is a challenge which can only be met by high-calibre graduates with good honours degrees and impressive track-records in project management within the international banking arena. Each individual project will necessitate working closely with customers to identify the particular European needs. User training and acceptance testing will be part of a brief which demands interpersonal and communication skills of the first order.

Aged late 20's to early 30's, you are looking at an opportunity for in-depth, high-profile involvement in the business, providing you're prepared to travel extensively throughout Europe, often at short notice. Polished, pragmatic and proactive, and likely to have the professional training of a major consulting firm, your prospects within this meritocratic bank will be quite outstanding.

European language skills together with IBM AS400 banking application experience will be a considerable bonus.

Salaries up to £40K will be supported by a mortgage subsidy, car allowance and major banking benefits.

If you have the confidence and credibility for such a step, please call our consultant Nick Reid on 071-253 7172 during office hours or 0860 666760 evenings and weekends. Alternatively, send your cv, quoting ref 442, to him at JM Management Services Limited, Chandos House, 12-14 Berry Street, London EC1V 0AQ. Fax 071-253 0420.

jm 1982
1992

SALES TRAINING MANAGER

Thames Valley: circa £35,000 + car

As one of the most progressive retailers of financial services in Britain, our client's commitment to product innovation and high standards of customer service have been key factors of their success, enabling them to build a firm foundation for further growth throughout the 1990's.

A wholly owned subsidiary of a U.S. based financial services organisation, they were launched in the U.K. in 1973 and now have over 160 branches nationwide, employing more than 1500 staff and serving more than 400,000 customers.

Training is targeted to have a positive impact on the overall business performance. That is why the successful candidate will be a strong leader of his/her team, with the force of personality to create belief in new ideas, whilst delivering credible, business training solutions.

Presently at managerial level, you will have an in-depth knowledge of training, gained in a large multi-site environment which has exposed you to all aspects of

the design, delivery and management of training programmes, using both internal and external resources.

The focus is on SALES & CUSTOMER SERVICE training, therefore previous sales exposure within a blue chip firm, or progressive service orientated environment is essential.

This high profile role offers unusual scope to rapidly widen and develop your career, together with a generous remuneration and benefits package, including non-contributory pension, private medical cover, and a quality company car.

APPLICATIONS ARE ALSO WELCOME FROM ENERGETIC SALES TRAINERS TO JOIN THIS TEAM.

For a thorough briefing in strictest confidence, please send your CV to Stephanie Kirby or Shirley Pruden quoting reference 6228, at Highfield International, 1 London Road, Newbury, Berkshire, RG13 2JL. Tel: 0635 33923. Fax: 0635 38837.



Helping you make the way ahead
EXECUTIVE SEARCH & SELECTION

Developing hospital business at the highest level

Have you reached the stage in your medical sales career where you want to rank among the very best in your field and do business at the highest level? If so, you should make a move to Roussel. Here we can offer you the challenge of developing our business in the fast-changing hospital market.

In this complex and competitive field, the quality of your sales approach is just as important as the quality of our products. You will establish a rapport with key decision-makers in the hospital team, acting as a trusted adviser whose opinion is valued, not merely on pharmaceutical matters, but also on a broad range of hospital issues.

Your comprehensive business and technical knowledge will be supported by exceptional powers of persuasion. An excellent strategist, you will use your knowledge of hospital practice and procedure to plan and implement a well co-ordinated long-term sales campaign. Meanwhile, your keen negotiating skills will ensure that every deal is closed on highly competitive terms.

To fill these positions, both created by internal promotion, we are looking for people with high aspirations whose achievements will also be recognised and rewarded with superb career development opportunities. To help you on your way you'll be offered expert support and first-class training.

We can offer you an excellent basic salary plus opportunities for commission. Benefits include fully expensed car, free family BUPA and free insurance (life, sickness and accident), and relocation assistance where appropriate. Current positions are available in Lancashire/Cumbria and East Anglia.

Please send a full cv to Angela Hamlin, Roussel Laboratories Limited, Broadwater Park, Denham, Uxbridge, Middlesex UB9 5HP. Telephone: Denham (0895) 834343 ext 4263.

TOWARDS A HEALTHY FUTURE



NATIONAL ACCOUNT MANAGER

In the beauty products business...



...quality is more than skin deep

c. £30k OTE + 2 litre car + benefits

Only the very finest beauty products stand the toughest test of all - our own uncompromising standards. At Laboratoires Garnier, part of the world-leading L'Oréal Group, there's no place for second best.

Synergie is just one of a range of high quality skincare and haircare products which includes such names as Ambre Solaire and Gracie. Their technological performance is underwritten by research; their success guaranteed by our understanding of this growing market. Now we need you on our National Account Management team to maximise their potential.

To sell our range into nationwide food and drug multiples, you must be a graduate, London-based, probably in your late 20s/early 30s, with at least two years' experience of selling to major UK retail outlets. Within the Group, a knowledge of French could prove useful to your own development.

But more important are your personal qualities. You're not a run-of-the-mill salesperson. You're articulate, intelligent, easy to get on with, yet hard to ignore. You're persistent and resilient, full of creative ideas, with the confidence to defend them.

Above all, you're keen to get on. Not content to wait for dead men's shoes, you'll be looking to go places. And quickly.

You can expect a high, negotiable basic, plus bonuses, company car, pension scheme, private health cover and five weeks' annual leave. Create your own successful selling style and you'll find we pay more than just lip-service to career development.

To apply, please write with a full CV to Mary Chapman, Human Resources Department, Laboratoires Garnier, L'Oréal (UK) Ltd, 30 Kensington Church Street, London W8 4HT.

L'ORÉAL

A NEW VENTURE IN TELECOMMUNICATIONS

SENIOR MARKETING AND ENGINEERING MANAGEMENT OPPORTUNITIES IN EAST SCOTLAND

Following the deregulation of the UK telecommunications industry, the opportunity to develop new markets has been enthusiastically embraced by Hydro-Electric. As operators of a sophisticated private telecomms network throughout the north of Scotland, they are currently developing the commercial opportunities for these facilities. They now wish to recruit the following professionals to support this growth and play a crucial role in the development of a business leader in the telecomms industry.

Product Manager

An experienced marketing professional, you may already be established in product management in a high-technology industry. However, appreciation of strategic product development is more important than specific experience in the telecomms industry. Your technical marketing skills will be supplemented with commercial awareness and an innovative approach to problem solving.

Telecomms Network Development

An experienced telecomms engineering manager, you will be familiar with all aspects of communications systems. Your career will demonstrate first-class management and business skills, ideally gained in a network development role within an innovative company. This will be complemented by commercial awareness and strong interpersonal skills which will allow effective customer negotiations at the highest level.

In addition to an extremely attractive salary and bonus scheme, these positions offer unrivalled career opportunities at a significant stage in the industry's development. Relocation assistance will be provided where appropriate.

To apply in confidence, please send your detailed cv, stating salary requirements, to Sue Knight, Ref: 5612/SK/ST, PA Consulting Group, Hobart House, 80 Hanover Street, Edinburgh EH2 1EL. Alternatively, telephone her secretary for an application form on 031-225 4481.



PA Consulting Group
Creating Business Advantage

Executive Recruitment - Human Resource Consultancy - Advertising and Communications

How do you see banking in the 90's?

We're looking for professionals with vision and the ability to sell.

Banking Managers

Salary negotiable plus other Bank Benefits



The Co-operative Bank is committed to significant growth from all areas of business activity in a highly competitive market. Our aim is to continue to develop a successful and innovative financial institution by providing our customers with high quality financial and related services whilst promoting the underlying principles of Co-operation.

To achieve this we are seeking to recruit a number of top-line banking professionals who are ambitious and self-motivated individuals with sound commercial judgement and a dynamic, forward thinking attitude.

We are entering a new and challenging era of banking; the 21st Century is fast approaching. The people we seek to take us into this new era must possess the self-determination, drive, flair and professional skills to meet this exciting challenge.

Reporting to the Regional General Manager and based at one of our local branches, nationwide, your task will be to implement our business plans and to increase our market share through the consolidation, development and extension of our customer base.

Professionally qualified and aged between 30 and 45, you will be

responsible for the management and performance of the Branch and all associated costs. Therefore, an established track record of successful man-management and leadership is essential and your experience must encompass management in a wide-ranging, commercial lending environment. You must be able to demonstrate sound interpersonal skills and, above all, you must have the ability to sell banking services.

We are offering an excellent, negotiable commencing salary, with future earnings determined by performance, along with a full range of benefits including the opportunities for growth and development, thus ensuring that the successful applicants are rewarded at a level commensurate with their experience. Relocation assistance is available where appropriate.

Please write in confidence quoting reference ST and enclosing a comprehensive CV to Karen Girling, Human Resources Adviser, Co-operative Bank plc, Head Office, P.O. Box 101, 1 Balloon Street, Manchester M60 4EP.

Closing date for receipt of applications, 14th February 1992.

We actively promote the policy of opportunity for all.

The CO-OPERATIVE BANK

We'll help you find that job

Quite a statement, isn't it? Yes - there is a recession in the job market is quiet. No - so you haven't seen any even remotely suitable in the past. That is, until now. We've been helping executives in their careers for forty years, so we know about the vagaries of the economic climate. We also know that half the battle is knowledge - the other half is attitude. Like a guide, I have the knowledge, and we are experts in changing insecurity into confidence, pessimism into optimism and crisis into opportunity. There is a myriad of reasons why companies do not advertise executive jobs, and the unadvertised job market exists - all you need is guidance. Contact your nearest office to arrange an appointment with no obligation, or send your CV. (24 hour answerphone in all offices). Corporate enquiries also welcome. We abide by the IPM Code of Conduct.

LONDON 071-580 6771 MANCHESTER 061-228 0889
WEST MIDLANDS 0527 6888 GLASGOW 041-332 1302
SOUTH WEST 029 651730 YORKSHIRE 0532 426162
EDINBURGH 031-452 6880 LEICESTER 0533 630511

CHUSID LANDER
35/37 Fitzroy Street, London W1P 5AF

Director... and needing a job

By working together we have total commitment in helping you to find the right job. Our methods lead to hundreds of opportunities at senior level across a wide range of services and industries. **SAUK** - a division of professional support firm that is a leading Special Government contract firm to help you find your way. Call us on 071-488 1324 to learn how we can help you help yourself.

Management Career Consultants,
41 Tower Hill,
London EC3N 4AA

A member of The Randstad Group.



Walker International

Regional Sales Manager - Rural Bucks

£75k OTE - £100k Potential

High Basic plus benefits and BMW car

Walker International is the market leader in real-time financial software packages for large IBM mainframe users around the world.

Our software provides sophisticated business solutions and management information in a number of application areas including General Ledger, Accounts Receivable, Accounts Payable, Purchasing, Inventory, Encumbrance Accounting and Asset Management.

Our Solutions are used by a wide spectrum of major private and public sector organisations.

As part of our planned growth for 1992 and beyond, we are seeking to expand our sales team with the appointment of an experienced, high calibre sales professional to take full responsibility for generating new business within targeted Blue Chip clients. You will be expected to be pro-active within your region and must possess the required sales skills to creatively maximise business opportunities and achieve planned revenues.

In return, an excellent benefits package is offered. In addition to a high basic salary and achievable commission, you will be given a fully expensed BMW 2-litre car, family BUPA, portable pension and relocation assistance, where appropriate.

Key attributes required for this Senior Strategic Position are:

- Age 30-40, Male or Female.
- Minimum 5 years experience selling at senior level to Blue Chip clients using structured selling techniques (preferably in the Financial Application Software arena).
- The ability to communicate effectively with IT specialists in addition to the necessary skills to relate the benefits of our application software to Financial and Accounting specialists.
- Ambitious and tenacious with long term senior management potential and the required drive to succeed in a challenging market.

If you feel you have the right attributes and experience for this outstanding opportunity, please forward your CV (including salary details) to:

Jeff Downs, Sales Recruitment Director
Abraxas Human Resources, 357 Euston Road, London NW1 3AL

or telephone for an initial confidential discussion on:

071-388 2061 or 0737-557797 evenings and weekends.

Agency contact strictly through Abraxas



ABRAXAS
A COMPUTER RECRUITMENT LIMITED

DIRECTOR OF INFORMATION TECHNOLOGY

In the right environment there is no limit to achievement.

Healey & Baker is a leading firm of International Real Estate Consultants with offices in the UK, throughout the Continent of Europe and in the USA.

As part of our continued commitment to client service we have recently completed a review of our IT systems provision and have formulated a medium term IT strategy. This will include a gradual transfer to an open system computer environment and include significant future investment.

We are now seeking an individual capable of directing the implementation of this strategy in a high profile role within the firm.

In technical terms you will have a minimum of ten years' IT experience and a good knowledge of an open systems environment. The management implications of the role are however much wider. You will be a manager with proven leadership skills, able to provide drive and focus to the IT department, but also able to communicate effectively with the Partnership's senior management.

A graduate, ideally with a background in a service and/or a partnership environment, you may already head up an IT Department - or be awaiting an opportunity to do so. Either way you will have considerable personal authority, with the capacity to develop your role in an international context.

As befits the seniority of the post, we offer a salary package of up to £50,000, including comprehensive benefits, a discretionary bonus and company car.

To apply please send your CV, in strictest confidence, stating current remuneration to Mr. Nick van Dorp, Healey & Baker, 29 St. George Street, Hanover Square, London W1A 3BG. Alternatively, if you wish to discuss the matter further, you may telephone him on 071 629 9292.

HEALEY & BAKER

Celtworld

Celtworld is an exciting new multi-million pound visitor attraction which will open in Tipperary, Co. Waterford, Ireland early this summer. Celtworld will use the latest technology and the artwork of Jim Fitzpatrick to portray Celtic myths and legends. It will be totally unique and will attract visitors from throughout Ireland and from overseas.

Celtworld Ltd. now wishes to appoint a

GENERAL MANAGER

for the pre-launch period and to manage the attraction on its opening. Reporting to the Board of Celtworld Ltd, the General Manager's responsibilities will include:

- Short and medium term financial and operational planning to achieve the Board's financial and non-financial objectives.
- Recruitment, training and subsequent management of all other staff members to ensure the highest standards of customer service.
- Help plan and supervise all promotional activity to ensure that Celtworld achieves yearly increases in visitor attendances.

Probably a university graduate, it is essential that the successful candidate has a proven track record in managing a large leisure operation with a strong emphasis on both marketing and operations management. A positive attitude, a willingness to work long hours and the ability to motivate staff are all key requirements for the position. Fluency in French or German would be an advantage.

A substantial remuneration package including company car is offered with this position. Relocation assistance may be provided where appropriate.

Candidates should write, in the first instance, to:

Andrew Richardson,
Celtworld Limited, Railway Square,
Tipperary, Co. Waterford, Ireland.

Celtworld is an equal opportunities employer.

Managing Director (Designate)

Northern Ireland Railways Co Ltd is seeking a Managing Director (Designate) to succeed the Chief Executive who retires shortly. The company faces a challenging future in the highly competitive transport market with major infrastructure projects approved and proposed. New operating arrangements have to be planned and implemented.

With over 5 million passengers a year and nearly 900 staff this post requires outstanding leadership and organising capabilities. Candidates should have a strong commercial orientation, the ability to implement change and the interpersonal skills to deal with a wide range of public and private sector bodies.

Previous railway experience is not essential as the emphasis is on providing direction and achieving business performance targets. Initially the appointment will be for three years and the remuneration package with performance bonus payments will be commensurate with proven experience and responsibility. Relocation expenses will be considered where appropriate.

Applicants should send full career and personal details, stating how they match the job requirements to:

Philip Heaton, KPMG Management Consulting, Stokes House, College Square East, Belfast BT1 6HD

Closing date for applications is 21 February 1992.

Northern Ireland Railways Co Ltd is an equal opportunity employer.

KPMG Management Consulting

SALES MANAGER - MANUFACTURER SCHEMES



This is a major opportunity to join a truly successful and vibrant business with a fundamental commitment and track record to leading the way on customer service and product innovation. Clear and decisive management has resulted in sustained growth with membership now exceeding 2 million and a turnover of around £50million. In addition to a wide range of strategic expansions, the company has just launched a new European Control Centre in Strasbourg - one of the most advanced communications operations on the continent. The company prides itself on quality and innovation, recently recognised through full BS5750 accreditation - another first in their industry.

Leeds

c.£36,000 Package

A key sales executive is needed to join the management team and lead the development of recovery schemes in association with car and commercial vehicle manufacturers. A very important role, the position demands a sales professional with a strong background in motor manufacturing or a motor related service organisation. Commercial acumen, a flair for communication and well developed management skills will be essential together with a creative and determined approach to account development and maintenance. It will be important to demonstrate the maturity and confidence necessary to deal with people at all levels and represent the company in an effective manner.

Please send C.V. or contact Kevin Gordon for a confidential discussion, quoting ref. 92D/5020ST at Daniels Bates Partnership Ltd., 6 Houndgate, Darlington, Co. Durham DL1 5RF - (0325) 485992.

Daniels Bates Partnership
PROFESSIONAL RECRUITMENT

REGIONAL GENERAL MANAGERS

LONDON / MIDLANDS / MANCHESTER

£25k+ / Car / Bonus

The Training and Business Group is growing rapidly in response to market needs. Unemployment, privatization of training, urban redevelopment, skills shortages and local commerce and industrial needs are all areas where we have a significant role to play.

We are developing a regional network of Training and Business Factories, building upon the success of our multi-training concept operated out of twelve existing locations.

We require Regional General Managers with exceptional ability who will have operational and business development responsibilities for one of our new or existing Training and Business Factory areas. You must be able to demonstrate not only a superb track record in the regional management of a multi-site operation, but also the qualities and ability to drive forward a rapidly expanding business.

You will be of graduate calibre, with a minimum of five years management experience gained within a fast moving, quality orientated and results driven environment, first rate communication skills are essential.

The Training and Business Group offers excellent packages with exciting (and rapid) career development opportunities.

Write enclosing a CV detailing current package, aspirations and successes to:



Richard Fleming
The Training and Business Factory
145 Great Charles Street
BIRMINGHAM B3 3JR
The closing date for applications is Monday, 3 February 1992.

ALL BOX NO REPLIES SHOULD BE SENT TO:

BOX No.....
BOX NO. DEPT
P.O. BOX 484
VIRGINIA STREET
WAPPING LONDON E1 9DD

Roche

Our Pharma Operations Business Professional Services Department is responsible for the training and career development of Management and Marketing personnel.

We are seeking an

International Training Manager

for clinical trials methodology

The job will involve:

- giving seminars on monitoring skills and clinical trial methodology for medical staff from headquarters and affiliated companies
- creating and implementing a new follow-up course in advanced methodology
- working closely with the medical managers to anticipate potential training needs
- updating of training material on a regular basis
- education associated with the implementation of SOPs (Standard Operation Procedures) and GCP (Good Clinical Practice)

Suitable candidates should have a medical or science degree and bring with them:

- experience in adult education or group training
- excellent interpersonal skills
- a good understanding of GCP and first-hand experience in the conduct of clinical trials
- fluency in English

experience in medical marketing would also be an advantage.

This job is challenging and distinctly international in character and offers real opportunity for career development. The successful candidate will be based in our headquarters in Basel.

If you are interested in this exciting opportunity please send your application to our Personnel Department, Dr. A. Kling, 01041 61 688 24 42, quoting reference Times 11/92/Kg.

F. HOFFMANN-LA ROCHE Ltd., Grenzacherstrasse 124, Postfach, CH-4002 Basel, Switzerland

GENERAL MANAGER Corporate Communications Surrey Highly Competitive Salary

A leading multinational consultancy with a record of organic growth and international expansion, seeks a dynamic General Manager to develop their corporate communications company in Surrey.

The company provides services throughout Europe including the creation and production of press releases, public relations, interactive media, and video. The successful candidate will be required to degree level and have at least five years experience of corporate communications, training, strategy and product development within a multinational environment. Well developed management skills, the ability to motivate and excellent written and oral communication skills are essential.

A strong commitment will be required to lead the company through the next stages of corporate development. Travel will be involved and an additional European language would be an advantage.

Please send a CV to:
CPI Ltd, Administration Dept, 5 Elm Street, Richmond, Surrey, TW9 1SP.

YOU HAVE IDEAS... YOU HAVE AMBITION... & YOU PURSUE THEM WITH PASSION.

*Put your own ideas into action launching
an exciting new telephone sales business.*

Our client is a major name in the UK financial services market and one of the top 20 companies in their sector in the world. Proud of their reputation for outstanding customer service, they now intend to get even closer to their customers, by using the telephone to serve them even more efficiently. They are therefore starting up a high profile, sophisticated, energetic telephone sales and direct marketing centre with a "fun to win" philosophy.

TELEPHONE SALES MANAGER

£30,000 p.a. + bonus + car

In-depth knowledge of telephone marketing techniques alongside inspirational team leadership will be the key to success. You will be responsible for the telephone sales team's performance, which will involve coaching, motivating, incentivising and appraising staff, ensuring that they meet both productivity and call quality targets. You must have sales management experience within a sizeable telephone sales operation, exceptional communication skills (including listening), plus the aptitude to respond flexibly to fast changing situations. Ability to develop "winners" who will achieve exceptional results will be essential. Ref 5462/AST.

In all cases, we are looking for energetic, enthusiastic professionals who can lead a young, lively workforce and give 100% dedication to making the project work. Comfortable and confident in high profile positions, you must be able to create an open, participative operation and will be eager to contribute your ideas and efforts beyond your own specific role. A genuine commitment to teamwork, plus talent and experience will outweigh professional qualifications; experience of the financial services sector is not necessary.

MARKETING MANAGER

£30,000 p.a. + bonus + car

Intellect and intuition are essentials for this key position. Both will be applied to identifying high quality sales leads for existing or new products. You will evaluate research, develop strategy, monitor and analyse campaign performance and approve creative proposals to produce first class leads and mailings. You will also integrate the unit's performance within the Company's overall marketing strategy. Experience of interrogating and manipulating marketing databases to produce "live", meaningful information which enhances sales opportunities will be essential. Ref 5462/ST.

PERSONNEL MANAGER

£25,000 p.a. + car

Your immediate challenge will be to recruit and train highly motivated teams. However, you will also extend your creative and original approach into developing progressive new personnel systems and practices that will be an example to the industry. This will require at least five years' record of achievement in general personnel work, plus in-depth knowledge of employment law, contemporary personnel issues and "best practices". Above all, as an integral member of the business management team, you must be able to create and develop a "can-do" business culture and relish the challenge of ever-changing needs. Ref 5462/CT.

In addition to the quoted salaries, comprehensive benefits will include assistance with relocation, mortgage subsidy scheme and more besides. As the core management team for this strategically important new activity, your career prospects will be excellent.

In the first instance, please send your full C.V., stating the position in which you are interested and quoting the appropriate reference number to Clive Phillips, Stafford Long & Partners Recruitment Limited, 12-14 Whitfield Street, London W1P 5RD.

STAFFORD LONG & PARTNERS

GRAPHNET MEGAFAX SALES EXECUTIVES

GRAPHNET UK Ltd. is a dynamic and growing telecommunications company with a history of leadership in Global Messaging, Electronic Mail, Data and Facsimile Network Services.

MEGAFAX is a revolutionary facsimile product developed by Graphnet, Inc. and is now being offered, for the first time in the UK market, to privileged large business organizations. This outstanding breakthrough in fax technology can help you reach your financial goals.

IF YOU HAVE:

- Outstanding Sales Skills
- Proven Sales Performance
- Commitment to Personal Success

WE OFFER YOU:

- Excellent Compensation (Salary + Commission)
- Comprehensive Benefits
- Career Advancement
- Winning Environment

Three (3) years successful sales experience is preferred. Qualified individuals should mail CV to: GRAPHNET UK Ltd, Station House, 11th Floor, HR Dept. NMF, Harrow Road, Wembley, Middlesex, England HA9 6DE, or fax CV to: 081 862 0444. Equal Opportunity Employer M/F

COMDISCO

Comdisco is the world's largest remanufacturer and independent leaser of computer and high technology equipment. We are seeking a

Regional Business Manager

to join our new European headquarters based in the UK.

Areas of responsibility will include budget/expenditure controls, sales and marketing administration, general office administration and co-ordination of ad hoc projects.

You must have at least 4 years' experience in a sales/marketing or financial environment. Team management and organizational skills are vital. You should be self-motivated, confident and energetic.

The position will provide a challenging opportunity for the right person, and in return, we can offer a compensation package.

Please send your C.V. with current salary details to:
The Personnel Manager, Comdisco UK Ltd, The Mondrian Building, Harfield Street, Slough, Berkshire, SL1 1XS.

Software Services Sales Executive

Base £27,000, OTE £45,000

- Part of a multi-million pound group, this quality led software services company, specialising in IBM systems needs a sales executive to develop existing account management strategies and initiate new business.
- A graduate in your 30's with knowledge of current IT issues and emerging technologies, you should have proven sales skills and the expertise to sell consultancy services.

For a confidential discussion contact:
Maggie Lawrence, alternatively send your CV.

SALES & MARKETING appointments

7a Langley Street
London WC2H 9JA

Telephone 071-379 0333
Facsimile 071-379 0113

District General Manager (Provider)

Salary Range £40,260 to £58,370
+ Geographical Allowance and Leased Car

Salisbury Health Authority covers an area including South Wiltshire and parts of Dorset and Hampshire, serving a population of over 120,000.

It is a "Single Unit" Authority. Salisbury Health Care Unit is a Directly Managed Unit providing a comprehensive range of community and acute services, and also provides Regional and Supra Regional specialties of Burns, Plastic Surgery, Rehabilitation and Spinal Injuries. A new District General Hospital is currently being commissioned.

The District General Manager (Provider) is responsible for leading the operation and effective delivery of Health Care within the District, providing strategic direction and communicating plans and priorities to staff and the public. Directing organisational and business development, the District General Manager has particular responsibilities for ensuring the involvement of clinicians in management.

We seek an able and experienced General Manager, who is capable of gaining the commitment of all within the organisation towards common goals.

Potential candidates are welcome to speak to Major-General Ralph Crossley, Authority Chairman on (0722) 336262 ext 2753. An information pack is available from the Personnel Department, Odslock Hospital, Salisbury, Wiltshire SP2 8BJ. Telephone (0722) 336262 ext 2800.

Closing date for applications is 21st February 1992. It is anticipated that interviews will be held on 16th and 17th March 1992.

INTERNATIONAL MERCHANDISE MANAGER £20,000

TIE RACK is a dynamic, growing international retailer specialising in ties, scarves and accessories. We currently have a vacancy for an INTERNATIONAL MERCHANDISE MANAGER who will be responsible for analysing, forecasting, planning and implementing the movement of stock to seven countries.

The successful applicant will have solid merchandising experience and will need to be computer literate. Good communication skills are essential as this position will be a central pivot of our International Department.

If you feel you meet our requirements, send your CV to Miss Olwyn Bradley, Tie Rack, Capital Interchange Way, Brentford, Middlesex TW8 0EX.

The Rack

DIRECTORS/MANAGERS

UNEMPLOYED: EX PAT: CAREER RUT: RECESSION HIT

You need a new position:-

With hundreds of applicants applying for each advertised position, how can an individual compete in the marketplace?

Fletcher Hunt are not an agency, but a specialist team established to help individuals seeking fast career change to find the right position quickly and professionally, normally within the unadvertised market. Consultancy is sometimes available to our unemployed clients.

Phone Richard Holman on 071-436 8886

Fletcher Hunt plc.
CAREER CONSULTANTS

59 Devonshire Street, London W1N 1LT

London 071-436 8886 Rugby 0189-548627 Bristol 0276-732236
North West 0645-820252 Dublin 01-488 988
Norwich 0162-620254 Thurston 0203-335480 Southampton 0703-797336
Yorkshire 0422-355553 Newcastle 091-224 1010 Scotland 0738-441327 Hong Kong

SALES MANAGER - CORPORATE ACCOUNTS SALES MANAGER - DISTRIBUTOR ACCOUNTS

PC Software - c£45K OTE + Stock Options - M4 Corridor

Our client is one of the major Software Publishers, with a world-wide reputation and already well-established in the UK. The products consist of an extensive range of applications and utilities running on a variety of PC platforms. Due to the phenomenal success they have already achieved, they are expanding the organisation which has resulted in the following key appointments becoming available.

Corporate Sales Manager

Ideally aged between 30 & 35, this individual will have a positive and dynamic approach to business, possess a realistic appreciation of revenues and billings and have a strong but personable leadership style.

With 2/3 years management experience preferably within the PC software sector, you will be responsible for motivating and managing a 10-strong sales team with aggressive sales targets.

Distributor Sales Manager

Ideally aged between 30 & 35 and coming from the PC software sector, this entrepreneurial professional will possess a minimum of 3 years experience of, and have excellent contacts within, the Distributor channel.

A natural leader, you must have strong negotiating skills, an appreciation of marketing, an assertive business manner and the ability to manage a sales team geared to achieving results.

Qualified candidates possessing the professionalism, experience and dynamism should forward their career details to:
Richard Levy, Managing Director
at European Management & Personnel.

EMP
European Management
& Personnel

EMP HOUSE, 39 Station Road, Marlow, Bucks SL7 1NW

Tel: 0628 477345. Fax: 0628 477786

ENGLAND • HIGH TECHNOLOGY RECRUITMENT • GERMANY

Cranfield

Royal Military
College of Science

an increasing involvement in continuing and post experience education.

The School has an active research programme and excellent computing and other facilities within its Applied Physics and Electrical Engineering laboratories.

The Head of School will be responsible for the leadership, strategic management and development of the School, including responsibility for control of resources, and will be a member of the senior management team of the College.

Candidates for this senior position must have a blend of management experience and academic achievement, together with a proven record in research in an appropriate area.

The post will be offered for a five year period, which is renewable. An attractive salary in excess of £40,000 p.a. will be offered, commensurate with the responsibilities of the post.

To discuss the post informally and in confidence, please contact Professor A C Baynham, Principal, RMCS, Telephone (0793) 785436.

Further particulars of the post may be obtained from: Director of Personnel, Cranfield Institute of Technology, Central Business Exchange, Central Milton Keynes MK9 2EN. Telephone: (0908) 672976.

HEAD OF SCHOOL OF ELECTRICAL ENGINEERING AND SCIENCE

Cranfield Institute of Technology is an international university centre for advanced teaching and research in science, technology and management. The Institute, which operates on three Campuses, is presently seeking applications for the challenging post of Professor and Head of the School of Electrical Engineering and Science, located on the Shrivenham Campus.

One of the Institute's responsibilities is the provision of all academic and research activities at the Royal Military College of Science, Shrivenham, where the School of Electrical Engineering and Science is one of three academic cost centres. It comprises 36 academic staff, including six professors, spread across six professional groups, and 60 further research and support staff. It has extensive teaching commitments to both undergraduate and postgraduate degree courses, as well as

"The PCs talk to us or talk to each other,
but they won't do both at the same time"

Software Support: from front-line assistance to long term strategy

Milton, Oxfordshire

Customers contact us with problems like this every day. Solving them sounds easy in theory. It's only when you're faced with an urgent and complex problem that you find out how much it takes your technical knowledge and the customer's patience.

That's why RM Network Services is leading the way to a more strategic approach to customer support both in the UK and in Europe. Our hotline team will still provide on-the-spot assistance, but we will also be looking for people who have the vision and the know-how to drive our service business forward.

This is an ambitious plan, and, as you might imagine, we are looking for some rather exceptional people to help us shape it. We want people who can hold their own with technical experts, yet who still have a clear insight into the customer's way of thinking. Commercial acumen is essential, while an understanding of the role of computers in education would be an advantage.

Almost certainly a graduate, you must have both the ambition and the ability to take early responsibility. In other words, you will have what it takes to make the most of the enormous scope we offer as the leading supplier of microcomputing systems to the education market.

GROUP LEADERS c.£25,000

A driving force behind our more strategic approaches to customer support, you will design, develop and market new products and services. As one of a number of Group Leaders, you will lead a team of consultants and engineers.

Your emphasis will be on developing services and building closer relationships with customers in schools, in the further and higher education sector or in the commercial sector. A proven innovator with a sound technical background, you will have a commercial track record which shows you can make things happen.

CONSULTANTS c.£20,000

On-site support forms a fundamental part of supporting our customers. We are therefore looking for a number of PC experts to work closely with individual clients or groups of clients, solving their problems and identifying opportunities for more strategic support services.

You should combine excellent interpersonal skills with a good knowledge of networks, IBM PCs, MSDOS, Windows 3 and Windows applications. Project Management skills are essential. Familiarity with RM products would be helpful and a knowledge of the education system would be a distinct advantage for some posts.

ENGINEERS c.£14,000

Initially, you will spend most of your time in the office, solving a wide range of problems by phone from customers in schools, colleges and commercial organisations.

Ideally, you will have experience in a support role, but if you have basic PC and MSDOS skills, we can provide you with all the training you need. Excellent interpersonal and problem-solving skills are more important.

This is an opportunity to determine your own future. There are excellent prospects for progression right across the company, but especially within this fast-developing area. We reward enterprise, intelligence and achievement. There may be some opportunities to work on projects in Europe, so language skills, particularly German, would be an advantage.

If you think you may be suitable for one of these roles, write and tell us why. Please also include career and salary details and state which vacancy you are interested in. Contact Dawn Winch, Research Machines plc, New Mill House, Milton Park Estate, Abingdon OX14 2SE. Tel: 0865 796071.



RM is an equal opportunities employer and vacancies are open to all, irrespective of sex, race or disability.

Head of unit trust administration with the market leader.

Knight Williams leads the way in a thriving market place by providing specialist financial advice to clients in retirement.

As a further step in our programme of improving our service to our clients, we wish to recruit a top flight industry-experienced administrator, to run our unit trust operations, working in close cooperation with existing general management. The successful applicant will already be totally conversant with the design, implementation and monitoring of administration systems. And with internal and external compliance liaison experience, will already be acceptable to the relevant self-regulatory organisations.

A numerate, literate individual with the ability to operate at all levels within a growth orientated organization will find this a challenging and absorbing role.

A full and attractive package will be negotiated and will be commensurate with the importance of this position. Age is, of course, immaterial in a role where experience is paramount. In the first instance you should apply in writing with a full CV and details of current remuneration and package to David Cutts, Knight Williams, 161 New Bond Street, London, W1Y 0LA.



Wrong job - Redundant? Neither means being out of the running

We are a team of career professionals who care about your future, whether you are employed or not. Finding the right job is all about confidence, aptitude and contacts. Our expertise is comprehensive and individually tailored to meet your needs, goals and the right position - usually within the unadvertised market.

Call Wilson McKenzie to arrange an initial meeting.
Sunday 0831 331721 • Office Hours 071 636 9489
McKenzie Waterman
McKenzie Waterman & Co.
St. Alphage House, Four Street, London EC4Y 5DA

HUMAN RESOURCES ADVISER

Your first career move

We are looking for two graduates under the age of 26 who have around two years' working experience within Human Resources, and who are contemplating their first career move.

You will possess an impressive academic record and will be able to demonstrate that you have made good use of all your talents in life to date. You will be seeking a challenging career as an HR generalist with opportunities to get to the top of the organisation, either within HR or indeed in a line function.

Esso is a lean organisation. We need open, flexible, persuasive individuals who can demonstrate initiative, flair and creativity whilst preserving a sense of balance. You will be a hard worker, prepared to handle substantial administrative workloads in addition to your professional responsibility.

and you will be able and willing to meet demanding deadlines.

Esso is Britain's leading oil company. The initial postings could be at either our Refinery at Fawley in Hampshire or our new offices in Leatherhead in Surrey. Mobility is a requirement. Whether you start your career with us in IR, compensation, staff relations, recruitment or another division will depend on your experience and our needs, but whichever it is, it will only be a starting point. The next step will be up to you.

The career opportunities, the salary package and the relocation assistance we offer are designed to attract high quality applicants.

Please write, enclosing your C.V., to Helen Robshaw, Recruitment Division, Esso Petroleum Company Limited, Mailpoint 02, Esso House, Leatherhead, Surrey, KT22 8UX.



Quality at work
We are an equal opportunities employer

Unique Opportunity in New Media Venture

CHIEF EXECUTIVE

ACCOUNTANCY TELEVISION SERVICE

Earnings to £55K + Car

West London

A consortium of professional accountancy bodies, a training and publishing company and BBC Subscription Television Ltd plan to launch a new television service in autumn 1992, and now wish to appoint a Chief Executive.

Qualifications would include:

- Thorough knowledge of the Accountancy profession.
- Experience in training or education.
- Excellent communication skills and an ability to negotiate at a senior level.
- Ability to motivate a team and see a very challenging project through to fruition.
- Vitality and maturity.
- Experience in television or other media - desirable but not essential.
- Availability from Spring 1992.

Responsibilities would include the development and management of the service, including programme planning and production, marketing, distribution and budgeting. The Chief Executive would be a member of the Board of Directors of the Company.

The salary of up to £55K would include a performance related bonus, and there is an opportunity for equity involvement.

To apply, please write with full CV to:

HILARY MORRIS, ACCOUNTANCY BUSINESS GROUP,
40 BERNARD STREET, LONDON WC1N 1LD.

Closing Date: 7 February 1992.

Sales Marketing Training and Consultancy

Hong Kong

Salary minimum
HK\$ 400,000 pa tax paid,
plus substantial
expatriate benefits

HongkongBank is the principal member of the HSBC Group, one of the world's leading financial services organisations. Together with its subsidiaries and associates, the HSBC Group ranks among the largest banking groups in the world, with a staff of more than 54,000 and over 1,300 offices worldwide, including some 600 in Asia.

HongkongBank's Group Training and Management Development Department is responsible for providing professional training and consultancy services to all levels of management and staff Groupwide.

We are seeking a marketing and sales professional to analyse needs in the areas of marketing and sales, negotiation and customer service. It will also be necessary to design and deliver training programmes or provide appropriate consultancy solutions in order to support HongkongBank's business strategies. Significant international travel will be involved.

Candidates will be graduates and probably in their early to mid 30s. They must have a minimum of eight years' experience in a professional marketing and/or sales environment which should have included a period in training or consultancy. Candidates must be self sufficient, innovative and commercially minded. A professional qualification in marketing/sales or experience in a financial services organisation would be an advantage.

Employment will initially be on the basis of a two year contract, renewable by mutual agreement. The expatriate benefits package includes a tax paid salary of a minimum of HK\$ 400,000 per annum, free furnished accommodation, 25% gratuity, a housing loan in your home country at a preferential rate, six weeks' annual leave, and allowances for leave travel, and for children's education and holiday passages.

Please apply with cv by 10th February 1992 to:

John Small, International Recruitment Manager
The Hongkong and Shanghai Banking Corporation Limited
PO Box 199
99 Bishopsgate
London EC2P 2LA

HongkongBank
The Hongkong and Shanghai Banking Corporation Ltd.

INTERNATIONAL BANKING Sales Executives

London Based

To £45,000 + Bonus + Car + Benefits

Part of a worldwide organisation, our client is a major provider of application solutions to the International Banking sector.

This division is responsible for the successful sale of total solutions, involving hardware, software and services, in predominantly new business opportunities. Extensive overseas travel is part of the job and sales campaigns are conducted with locally based account managers.

The positions require individuals who are motivated by the challenge and stimulation of achieving quality sales in a highly competitive environment. Prerequisites for applicants are direct banking experience and an understanding of banking information technology.

Ideally, you can also demonstrate a proven track record of sales, with experience probably gained in a software house/consultancy or in a sales environment within a large financial institution. However, suitable candidates wishing to move into sales will be considered, as training can be provided. A fluency in another language is an advantage.

If you are able to meet the demands of these challenging positions, please send a detailed curriculum vitae to Adrian Sullivan, Sullivan Associates, 9 Cork Street, London W1X 1PD or telephone him on 081-541 5882 (Sunday 10.00 am - 2.30 pm) or during normal office hours.

SULLIVAN ♦ ASSOCIATES

HEAD OF HUMAN RESOURCES: Major New Retail Venture

Bristol

The client is a well established, in the private sector, multi-national company with a turnover of over £100m. The company is currently expanding its operations into the South West and South Wales. The client is looking for a Head of Human Resources to manage the HR function in the new venture. The role involves the recruitment, development and retention of staff, as well as the implementation of HR policies and procedures. The successful candidate will be responsible for the overall HR strategy and for the day-to-day management of the HR function. The role is a senior position and requires a minimum of 10 years experience in a similar role. The successful candidate will be a graduate with a degree in HR or a related field. The role is a full-time position and is based in Bristol. The salary is £40,000 per annum plus a car and benefits. The client is a well established, in the private sector, multi-national company with a turnover of over £100m. The company is currently expanding its operations into the South West and South Wales. The client is looking for a Head of Human Resources to manage the HR function in the new venture. The role involves the recruitment, development and retention of staff, as well as the implementation of HR policies and procedures. The successful candidate will be responsible for the overall HR strategy and for the day-to-day management of the HR function. The role is a senior position and requires a minimum of 10 years experience in a similar role. The successful candidate will be a graduate with a degree in HR or a related field. The role is a full-time position and is based in Bristol. The salary is £40,000 per annum plus a car and benefits.

£40,000 Package + Car

A major retail company is looking for a Head of Human Resources to manage the HR function in the new venture. The role involves the recruitment, development and retention of staff, as well as the implementation of HR policies and procedures. The successful candidate will be responsible for the overall HR strategy and for the day-to-day management of the HR function. The role is a senior position and requires a minimum of 10 years experience in a similar role. The successful candidate will be a graduate with a degree in HR or a related field. The role is a full-time position and is based in Bristol. The salary is £40,000 per annum plus a car and benefits.



Please send your CV to: **Wheale Thomas Hodgins PLC**, Executive Resourcing, 9 Unity Street, College Green, Bristol BS1 5AH. Tel: 0117 310211.

WHEALE THOMAS HODGINS PLC

PRAGMATIC MARKETEEER: Director Designate

West Midlands

Our client is a "household name" and a market leader in its field. Operating in a clearly defined market sector, its customer base is grouped into retail sales through High Street multiples and corporate sales to both the private and public sectors. Uniquely controlling its own supply chain, it manufactures 90% of its range itself in the UK and has achieved steady profitability in recent years, exporting some 25% of its turnover worldwide. Historically manufacturing driven, our client now wishes to refocus their activities through a market led strategy, leading to range rationalisation and new product development, with a view to not only consolidating brand pre-eminence within their existing markets but to creating it in new sectors.

£40-£50,000 Package

They seek a mature, practical marketeer - at home in what is primarily a factory environment - to transform their traditional culture, retain their core business, and to identify and build new opportunities that will unlock the under-utilised value of the brand. You will be an experienced marketing professional with demonstrable knowledge of the production process and possess the capability to fit into a small cohesive management team.



Please send a CV to: **Wheale Thomas Hodgins PLC**, Executive Resourcing, Berwick House Business Centre, Livery Street, Birmingham B3 2PB. Tel: 0121 625 1101/1102.

WHEALE THOMAS HODGINS PLC

INDUSTRY MARKETING MANAGERS

EXCELLENT PACKAGE BASED RICHMOND, SURREY

PUBLIC SECTOR MARKETING MANAGER: REF 194

FINANCIAL SERVICES MARKETING MANAGER: REF 195

BUSINESS SERVICES MARKETING MANAGER: REF 196

COMPAQ'S SUCCESS THROUGH THE 1980'S HAS GIVEN US AN ENVIABLE REPUTATION IN THE INFORMATION TECHNOLOGY MARKET PLACE. IN LINE WITH OUR CORPORATE BUSINESS OBJECTIVE FOR THE 1990'S, OF BEING A GLOBAL SUPPLIER OF PERSONAL COMPUTERS AND PC SYSTEMS, WE PLAN TO ADD EXPERTISE TO OUR MARKETING DEPARTMENT.

WE ARE LOOKING FOR THREE HARD-WORKING, SELF-MOTIVATED TEAM-PLAYERS TO JOIN US AS INDUSTRY MARKETING MANAGERS. THEY WILL BE RESPONSIBLE FOR DEVELOPING NEW APPLICATION OPPORTUNITIES FOR COMPAQ WITHIN THEIR MARKET SECTOR. THE ROLE INVOLVES IDENTIFYING APPLICATIONS WHICH OFFER SIGNIFICANT INCREMENTAL SALES OPPORTUNITIES. HAVING SELECTED TARGET MARKETS, THEY WILL DEVELOP AND IMPLEMENT COOPERATIVE MARKETING PROGRAMMES, IN CONJUNCTION WITH APPROPRIATE THIRD PARTIES, TO SECURE MAXIMUM COMPAQ SALES. THEY WILL BE EXPECTED TO USE ALL SUITABLE MARKETING TOOLS AND WORK CLOSELY WITH COMPAQ'S MAJOR ACCOUNTS SALES TEAM.

THESE ARE SENIOR POSITIONS AND HIGH-PROFILE WITHIN THE COMPANY. CANDIDATES, IDEALLY GRADUATES, SHOULD HAVE GAINED SUBSTANTIAL EXPERIENCE WORKING IN IT/OR MARKETING IT TO ONE OF THESE MARKET SECTORS. THIS EXPERIENCE MUST HAVE RESULTED IN A CLEAR UNDERSTANDING OF THE SECTOR'S APPLICATION REQUIREMENTS AND DECISION PROCESSES. THE POSITIONS WILL REQUIRE ENTREPRENEURIAL DRIVE AND CREATIVE FLAIR, TOGETHER WITH THE COMMUNICATION SKILLS NECESSARY TO SUCCESSFULLY MANAGE COMPLEX BUSINESS RELATIONSHIPS.

THE SUCCESSFUL CANDIDATES CAN EXPECT EXCELLENT BENEFITS AND APPLICANTS SHOULD WRITE GIVING FULL CAREER DETAILS INCLUDING CURRENT SALARY INFORMATION TO OUR CONSULTANT JOHN KILVINGTON OF KILVINGTON SAVILLE PARTNERS LTD, EASTLANDS COURT, ST. PETER'S ROAD, RUGBY CV21 3QP. TEL: 0788 541306.

COMPAQ

DIRECTOR OF HUMAN RESOURCES

£50,000 + executive package, including equity option
West Country

Taunton Cider is firmly established as the best performing company in a market that has seen volume double in the last 15 years. With a turnover in excess of £100m and an outstanding record of increasing market share and profitability, the company is committed to developing further its position in the industry. In 1991 Taunton Cider was involved in one of the year's largest and most successful management buyouts.

Key to the company's continued success is the commitment to invest in its people. This is reflected in the decision to create the new position of Director of Human Resources who will ensure that the company enhances its position as a truly first-class employer.

Responsibilities will encompass the development and implementation of policies and procedures covering all aspects of human resources management.

As a commercially aware and widely experienced HR generalist, you will, as a member of the senior management team, be actively involved in the development of the business. The culture of the organisation is such that an open, hands-on and proactive management style is essential.

An excellent remuneration package includes the opportunity for equity participation, reflecting the importance of this position.

To apply, please send a comprehensive cv, to Alan McMeeking,

Ref: 5851/AM/ST, PA Consulting Group, St Brandon's House, 29 Great George Street, Bristol BS1 5QT. Tel: (0272) 294581.

Taunton Cider



DRY BLACKTHORN Cider



RED ROCK



TAUNTON
SUCCESS THROUGH INNOVATION

Severn Trent Water

How others see us depends on your depth of vision

Marketing Manager

£35,000 + Car + Benefits Birmingham

One of the UK's largest and most innovative water companies, we serve around 8 million customers in an area stretching from the Bristol Channel to the Humber and from Wales across to Leicestershire, with Birmingham as our core conurbation. Whether our customers are business or domestic users, our objective is to offer them the best possible service at the lowest cost.

More than ever before, we're operating in a commercially driven environment, and are very much in the public eye.

In this newly created, extremely high profile role, you'll be responsible for projecting a positive image of the company to all our customers. Controlling a budget of around £1 million, you'll be leading a team of marketing professionals. You will also assist internal management raise levels of customer satisfaction.

With responsibility for marketing issues, you'll be developing strategies both for internal and external customers. In order to provide wide ranging marketing expertise in support of account and business management, you'll be liaising with internal departments, Market Research and Marketing consultancies.

A professionally qualified graduate, you'll need at least 5 years' marketing experience gained in either a service or industrial field. Having worked at a senior management level within a large consumer oriented company, you'll possess the leadership qualities, strategic vision and 'hands on' energy to make things happen. You'll be drawing on accomplished communication skills and commercial awareness to raise our overall level of marketing expertise.

This is a brand new, high profile role with a rapidly developing organisation - one of the FTSE 100 companies. It's the perfect opportunity to make a real impact from day one, and for your efforts, you can expect an outstanding salary and benefits package.

For an application form or informal discussion please telephone our Consultant Chris Goodman on 021-456 1385. Alternatively write to him at Austin Knight Consulting, Tricorn House, 51-53 Hagley Road, Edgbaston, Birmingham B16 8TP, quoting reference 15912.

Closing date: 14th February, 1992



Head Of Information Systems

FMCG Manufacturing

South Of England,

£35,000, Car, Bonus

This well known company, with a turnover approaching £100m and part of an international group, is a market leader in its field, with an extensive range of high quality products marketed under a nationally respected brand. Growth in recent years has been substantial and as a result the company has decided to make this new appointment, against the background of an increasingly complex European production and distribution cycle and associated IT development. As a vital part of this strategy and within what in IT terms is virtually a green field site, the successful candidate will be responsible for investing in totally new business systems which may use either package or bespoke solutions. You will thus be responsible for devising and implementing a creative and forward thinking strategy in order to achieve the company's overall business objectives. As an IT professional, with a background in FMCG or multiple retailing, your broad based experience must include at least a working knowledge of Oracle and Unix in a distributed environment. This needs to be complemented by sound project management and systems implementation skills. Ideally aged 28-35 with at least 5 years experience in the IT sector you should be an innovative, hands on manager, with sound business acumen. The normal large company benefits are offered, together with a fully expensed car, management incentive scheme and relocation package where appropriate to this exceptionally attractive area. Success in this post would provide an opportunity for future development within the group.

Male or female candidates should submit in confidence a comprehensive cv, to: M. Slin, Hoggett Bowers plc, Brunswick House, 61-63 Newmarket Road, CAMBRIDGE, CB5 8EG. 0223-324441, Fax: 0223-323250, quoting Ref: F21014/ST.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR and EUROPE

EXECUTIVE CAREERS

CRISIS? NEW JOB? REDUNDANCY? EXPAT?

For over 12 years, our experienced professionals have helped solve senior executive problems.

With the largest network of offices in the UK we have unrivalled knowledge of the advertised vacancy market.

Our top executive clients achieve success quickly and discreetly.

Our client companies use our Displacement Service.

32 Seale Row London W1X 1AB
Tel: 071 734 3079 Fax: 071 734 3820
22 South Street Birmingham B1 1LS
Tel: 021 643 2564 Fax: 021 643 4272

We are interested in meeting you. Contact your nearest office for a free discussion.

London 071-734 3079
Birmingham 021-643 2564
Bristol 0272-308 889
Bussell 01454 61110
Cambridge 0223-324441
Cardiff 0925 621344
Dorset 01470 660
Edinburgh 0432-550 555
Glasgow 0432-21115
Hull 0479-415 000
Leeds 0113-484 825
Manchester 061-275 025
Newcastle 091-235 101



Commaught Mainland

BUILDING SUCCESSFUL PARTNERSHIPS

Computervision has established a quality network of value added reseller partners. This is a new and integral part of the company's forward strategy, and aims to build upon our worldwide leadership in design and manufacturing technology.

Our objective is to achieve high volume software sales through third party resellers.

We are intent on exploiting our competitive advantage by appointing a marketing professional to provide the impetus for our indirect sales/marketing activities.

VAR MARKETING EXECUTIVE

Coventry based

£30K + bonus + car

Your major tasks will be to manage and co-ordinate VAR marketing and distribution channel strategies, to act as champion internally and externally, and provide the marketing interface between Computervision and our third party partners. Your background in promoting software based IT solutions to manufacturing industry through a dealer network should be combined with an in-depth knowledge of business - to - business marketing.

A clear understanding of the commercial and financial implications of the VAR/indirect channels concept is imperative.

This should be backed by a degree level education and a business development/marketing qualification.

An innovative, problem solving, tactical thinker? Action oriented? Looking for the opportunity to make your mark in exploiting a new concept within a growing market?

Then please reply with full curriculum vitae to Malcolm Thorpe, NB Selection Ltd, Orion House, Grays Place, Slough, Berks SL2 5AF. Tel: 0753 819227. Fax: 0753 819228.

Computervision is a Prime company



whiteheadselection

General Manager

Instrumentation and Process Controls

Sharjah

£60,000 plus attractive package

The company is a leading international blue-chip manufacturer of instrumentation and process controls with an impressive track record of growth. It has well established operations in the Middle East which generate sales of circa £20 million.

Ambitious business plans include significant further growth in the region. A General Manager is sought to play the lead role in directing and managing the business. Fully profit responsible, a key aspect is the ability to develop new business opportunities as well as to secure upgrading contracts with existing customers.

This demanding position calls for an individual of graduate calibre aged 35-45, who has experience of living and working in the Middle East. You will possess a clear record of success in sales/marketing of sophisticated capital equipment/systems in the region. A skilled negotiator, you will have personally dealt with customers and agents at the most senior levels. Fluency in English is a pre-requisite. (Ref 535)

Please write with CV and current remuneration package to:
Helen Roberts, Whitehead Selection Ltd, 43 Welbeck Street, London W1M 7HF

A Whitehead Mann Group PLC Company

whiteheadselection

whiteheadselection

National Accounts Director

Employment agency services

Southern based

£35,000 + substantial bonus + car

The client is a well-established national force in the recruitment of temporary and permanent staff and enjoys the backing of a large, profitable group. Considerable potential for growth has been identified, with national account development playing a major role in the expansion plans.

Reporting to the Managing Director, your role will be to implement all aspects of a national account strategy. You will lead the drive to acquire large clients and increase penetration of existing major accounts, augmenting the existing support team as business volumes increase.

Aged early 30s-early 40s and educated to at least 'A' level standard, you must have received a first class sales training in a 'blue-chip' company. Career progression will have taken you through the key account executive role, into a management position directing a significant national accounts function, ideally in a business-to-business services environment. Well-honed presentation and negotiation skills are a prerequisite.

There is scope for progression beyond the initial role for the successful performer. (Ref: 2125)

Please write with CV to Stuart Spindler, Whitehead Selection Ltd, Blagrove House, Blagrove Street, Reading RG1 1QA.

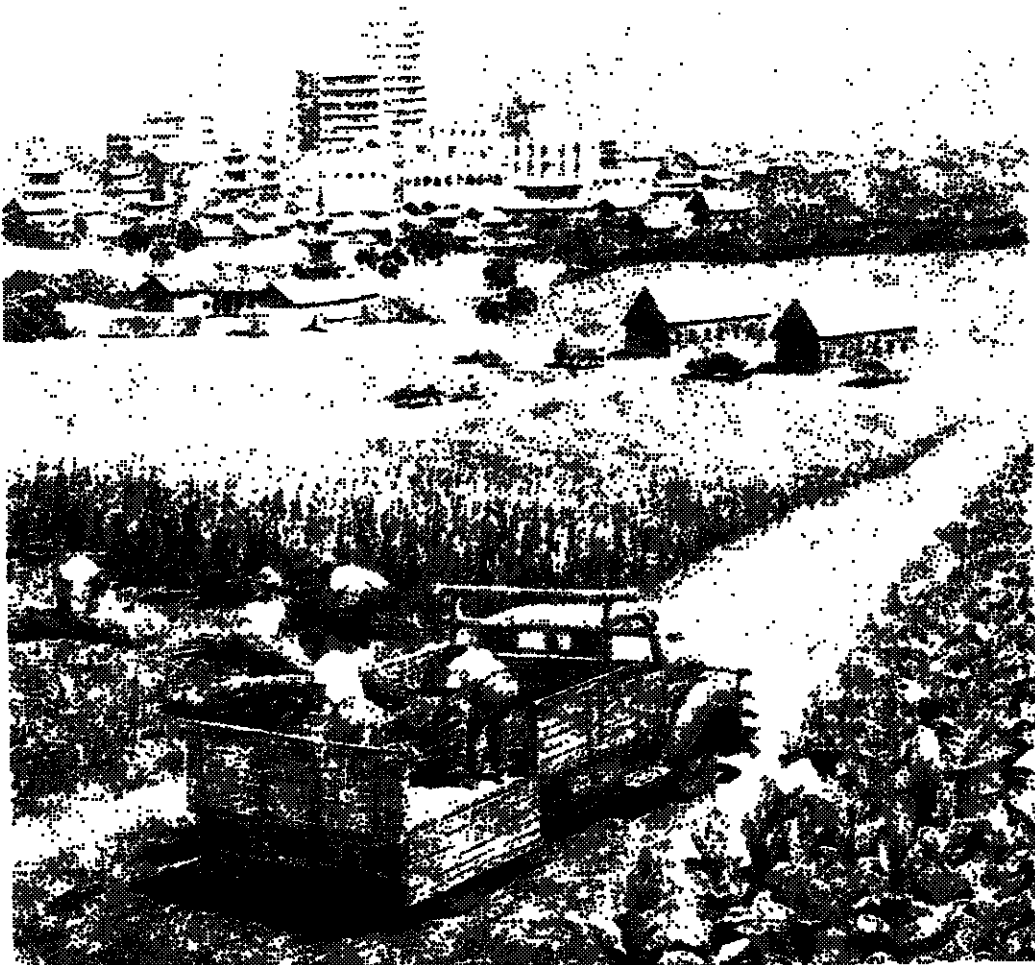
A Whitehead Mann Group PLC Company

whiteheadselection

NEWLY QUALIFIED ACCOUNTANTS

Most companies keep their best people at Head Office

Ours are at the heart of the business.



Our 46 companies around the world are not managed by remote control. They are run by people who live in the local community, understand the local culture and speak the language.

Every few years these people move to new parts of the world and begin afresh, developing their careers and making themselves at home in environments as diverse as Africa, Asia, the Far East, the Americas and Europe.

The business management challenge is always uncompromisingly tough. Technical skills are tested to the limit and, since we expect people who join us as newly qualified Accountants to rise to Financial Directors in their early 30s, they have to be ready for senior level responsibilities at an early stage.

It's a career that makes heavy demands of even the most talented young graduate Accountants, which is why we impose such stringent selection

criteria. Resilience, presence, social skills and linguistic aptitude are essential.

Of course, as a member of British-American Tobacco, the world's leading tobacco business, you will enjoy first-class compensations.

We provide good training, as well as a full expatriate package, including an excellent salary and free accommodation.

If you believe you have the potential for an international career in business management, please write for an application form and further information to Jean Dempsey, British-American Tobacco Company Limited, Millbank, Knowle Green, Staines, Middlesex TW18 1DY, or telephone (0784) 448277 (24 hour answerphone) for an application form. Closing date for applications February 10, 1992.



A member of the B.A.T. Industries plc Group

Galileo is a highly successful partnership formed by ten of the leading names within the travel industry, supplying travel agents internationally with the latest generation of global computerised reservation and information systems.

COMMUNICATION SYSTEMS CONSULTANT

£33,000 + car + benefits

Swindon

We have a forward-looking marketing strategy and the strength of one of Europe's most powerful non government Data Centres behind us. This pulses us to achieve further dramatic growth in the years ahead.

The Communication Systems Consultant we now appoint will play a high profile role in these exciting plans. Taking a worldwide view of our business, your brief will be to successfully develop our communications integration environment in line with changing needs.

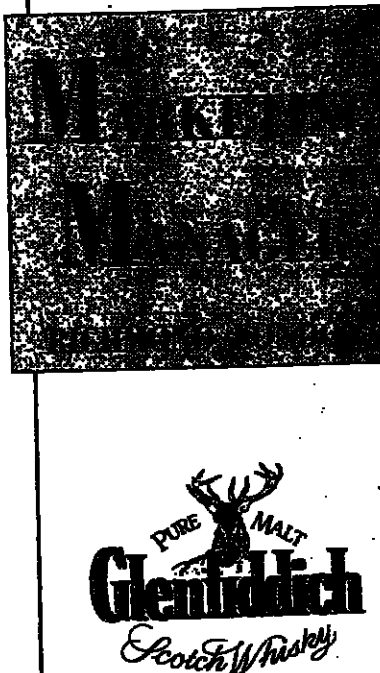
This means supporting and developing the defined architecture, and researching the effects of legislative and technical progress on our industry. You will also be involved in close liaison with Galileo planning groups and other CRS members to examine long-term requirements.

You will therefore need to be a highly self-motivated individual, educated to at least degree level in a technical subject, and ideally possessing a Business Management qualification. At the same time, you must have at least seven years' telecommunications experience covering a broad range of equipment and services including X25, SNA and LAN protocols.

At least three to five years must have been spent in a planning/management role within an operational environment. Excellent communication skills, a good understanding of the budgetary process and the ability to produce business reports are all equally important.

The package on offer, which includes a car, relocation where appropriate and a comprehensive range of benefits, reflects the seniority of this role, and the emphasis we will place on your potential.

Please send or fax your CV, quoting advertisement number 070/08/8007/112/3, to: Pat Staunton, Resources International plc, 31 Bedford Square, London WC1B 3SG. Fax: 071 323 3094. Alternatively, call her on 071 323 5544 until 10pm each evening, or 071 323 9045 late evenings and weekends.



Our client, William Grant & Sons Ltd., the family-owned Scotch Whisky distiller, is seeking to recruit a top-flight brand strategist with a "hands on" approach to implementation. His/her task will be to drive the development of Gleniddich - the world's leading malt whisky brand - and to work closely with the Sales Management team to ensure that brand strategies are implemented around the world.

Ideal candidates will currently be working in a similar role on an international brand in the Drink or other similar consumer "image led" product sector. They will be experienced in developing and implementing plans relating to all aspects of the marketing mix. They will also have the interpersonal skills necessary to work with a team of Regional Managers, and with distributors and service agencies in the UK and overseas.

Candidates are likely to be in their early 30's with at least seven years' relevant experience. If you have the necessary ability to fulfil this challenging position then please post/fax your CV, quoting reference BR-37, to Vincent O'Hagan, at: VIP Management Consultants, Birch Cottage, Eldegarway Close, Cranleigh, Surrey GU8 7JD. Tel: 0483-268298. Fax: 0483-268299.

UNEMPLOYED? NEW CAREER NEEDED?

Please contact James Gunn to discuss our highly innovative approach - we'll achieve unique competitive advantage for you!

THE JAMES GUNN CONSULTANCY
7 Southridge Place, The Downs, London SW20 8JQ.
Telephone: 081-879 0220 Fax: 071-225 2816

THE FOOTBALL ASSOCIATION

COMMERCIAL DIRECTOR

The Football Association is seeking to appoint a Commercial Director to be responsible for all commercial activities including sponsorship, licensing and merchandising, etc. Salary negotiable and attractive remuneration package.

Applications to:
The Chief Executive,
The Football Association,
16 Lancaster Gate,
LONDON. W2 3LW.

COMPUTER MAINTENANCE SALES EXECUTIVE

OAS, a subsidiary of Olivetti Systems & Networks Ltd, specialises in the maintenance of WANG, WORDPLEX, XIOS SYSTEMS & PCs.

Experienced sales executives & independent consultants required to sell our services to selected target accounts. Excellent OTE.

For information, please telephone 0483 39494, or write to the Managing Director, OAS, OAS House, Merrow Lane, Guildford, GU4 7BN.

CHEM SYSTEMS

PETROCHEMICAL/PLASTICS INDUSTRY CONSULTANTS

Chem Systems is one of the principal international consulting groups providing business planning services to the chemical process industries.

We are seeking two additional consultants to work in the fields of petrochemicals or plastics. Both candidates must have a degree in chemical engineering or chemistry and five to ten years' relevant industry experience. The preferred age range is 28-35.

The positions offer an interesting and rewarding career in a well respected and vigorous company.

An attractive salary and generous fringe benefits are offered for both positions.

Please write enclosing full CV to: Personnel Officer, Chem Systems Ltd, 28 St James's Square, London, SW1Y 4JH.

FACING A CAREER MOVE?

MMI specialises in the most advanced Career Development services, providing cost-effective help to a first and productive move.

Practical techniques include individual preparation for the recruitment market and sophisticated Job Search Programmes with personal introductions for unadvertised appointments.

For an initial consultation, free and without obligation, at our offices west of London, telephone 0276-666347

MMI For Management On The Move



HOSPITAL DIRECTOR THE PRIORY HOSPITAL

£38K, Car + Benefits

As a result of the promotion of the present incumbent, Priory Hospitals Group, the largest provider of private acute psychiatric care in the UK, is seeking to fill the post of Hospital Director at The Priory Hospital, Roehampton. The Priory Hospital is the largest and perhaps best known hospital in the Group, having achieved substantial academic standing and reputation for the treatment of psychiatric illness.

The ability to motivate and lead a multi-disciplinary team of Clinicians and Managers in a challenging market environment, whilst maintaining quality and value for money in the extensive range of services provided, will require a senior manager with creativity, a proactive approach to management and excellent interpersonal skills.

Health care experience will be a distinct advantage but it is not essential in a candidate who displays the right mix of skills and experience.

Applicants should send a C.V. (or telephone for further details) to Stuart Vane, Director of Operations, Priory Hospitals Group, Priory Lane, Roehampton, London SW15 5JL Tel: 081 878 9559, by 31st January 1992.

MANAGEMENT CONSULTANT/PSYCHOLOGIST/PSYCHOTHERAPIST

Required to provide onsite coaching for business executive in financial services industry. Good management record required, HR training desirable, for team for large culture change project. Based Edinburgh, full time. Competitive salary. Immediate start. Send CV to: Clare Freeman, Giddynap House, Amberley, Stroud, GL5 5BA.

CAREER OPPORTUNITY

Facing redundancy or seeking a career change? A critical time.

The Pathfinder Partnership can help you find the right personal direction. As career guidance specialists for directors and senior managers, we have the expertise to professionally market you with prominence given to the unadvertised job market. Call us for an informal exploratory discussion without obligation. Government sponsored loan scheme available to suitable applicants. Full details on request.

The Pathfinder Partnership

178-282 Great Portland Street, London W1N 6AJ

Tel: 071 631 8248. Fax: 071 634 5992

Osney House, 6 Buckingham Place, Bedford Road, High Wycombe, Bucks. HP12 5EW. Tel: 0494-452291. Fax: 0494-439443.

PRO
A high-profile
M4 corridor
£239,000 - re

Your
System
Program
Skills C
Be You
Passpo
A New
LONDON

Supply
Chain
Manag
Total Manu
Distribution

How
Sa
EXECUTIVE

Avon SALES (London*) PROFESSIONALS

£21-£27K basic £31-£40K OTE + car

This is an excellent opportunity for an experienced sales professional to develop their account management and new business skills with the UK's leading supplier of quality PCs and PC Networks to the Education market.

We have an enviable reputation for providing leading edge microcomputing solutions to Further and Higher Education establishments. You will be responsible for further increasing our market share in these areas by developing long-term customer relationships and new business opportunities. Ideally based in Avon, your territory will cover South Wales, Avon, Hereford & Worcestershire and some of the West Midlands.

You should be able to demonstrate a successful track record in systems and hardware sales, with a background in PCs, LANS and connectivity products. Well developed planning, organisational and presentation skills are essential as is the ability to negotiate at senior levels.

Highly motivated and resourceful, your commitment and enthusiasm will be rewarded with a competitive basic salary plus commission, a fully expensed company car, an attractive range of benefits and excellent prospects for career and personal development.

If you have the drive and ambition to succeed, send your cv to Claire Rogers, Research Machines Plc, New Mill House, Milton Park Estate, Abingdon OX14 4SE.

(* We also invite cvs for consideration for an imminent vacancy in London).

RM is an equal opportunities employer and vacancies are open to all, irrespective of sex, race or disability.



SALES AND SUPPORT OPPORTUNITIES

DATA NETWORKS

Mercury is the dynamic new force in communications. Our voice and data network is growing rapidly, both in the UK and worldwide. In five years we have expanded to employ more than 8,500 people and our customer base is increasing by over 100% per annum. We intend to be a £2 billion turnover business by 1995.

Our Data Network Services organisation plays a critical role in the expansion of our Managed Network business and a number of sales and support opportunities have arisen, based in our Middlesex Headquarters.

Sector Sales Consultants

Reporting to the National Business Manager, these individuals will be responsible for the identification, qualification and winning of Network Services business within one of the following industry sectors:-

- * Finance * Retail
- * Petrochemical * Leisure

Candidates must possess a proven sales track record in the computer or communications industries and demonstrate an in-depth understanding of one of the selected markets. Ideally aged 25-40 with a relevant degree, the ability to make an effective contribution as part of a multi-disciplined team is essential. Excellent interpersonal and communication skills are assumed.

The benefits package includes a basic salary of around £30,000 with target earnings circa £45,000 and a choice of company car.

Pre-Sales Support Consultants

Reporting to the Sales Support Manager, these individuals will provide technical pre-sales support to Sales Consultants, identifying service solutions based on Mercury's product portfolio.

We require candidates with extensive technical experience in large scale data or voice networks combined, ideally, with pre-sales support experience in a systems or services environment.

Again, the preferred age range is 25-40 with a degree, but first class interpersonal skills, a flexible attitude and an affinity with the customer environment are more important.

The benefits package for these positions includes a salary of up to £30,000 and a company car.

Please send a comprehensive C.V. to our advising consultant David Abbott at: David Abbott and Partners, Lords Court, St. Leonards Road, Windsor, Berkshire SL4 3DB, fax it to him on 0753 850052 or telephone 0753 830952 for further information.



POWERED BY PEOPLE

PROPERTY DIRECTOR

A high-profile management role
M4 corridor
c.£39,000 + relocation package

This is a unique opportunity to join an organisation operating in a stimulating, commercial environment, with an enviable high profile, built up over many years of success in their field.

Our client is seeking a Property Director to join the dynamic management team. You will be responsible for the management of an extensive quality portfolio of industrial and commercial premises and sites. Working closely with consultants, an important part of this role will be the realisation of capital from the disposal of assets, to provide essential funding for future development.

Probably aged 35 or over, you must be able to demonstrate a proven track record in property management. You will have achieved your success through a combination of innovative and creative thinking, as well as strong leadership skills.

In return, you can expect a challenging future, with a competitive package which includes a performance-related salary dependent on level of experience, and lease car.

To apply, please send your cv with covering letter, indicating your current salary, which will be forwarded to our client unopened. Address to the Security Manager if listing companies to which it should not be sent. Ref: C1531/ST, PA Consulting Group, Advertising and Communications, St. Brandon's House, 29 Great George Street, Bristol BS1 5QT. Closing date for applications: Monday 17th February 1992.



Executive Recruitment - Human Resource Consultancy - Advertising and Communications

Marketing Director

... a classic FMCG marketing challenge

North West

c£40,000 + car

With a long established tradition of customer service and now part of a larger group, our client supplies a wide range of branded and own label products to a number of demanding market sectors. Reflecting a commitment to sustained, long-term growth, the company is now seeking to establish a professional marketing function, enabling it to more effectively target sales opportunities and increase future profitability.

In this newly created position, your brief will be to originate and implement an innovative marketing strategy for the business. In particular, you will evaluate and strengthen its corporate identity and individual brands; introduce specific marketing plans by product group and customer account; develop and launch new, non-traditional products and services; seek out and exploit new distribution sectors, both in the UK and Europe; and control all aspects of A+P and trade marketing.

This is a critical appointment demanding a graduate with excellent communication skills, a resilient, determined character and high commercial awareness. Probably - but not necessarily - aged 35-40, you will have received a "blue-chip" training and will now be an established Marketing Manager, well versed in all elements of the marketing mix. Particular experience of own label, trade marketing and NPD in the grocery multiple sector is desirable. In return, the salary and benefits package is highly competitive and will, of course, include relocation assistance where appropriate.

If you would like to make a practical, long term contribution to the continued success of our client, please write to Jonathan Warnock with full career and salary details, quoting reference JW/973. All applications will be treated in the strictest confidence.



Selection and Search

7 Tib Lane, Manchester M2 6DS

Your Systems Programming Skills Could Be Your Passport To A New Career

LONDON

If you have at least six years' experience in systems programming with DEC or IBM Mainframes, your talents and skills could now open up a whole new avenue for a career in Computer Audit.

Here, at Cable & Wireless, we're constantly appraising the effectiveness of the operational and financial controls in the Information Systems of our worldwide network of operating companies. We need someone with practical computing abilities to assist in this process, and to contribute to the development of efficient systems with their own internal controls.

Many of the projects with which you will become involved centre on the integration of computing and telecomm technologies - and all of them will have a real and measurable effect on company performance and profit.

As one of the world's leading telecommunications companies, we can offer you the kind of prospects and variety that few other British companies can match. We'll provide you with all the training you need to act as an audit leader, determining each project's scale and scope, drafting audit reports, evaluating the major points they raise and guiding the implementation of any subsequent change.

As well as your systems programming skills, some networking or communications experience would be an advantage. You should be able to get on well with all sorts of people - from technical experts to non-technical end-users - as well as working unsupervised and on your own initiative.

In return, you can look forward to an excellent salary and benefits package, opportunities for travel both in the UK and overseas, and superb and varied long-term career prospects within the Cable & Wireless Group of companies.

Take your first step today by writing with full career details to Christine Ferguson, Personnel Officer, Cable and Wireless plc., New Mercury House, 26 Red Lion Square, London WC1R 4JQ. Tel: 071-315 4008.

No agencies.

CABLE & WIRELESS
THE WORLD TELEPHONE COMPANY

IF YOU WANT TO SUCCEED IN EUROPE, CHOOSE THIS CHANNEL

Distribution Sales Manager

COMMS and/or UNIX/VME/IBM/DEC

£45K OTE + CAR + BENEFITS

This is an ideal opportunity for you to show what you can do - in both the UK and Europe.

Our client has a very well respected portfolio of Open Systems-based comms and mass storage products - at the high performance end of the market - and plenty of potential for further rapid growth.

So this highly profitable US company is looking for someone to take full control of the existing distributor network: sharpening up the strong points, filling gaps where they exist - and co-ordinating this year's launches of several new 'leading edge' products.

It's a comprehensive management role, demanding a thorough understanding of what distribution selling is all about. So you should be an experienced sales professional with a good awareness of marketing and distribution strategy.

You'll also need a sound grounding - either from selling comms products or services, or by specific involvement in one of the technical environments shown above, or a mix of both.

Willingness to travel extensively is essential and any European sales experience, with language skills, would be an advantage. In return you'll be part of a lean and focused team, and earn a competitive package that includes BUPA and first-class pension scheme.

Please contact Martin McIntyre, Neil Mehta or Tracey Laing on 0344 860919 - Sunday between 2-6pm or any time during the week. Or send your CV, quoting reference ST0424 and a daytime telephone number in the strictest confidence, to the TSI Group, Columbia Centre, Market Street, Bracknell, Berkshire RG12 1PA. Facsimile: 0344 860581.



Supply Chain Manager

Total Manufacturing Distribution Logistics

to £30,000, Car

North West

This leading FMCG manufacturer is increasing sales in a competitive marketplace. Whilst leading design and product quality helps to sell the products, it is service to the major retailers from efficient manufacturing that develops relationships and profitable business. This new role will co-ordinate all the scheduling activities from raw materials to production loading to warehouse stock and transportation through to the customer. Full use is to be made of the actual sales data and market projections to forward plan capacity and control stocks.

Probably in your late 30's and of graduate calibre, you must be fully aware of the breadth of modern scheduling techniques and have successfully managed a system appropriate to a fast throughput, highly responsive facility. You will have ideally operated in both a manufacturing and warehouse/distribution environment or possibly for the retailer with close supplier contact. Team management skills must be well developed with strong interpersonal skills for comprehensive internal influence and customer liaison.

Opportunities will develop with this forward looking, expanding company.

Candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LF. Tel: 061-639 2000 quoting reference (S.T. 618F).



EXECUTIVE SEARCH AND SELECTION



GENERALIST HEAD OF PERSONNEL

To bring IR strength and proven skill in staff development to a growing - and changing - manufacturing operation

Up to £35,000 + car

South West

This specialist division of a major aerospace group is poised both for growth and for change. We are looking for an experienced Human Resources professional to work closely with the MD in spearheading that change, taking a young and progressive management team from traditional working practices to an approach which will reflect the best of modern HR thinking. Our professional requirements are easily stated: essentially it's a generalist role, and we need generalist strengths, but we will be looking for particular expertise in management/staff development (without the luxury of an enormous budget) and the ability to build on an already good Industrial Relations climate.

The necessary personal characteristics tighten the specification considerably: our appointee will almost inevitably be a graduate (and it really is the brain we're looking for); youth will be important to us, but that will be about attitude of mind, not a date on a birth certificate; it's a manufacturing company, so proven comfort in that area will be important; finally, the personnel function should make an input to general management thinking, so we need candidates who will be able to contribute at that level - and will enjoy the opportunity. Success in this role will offer potential for fast career development - perhaps in personnel, perhaps in another function - elsewhere in the group. Please send full career details, quoting reference WE 2010, to Terry Ward, Ward Executive Limited, Academy House, 26-28 Sackville Street, London W1X 2QL. Tel: 071-439 4561.

WARD EXECUTIVE LIMITED

Executive Search and Selection

Head of Information Systems

Edinburgh

£55,000 plus

This is a new appointment at the centre of a dynamic financial services organisation which is embarking on a vital period of I.S. change, closely linked to the achievement of objectives which include further substantial growth.

The main thrust is to provide strong leadership within the I.S. function and to work with management at the highest level on strategic issues. Key tasks will include a review of the I.S. organisation and the development of a high quality team able to respond to rapid business change.

The requirement is for a record of achievement in a similar role, at or near board level in a fast-moving, multi-unit

business environment. Experience of insurance, banking or other large-scale financial services would be useful but equally important is a depth of technical knowledge and a good strategic view of the use of I.S., backed by a robust management style.

Age: Ideally 35-40.

Location: Edinburgh.

Rewards: Substantial, and unlikely to be a limiting factor.

Please write in complete confidence to Peter Craigie as adviser to the board, Ernst & Young Corporate Resources, 17 Abercromby Place, Edinburgh EH3 6LT.

ERNST & YOUNG

Director of Consumer Affairs

Office of Fair Trading

The Office of Fair Trading is a non-Ministerial Government Department headed by the Director General of Fair Trading with responsibilities for competition policy and consumer protection. The Consumer Affairs Division is one of two policy divisions of the Office, with over 170 staff and a budget exceeding £4 million. Its aim is to promote and safeguard the economic interests of consumers and to ensure that they are both well informed and protected against unlawful and deceptive practices.

The new Director of Consumer Affairs will provide the leadership for a management team dedicated to producing high quality results. You will provide an innovative contribution to the development of policy and law in the consumer sphere. The Director will promote the Office and its policies, maintaining good communication links with local enforcement authorities, other Government departments, consumer organisations, and a wide range of trade and professional bodies. You will be an effective spokesman on behalf of the Office at conferences and with the media.

This is a significant national role which calls for a

natural leader who can successfully motivate and who is an excellent communicator with outstanding presentation skills. The need to solve a wide range of consumer problems and produce new ideas whilst working within established legislative frameworks will interest someone with previous relevant experience gained in the consumer affairs field, the legal world, business, and central/local government. Experience of strategic planning and execution at senior level is highly desirable and working with legislation would be an advantage although not essential.

The appointment will be for a period of 5 years. Salary is in the range £51,300 - £59,000. Relocation assistance up to £5,000 may be available in certain circumstances.

For further details and an application form (to be returned by 14 February 1992) write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hants, RG21 1JB or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: C/1477.

The Office of Fair Trading is an equal opportunities employer.

£40,000 + car

Divisional Personnel Manager

One of Britain's blue chip companies where the essence of the business is customer satisfaction, wishes to continue its expansion programme by making the above long-term career appointment.

You will be a key member of a commercial management team committed to developing the business through aggressive market share growth which will be achieved by consistent high standards of customer service.

You will direct your own team of highly qualified management. It is envisaged that this appointment will lead to much wider Group activity.

Candidates, male or female, are likely to be aged between 26 and 32, must be educated to degree level,

ideally with an MBA. Experience will have been gained within a sophisticated HR environment, preferably with a fast-moving and markedly commercial public company demonstrating positive interpersonal skills and especially orientated to the bottom line.

Ambition, energy and a fast dynamic approach are also essential qualities. Career prospects, based on a substantial personal contribution to company performance, are outstanding.

Please contact in absolute confidence:
Paul Meehan at Craig Vidler Associates Ltd
3 Cavendish Court, 11/15 Wigmore Street, London W1H 0AJ
Tel 071 580 0843 or 071 580 6866 Fax 071 629 1596

executive search and selection **C.V.A.**
CRAIG VIDLER ASSOCIATES LIMITED

PERSONNEL DIRECTOR

Europe, Middle East, Africa

John Crane International is the world's leading supplier of mechanical sealing systems for rotating equipment. The company serves OEM and process industry customers throughout the world. We wish to appoint an experienced Personnel Director to cover our Europe, Middle East and Africa Region.

Based at the Region's headquarters in Slough, the successful applicant will be a member of the senior management team reporting to the Managing Director, and will have a vital role to play in developing the business by providing quality HR advice and support to profit centres within the Region. Key areas of involvement include organisation development, senior recruitment and selection, compensation and benefits, management development and training.

Applicants should be graduates, aged 35-45 years, with several years of personnel experience at a senior level including European exposure. Candidates should be good communicators with the ability to work with and influence senior management. Regular contact and travel throughout the Region is involved and applicants should ideally be fluent in at least one other European language.

This important position offers remuneration, bonus, company car and benefit packages appropriate to an organisation of John Crane's size and reputation.

To apply, write with CV to:
David Short
Human Resources Director
John Crane International
Lambourn Court
Abingdon Business Park
Abingdon
Oxon OX14 1UH

John Crane

Inchcape ARABIAN GULF - COMPANY Financial Controller

This career appointment offers the opportunity to be at the forefront of managing an operating company within Inchcape, the £3 billion T/O British international services and marketing group. Working closely with the Managing Director (and deputising for him in his absence) the successful candidate will have the opportunity to develop his general management skills in successfully contributing to setting and achieving business objectives both in terms of continued profit improvement and growth. The company has an established record of being highly profitable in marketing world class brands of FMCG, wines, spirits and beers, and industrial products. Candidates ideally aged mid thirties and qualified are likely to come from a fast moving business background where their commercial decision making

skills are constantly called upon. Total personal commitment to the business and the highest standards of professionalism and integrity are required together with the experience of working with a size of business in the £50-100 million T/O range. Responsibilities will include management/statutory accounts, forecasts, budgets, plans, treasury management, and MIS. The comprehensive package on offer includes an attractive tax free salary, free family accommodation, car allowance, school fees and a range of other valuable benefits. Candidates should write in confidence to Roger Lilley at the address given below with full career details and contact telephone numbers.
Roger Lilley Associates
International Management Recruitment
Castle House, 159 Granfell Road
Maidenhead, Berks, SL6 1HA (Fax No 0628 782727)

ROGER LILLEY
ASSOCIATES

International Management Recruitment

ALL BOX NO REPLIES SHOULD BE SENT TO:

BOX No....
BOX NO. DEPT
P.O. BOX 484
VIRGINIA STREET
WAPPING LONDON E1 9DD

Consultants on software markets c£30k

Ovum is a fast growing company which provides information and advice to IT suppliers, users and government policy makers. 70% of our revenues come from outside the UK. We need to recruit senior consultants for our growing business. They will:

- want to research and write one of Ovum's market reports on new developments in computing, and work on consulting assignments
- have a good degree and at least five years relevant experience in software marketing or consulting
- have sound knowledge of one or more of the following topics:
 - Case
 - object-oriented technology
 - open systems.

Fluency in more than one European language would be a considerable advantage.

To apply, please write enclosing your CV to:

Lena Berland
Ovum Ltd
7 Rothbone Street
W1P 1AF

Ovum

GENERAL APPOINTMENTS

FINISHING SCHOOL LEAVES
NON-SMOKER
WITH AN INTEREST IN A RESPONSIBLE & CHALLENGING POSITION AT THE LONDON ACADEMY OF PHOTOGRAPHY.
Please write with photo:
V. Fincham, Reids, 100, Victoria Road, London SW7 5RS

3 TRAINEE BROKERS
April 92 plus training by leading City firm. 2 years support. Q198 p.1.
Call 071 621 8511.

SALES CONSULTANTS

Rapidly expanding travel group requires additional sales staff for its central London office. The successful candidates will be educated to degree or equivalent level, will have travelled extensively and have previous sales experience. Excellent salary and benefits package including travel concessions.

Please write enclosing full CV to:
Dele Hughes, Personnel Manager, Flight Bookers Ltd, 118 Tottenham Court Road, London W1P 9EL.

ENGINEERING APPOINTMENTS

pluspetrol
international, inc.

Located in Houston, Texas, with headquarters in Buenos Aires, is expanding its exploration and production search in the international arena.

PLUSPETROL is seeking an experienced international petroleum professional with extensive background in and knowledge of most of the petroleum provinces of the world to assist the International Vice President in identifying new opportunities. A postgraduate degree (or degrees) is a prerequisite, and extensive travel to all parts of the world will be required. Fluency in or knowledge of one or more languages, other than English, will be a factor.

Qualified candidates should send resume and salary history to:

Office Manager
PLUSPETROL INTERNATIONAL, INC.
5909 San Felipe, #878
Houston, Texas 77058
Fax: 713 951 1087
PRINCIPALS ONLY EEO NO PHONE CALLS PLEASE

SALES AND MARKETING

DATA COMMUNICATIONS SALES
£50k OTE, CAR + BENEFITS

Major growing company part of £100m Group. You must have a strong track record selling turnkey solutions to blue chip companies. In house support is excellent and expanding.
Contact JULIAN LITTLE today on 081-679 3062 or send cv to ARCHITRON STEWARD LTD
Nash House, Old Oak Lane, London NW10 6DH
081-965 9888

071-481 4481

GENERAL APPOINTMENTS

FAX 071-782 7826

TRAIN FOR THE 21st CENTURY

TRAIN FOR A CAREER IN COMPUTER MAINTENANCE

Regardless of previous experience, if you are aged eighteen or over and pass our aptitude tests, Cerco's professional seven week full-time training programme provides the proven gateway to employment in the rapidly expanding computer maintenance industry.

An effective free placement service is provided and affordable, easy payment terms can be arranged to cover course fees.

For details of how you can benefit from Cerco's training and placement programme, write to:

Cerco Training Limited
FREEPOST
Nantwich
Cheshire
CW5 6BR

Or phone 0270-625300

MACH **NeXT and Apple Computer Sales**

Expanding Computer Solutions company needs ambitious salespeople. 4% Commission based. Call 071 277 8719 for more details.



A CAREER IN PROPERTY SALES

Even the best of sales people require an effective environment if they are to achieve to the limit of their capability. In our view an effective environment is one where there is substantial opportunity, exceptional management, cohesive teams and a positive yet pragmatic attitude to producing business.

In the depths of the worst recession since war very few environments such as this exist. At Faron Suteris we offer each of our staff the support, the training, the career structure and the rewards to achieve at their best.

Faron Suteris is one of Central London's most successful independent estate agents with a hard earned reputation for consumer service and achievement that is second to none.

You will be aged between 25 years and 35 years. Experience of estate agency is not required as a comprehensive training programme is provided but you will need to be a driven individual who has a considerable desire to achieve success and a track record which can illustrate that you have both feet on the ground.

Salary and commission will yield an income of circa £20,000 in the first year, circa £25,000 in the second and in excess of £30,000 in your third year. An expense paid Company car is provided as is private medical insurance.

If you would like to explore your career with us in the first instance please forward a detailed C.V. with a handwritten letter of application to Ref: PF/SE Faron Suteris, 88 Notting Hill Gate, London W11 3JZ.

Chief Executive

The Cottage Homes

Mill Hill

£35,000-£40,000

The Cottage Homes is a long established charity with income c. £3m currently providing care on three estates for over 500 residents from the retail and wholesale trade.

The current Chief Executive will shortly be retiring and there is a need to appoint his successor to develop the charity through a challenging period as care in the community evolves and changes.

Candidates, probably aged 45-55, should have already had general management experience with budget responsibility which they can apply to the overall management and development of the Estate and have the stature to build strong relationships with major supporting companies at the

most senior level. Key attributes will be energy, enthusiasm, subtle persuasiveness and the personal chemistry required to establish affinity with the staff and residents of The Cottage Homes as well as work effectively with the Board. A knowledge of, or demonstrable interest in care and welfare would be ideal.

With your curriculum vitae, which should include current remuneration, also comment on your understanding of the issues confronting The Cottage Homes in the 1990s and how you would address them. Please quote Reference CA 367 and apply to Carrie Andrews at Ernst & Young Corporate Resources, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

ERNST & YOUNG

Principal

A role in music of influence and importance - to lead and promote the activities of one of the world's finest conservatoires. An exceptional musician is sought within one or more of the following disciplines - performer - academic musician - composer - conductor - arts manager - who will direct the Academy in a dynamic way, enhancing its reputation for teaching a comprehensive range of musical and associated subjects. A person of integrity and high intellect, capable of inspiring outstanding musicianship throughout the Academy.

QUALIFICATIONS

- A musician and/or teacher of international renown, widely respected and with impeccable credibility.
- A good communicator at all levels with the ability to fulfil the Academy's leading ambassadorial role.
- Dedicated to the pursuit of excellence.
- Available to assume the appointment in July 1993 when the current Principal, Sir David Lumsden, retires.

RESPONSIBILITIES

- Reporting to the Board of Directors, the Principal has full executive responsibility for the academic and administrative functions of the Academy.
- Determining and implementing strategy and policy, in conjunction with the Managing Director on administrative matters and the Warden on academic matters.
- Reviewing and enhancing the quality of teaching and academic standards.
- Representing the Academy at the highest political and professional levels.
- Fostering the Academy's international profile.
- Encouraging support, both financial and otherwise, from industrial and commercial sponsors.

Applications in confidence to: Mr Guy Whalley, Chairman of the Board of Directors, The Royal Academy of Music, Marylebone Road, London NW1 5ET

Royal Academy of Music



National Asthma Campaign

DIRECTOR

£26,460 - 32,340

Islington N1

Asthma is the only controllable disease still on the increase. Three million sufferers in the UK - many of them children - need us to find the cure.

The National Asthma Campaign which has an income of £2.6 million is the only major UK charity which is dedicated exclusively to asthma. We fund research, provide education and advice both written and by telephone, and provide support at a local level through our branch network.

Reporting to the Board of Management you will be fully responsible for all aspects of our work including co-ordinating a fundraising strategy, campaigning, promoting a national identity, developing initiatives and working relationships with other agencies and overseeing the trading company. You will be managing a rapidly growing charity, employing 27 staff with an additional 10 honorary regional organisers nationwide. You will need broad management expertise in the voluntary sector, excellent communication skills and relevant expertise in possibly education, fundraising, PR or campaigning.

The position is based at our new headquarters in Islington. A certain amount of travel in the UK and overseas will be required.

Closing date for completed applications will be Friday 28th February and interviews will be held on Tuesday 17th March. For full details contact Charity People quoting reference NA008 on 071 721 7585 or write to them at the address below.

Suite 308 The Chandlers
50 Westminster Bridge Rd
London SE1 7QY
Tel: 071 721 7585
Fax: 071 721 7613

Charity People

SALES DIRECTOR

A national retail company with approximately 70 outlets is looking for a dynamic and proactive Sales Director to develop and grow their existing business.

A proven track record in sales management in the retail field for at least ten years is required. The current turnover is in excess of £30 million and the successful applicant must have the innovation and drive to identify new opportunities nationally. It will also be necessary for the successful applicant to demonstrate strategic planning expertise and be computer literate. Sound interpersonal skills are needed to successfully manage a team of Area Managers.

A competitive salary plus fully expensed car and fringe benefits commensurate with a large retailing company will be offered.

Suitable candidates are requested to write in, enclosing a full CV and present remuneration to: Box Number 7091, c/ Mr. D. Millett, Classified Ads, Level 5, Times Recruitment, P.O. Box 484, 1 Virginia Street, London E1 9BL.

CHIEF EXECUTIVE

c.£50,000 plus benefits

The Borough of Rushmoor is a compact, vibrant, mainly urban area, which reflects a total commitment to the future - with its growing advanced-technology based economy and highly literate population - against a background of ongoing pride in its unique historical military traditions as the 'Home of the British Army' at Aldershot and the 'Birthplace of British Aviation' and the continuing development of aerospace research at Farnborough. The Borough, ideally located in North-East Hampshire between London and the New Forest, enjoys easily accessible road, rail and air links providing excellent communications with most places in Britain and abroad.

We have a justifiable reputation as a progressive Authority, providing a wide range of quality services, through staff of the highest calibre and a belief in entrepreneurial business methods. Recent years have seen an increasing emphasis on a customer orientated approach, but there can be no complacency. We are determined to maintain and improve our standards by building on our past successes, despite the current problems and uncertainties facing local government.

The impending retirement of our Chief Executive, Don Hartley, creates the need for a successor with the ability and experience to guide the Council, lead our professionals and adapt the Organisation, as necessary, in achieving our policy aims. This is a very demanding role, requiring exceptional leadership, managerial and communication skills confirmed by a proven record of initiative in managing a large organisation, preferably in the public sector. No particular profession is specified, but applicants must hold a recognised qualification and be educated to degree standard. Of greater importance is a developed sense of vision, timing and purposeful direction, coupled with drive and enthusiasm.

If you are able to meet this challenge and are interested in further details of what Rushmoor offers in return, then request an application form and information pack from:

Bill Cooke, Head of Administration and Personnel, Council Offices, Farnborough, Hants. GU14 7JU (Tel. 0252 516222 ext 4585 or 0252 373474 - 24 hr ansaphone).

Closing date: Friday 7th February, 1992.

RUSHMOOR
BOROUGH COUNCIL

The short term adult residential College of the National Federation of Women's Institutes.

The Management Committee invites applications for the senior post of

BURSAR

on the retirement of the present Bursar in June 1992.

Working within a College team of forty the successful applicant will be a proven financial manager conversant with fully computerised accounting procedures and have relevant practical and managerial experience in Estate Management. He/She will be mature and be familiar with up to date Health and Safety legislation. It

would be an advantage to have background experience in Adult Education or Training.

Salary Scale: c. £20,000.

Annual Leave: 22 days.

Particulars of the post may be obtained from

Mrs Diana Kerley,
Denman College,
Marcham,
Abingdon, Oxon,
OX13 6NW.
Tel: 0865 391991.

Closing date Monday, 17 February 1992.

NATIONAL FEDERATION OF WOMEN'S INSTITUTES

EASTMAN DENTAL HOSPITAL DIRECTOR OF MARKETING AND FUNDRAISING

c. £25,000 - £28,000

This prestigious teaching hospital and its associated postgraduate Institute (University of London) seek a self motivated, innovative person to undertake a new exciting role.

The two main functions of the post are: i) to define and implement marketing and PR strategies for the organisation; ii) to develop and implement existing plans for fundraising and income generation through the Eastman Research Foundations.

Applicants must be mature and able to demonstrate a number of years experience in a field relevant to the role.

The position is available for a two year period in the first instance. Applications are welcomed from those interested in job sharing.

Application form and job description are available by contacting the Personnel Department, Eastman Dental Hospital, 256 Gray's Inn Road, London WC1X 8LD. Telephone 071 915 1096.

Closing date for receipt of applications: 17th February 1992.

EUROPEAN BUSINESS DEVELOPMENT

OPPORTUNITIES FOR KEY PERSONNEL TO ASSIST IN EXPANSION OF THE COMPANY ATTACHED TO MULTI-MILLION DOLLAR AMERICAN CORPORATION. EXCEPTIONAL REMUNERATION POTENTIAL WITH CHALLENGING RESPONSIBILITIES. EXPERIENCE AND ENTHUSIASM ESSENTIAL.

FAX C.V. 071 731 8912 REP: M.JESZKE/D/S

CLUB SECRETARY

Old established golf club on the Sussex coast requires a club secretary. The successful candidate will perhaps be recently retired but should be a golfer who has experience of a good

Club's requirements and the Rules of Golf and is looking for an interest that will augment a pension. Franchise catering and computerised accounts reduce the volume of administration.

Write with CV please to Box No 7099

TRAVEL

Join elite operations team in well established upmarket travel company.

Are you energetic, enthusiastic, physically fit, over 21, available from mid-March for at least a year and looking for a challenge? Do you have a good social manner, enjoy food and wine, art and architecture, flowers, wildlife and walking across country?

Can you cook, drive, map read and speak Italian, French, Spanish or Portuguese? All expenses plus £70 - £700 per week.

Send A4 size (24p stamp) to: Alternative Travel Group 69-71 Bebbington Road Oxford OX2 6PE



EXPORT SALES EXECUTIVE

Experience in Far / Middle East specialist security products to governments, Russia Germany. Common useful but not necessary. Salary negotiable + commission and travel benefits. Age 30-40. Send full CV + photo to M.B. PE Blackmore, Marlow, Bucks, MK18 2BN. Tel: 0494 531 1741

LETTINGS NEGOTIATOR

Specialist in letting properties to individuals and businesses. Call now 0494 531 1741

YOUR BEST OPPORTUNITY TO EARN £35-£65K P.A.

We are a division of the UK's leading business publications group and now have limited vacancies for top class advertising salespeople.

The ability to negotiate internationally by telephone with leading corporations will bring you tremendous performance related rewards.

In order to join us, you must be young, determined, highly articulate and able to work in London W1.

To arrange an early interview, please telephone Stephen Parry at Cornhill Publications on 071-240 1515

071-481 4481

GENERAL APPOINTMENTS

071-782 7826

HEAD OF
FINANCE AND
CORPORATE
SERVICES

Up to £40,000

The Local Government Management Board commenced operations on 1 April 1991. By focussing on management and human resource issues, The LGMB helps local authorities to be more effective in their work, the way they deliver services and the way they provide democratic leadership in their communities.

Following restructuring we are now seeking to appoint to the new post of Head of Finance and Corporate Services based at our Luton office. Apart from total responsibility for the finance function in a company of 250 staff and a turnover of £13 million per annum, the postholder will manage a range of corporate services, including significant income generating activities.

We are looking for somebody who can:

- develop modern financial and management accounting systems
- lead a team of 30+ staff
- influence and negotiate effectively across internal and external boundaries.

In addition to a competitive salary, there is an attractive conditions of service package on offer, including a leased car.

The LGMB has a policy of no smoking in the work area at its Luton office.

For an information pack and an application form please contact Chris Cardy, Head of Human Resources, The LGMB, Arndale House, Arndale Centre, Luton LU1 2TS. (24 hour answerphone 0582 34244) quoting reference 4/92. The closing date for applications is 17 February 1992.

THE LGMB IS WORKING TOWARDS EQUALITY

THE LOCAL GOVERNMENT
MANAGEMENT BOARD

FUNDRAISER'S
BLOCK?

We have successfully placed candidates in these posts: Director of Fundraising and Marketing at SHELTER, Director of Fundraising at THE SAMARITANS, Chief Executive at The National Hospital of Neurology Foundation, Head of Corporate Appeals at The R.N.I.B. We may be able to help you in your next career move in the Charities sector.

For an introduction to a wide range of exciting jobs or advice on your career development, call us on 071 589 4567, or send your CV to:

EXECUCARE
Recruiting for Charities

163/169 Brompton Rd., London SW3 1HW.

Maine - Tucker
Recruitment Consultants

ASSISTANT CITY EDITOR

Circa £25,000 plus Super Bonus

An outstanding Career Opportunity exists to join the Publications Department of one of the City's most dynamic Financial Institutions. This highly professional Company has expanded in recent years and is very much a meritocracy. This position is the result of further expansion. We are searching for an exceptional, intelligent person to join the team handling Overseas Research material. You must have good Proof Reading/Sub-Editing experience gained whilst working for a Financial City-based Company. A good degree and familiarity with DTP/Computers is also necessary. Definitely for someone of Graduate calibre, a confident communicator and aged 25 to 35. Please telephone us urgently.

18-21 Jersey Street London SW1V 6GP Telephone 071-734 7441

Product Management
and Consultancy

CSB is a dynamic young organisation specialising in providing solutions to the Manufacturing, Distribution and Construction industries. Our Computer solutions are of the highest quality and based on open systems platforms and AGS.

We are currently seeking a specialist Product Manager and Consultant to work with our Time manufacturing and distribution product. The successful applicant will have experience in consulting in, and installing TMS, in a range of commercial environments. The role will involve product management for TMS both in the UK, and in our subsidiary in Poland. Further international opportunities are being investigated.

You should be a graduate of an industrial degree and have at least four years experience in product consulting and product management. A performance related remuneration package will be provided.

Please write in confidence to:
Jane Ludlow, CSB Ltd
Greenfield Court, Brixton Road
Barnham Bucks SL1 9DS

RECRUITMENT
CONSULTANT

£ C.18,000

We are a small, progressive group seeking a confident, articulate and positive team player. Ideally, you will be in your late 20's, educated beyond 'A' Levels with experience in a competitive environment.

Of key importance, is your ability to be a self motivated, persuasive, assertive and friendly individual who thrives within a committed team.

We offer extensive, ongoing training, and prospects will follow achievement.

Please telephone Alison McFarlane for further information on 071-637 3399 or fax your CV to 071-637 4346.

Technical Translator

Wishers & Rogers, a leading firm of Chartered Patent Agents, is seeking for their expanding Translation Department based at the Leamington Spa office a full time graduate for patent and general technical work from a first two of German, French and Italian into English. Editor an experienced patent translator or graduate with a post-graduate qualification in technical translation preferred.

Attractive package with negotiable salary is available for this post, which offers an excellent opportunity for personal development.

Please telephone for further information if required, or reply in writing with CV and a short sample of your work to:

Ms Pauline Gray, Wishers & Rogers
68 Holly Walk, Leamington Spa
Warwickshire, CV31 4JE
(Tel: 0226 336111)

JOB-SEEKERS GUIDES

Job Search Guide, the UK's quality manual for executives & professionals, now in its 10th year. The complete guide to all stages of effective job-seeking. Sept. 91 ed., 96pp, £11.95. Recruitment Guide pinpointing UK executive recruiters handling your needs. Nearly 600 detailed entries, including graduate & interim executive assignments. Amended to Dec 91. 8 indexes, 60pp, £21.50.

CEPEC Publications: product of 20 years practical daily experience helping executive/professional job-seekers.

CEPEC Ltd, 67 Jermyn St.
London SW1Y 6NY
Tel: (24 hr) 071-975 1520
Fax: 071-930 3110 (ACC/AMEX/VISA/CHEQUES)

TRADE ASSOCIATION CHALLENGE
LONDON BASED

The Food & Drink Federation is the principal trade association representing the UK food and drink processing industry. We are seeking an executive to advise our member companies and associations on policy relating to various aspects of science, technology and food law. This would involve promoting these members' interests at all relevant UK and EC organisations, especially the Federation's representatives in Brussels.

The successful candidate will be a graduate, probably in a food-related science subject, possessing excellent communications skills coupled with knowledge of the industry and of UK & EC food legislation. We are looking for someone who is a good organiser, enjoys handling a wide range of issues and is familiar with the secretariat's role in effective committee work.

We offer a good salary and benefits package for the candidate with the right work experience. Candidates are invited to apply in confidence with full CV, stating current salary and benefits package to:

Jennifer Thornberry, FDF, 6 Catherine Street, London WC2B 5JJ (Closing date 7th February 1992).

OVERSEAS/OBS
EXPRESS

There is only one newspaper devoted entirely to international job hunters. Overseas Jobs Express has...

MORE JOBS
• 20+ categories • stop press

SUBSCRIBE TODAY!
3 months (6 issues) £12
6 months (12 issues) £18
1 year (24 issues) £26

Simply send payment with your name and full address. Or, for more information send 2 x 24p stamps.

24-hour answerphone for credit card subscriptions
Tel. 0273 454522

MORE VARIETY
• features/articles •
• information/contacts •
• travel link/competitions •
• travel update •
• financial & health advice •
and is published

MORE FREQUENCY
• every two weeks

JOBS ABROAD '92
The exhibition for international job-hunters. Don't miss this unique opportunity. Friday 24 January, 12 noon - 7 p.m. & Saturday 25 January 10 a.m. - 4 p.m. Central Hall, Westminster, London.

OVERSEAS JOBS EXPRESS
Dept TS6, PO Box 22, Brighton BN1 6HX

FINANCIAL SALES
EXECUTIVES

150 POSITIONS
MIDLANDS AND SOUTH
EXCELLENT MANAGEMENT
PROSPECTS

Experienced Financial Services professionals required in a large expansion program for a variety of high calibre positions throughout the Midlands and South of England.

Minimum 12 months experience in Life and Pensions with ability to progress to Senior Management essential.

If you feel that your earnings do not reward your efforts or your career progression is slow or non-existent, call the Sales Specialists.

**** STOP PRESS ****

Are you in sales? looking for a change? Are you in F.M.C.G., Office Equip., Ad. Sales, Engineering Sales? Then contact the Sales Specialists now!

Contact Mark Richardson or Steve Setchell on 071 721 7934, Fax details on 071 721 7936 or send C.V.s to Euro Personnel Services, 53 Gun Street, London E1 6AH.

SMITH NEW COURT
SECURITIES LTD

Administration Officer
Best Execution Dealing Service (B.E.D.S.)

We are one of the UK's leading Securities Houses, seeking to recruit an energetic person with exceptional organisational and communication skills.

The ideal candidate will be responsible for project work and control of all administration in the department. They should be computer literate with a level of understanding of Lotus 123.

Applications and a full CV should be forwarded to:

Kirsten Wright
Smith New Court Securities Ltd
Smith New Court House, 20 Farringdon Road
London EC4M 3NH

A Member of The Securities and Futures Authority
Registered in England No. 1317798

LOOKING FOR
A NEW START

An extension of our successful activities in London necessitates further representation.

We invite applicants between ages 45 - 55 to fill a responsible and progressive position with a large financial services organisation.

We offer an attractive package plus professional training.

For further information, telephone

Mike Allen on 081-897 9119.

SALES EXECUTIVE

COMPUTER SOFTWARE COMPANY based in West London, seeks experienced Sales Executive to join our small but dynamic sales team.

Your responsibilities would include developing existing sales and rentals customer base within the U.K. In-depth knowledge of IBM hardware product range essential. Understanding of OEM products would be an advantage. You must have the ability to negotiate at all levels. Applicant to be within commuting distance of Central London. Package commensurate with experience.

If you are interested and feel you meet the standards required, please send your application to: Jennifer Wheeler, 9 Elysium Gate, 126 New Kings Road, London SW6 4LZ. Tel: 071-384 2688.

JCB INTERNATIONAL (EUROPE) LIMITED
TECHNICAL MANAGER

JCB International (Europe) Limited, the UK subsidiary of the leading Japanese charge card organisation, requires a European technical manager, reporting to the European systems manager, who will be responsible primarily for coordinating and implementing the acceptance of the JCB card through electronic point of sale terminals throughout Europe. Specific responsibilities will include liaison with terminal manufacturers and owners regarding terminal use and configuration, system development and establishment of an interface with the company's communications network, ongoing operational support, liaison with airline reservation and settlement systems to establish necessary interfaces for data submission and authorisation, liaison with ATM owners and networks regarding reciprocal use of ATMs and establishment of necessary interfaces and operating procedures, and monitoring of developments in information technology throughout Europe.

Extensive European travel will be necessary. The applicant should be aged between 25 and 35 and have a sound working knowledge of point of sale and payment system technology and data communications, preferably gained from within the payment card industry.

Good communication skills required. Salary negotiable.

Please apply to David Stevens,
Executive Vice President
JCB International (Europe) Ltd.,
43 New Bond Street, London W1Y 9HB.

ADMINISTRATOR
/PRACTICE
MANAGER

We are a major provincial legal firm based in Tunbridge Wells with branch offices in West Kent and London.

The Administrator will be a member of the management team and is responsible for the management of the administrative and support services of the firm. Planning for sustained future growth is an essential component of the job.

We are looking for a person with substantial senior management experience in a commercial/business or professional environment. Practical knowledge of information technology systems will be a considerable advantage.

The successful applicant will be offered an attractive salary and ancillary benefits.

Please write with full C.V., to Wendy Izod, Personnel Manager, Thomson, Snell & Passmore, 3 Lonsdale Gardens, Tunbridge Wells, Kent TN11 1ND.

Applications must be received by 14 February 1992.

TS & P Thomson
Snell &
Passmore
Solicitors

PERSONNEL MANAGER

£40,000 + BANKING BENEFITS

Our client, a major City based European financial institution have asked us to find a Specialist Personnel professional. Preferably a graduate, aged between 28 and 35, you will have had a minimum of 5 years experience in a well organised, personnel environment. Assistance with relocation will be given where appropriate.

CORPORATE FINANCE
£40,000 + BANKING BENEFITS

We are looking for mathematically biased MBA's and ACA's to join this blue chip City company, who are starting a corporate finance function. For one position a background in operational research would be helpful.

To discuss these opportunities further, please call John Carr on 071 626 5283 or write with CV to S.P. City (Recruitment Consultants) 15 Eastcheap, London EC3M 1BU.

OVERSEAS JOBS
AND WORKING HOLIDAYS

Available worldwide, including USA, Europe, Far East, Mediterranean, Africa, Turkey or permanent, skilled or unskilled. For full details of our service send name, address and TWO L00SE 7p stamps to:

Jobsearch One
Barnes Lane, Weybridge, Middlesex TW20 3BU

CRÈME DE LA CRÈME

INTERNATIONAL PHOTOGRAPHY

SECRETARY DIRECTOR UP TO £1

PERSONAL ASSISTANT

EXCEPTIONAL YOUNG SEC

MULTI-LINGUAL OPPORTUNITIES

GERMAN LANGUAGE

WE CURRENTLY HAVE EXCITING VACANCIES FOR EXPERIENCED SECRETARIES WITH AT LEAST 90/60 WPM, PLUS FLUENT GERMAN TO WORK IN

MEDIA £16K

FINANCE £20K

MARKETING £16K

For an immediate interview for these and vacancies using other European Languages, call Angela Mortimer International on 071-287 7788

ANGELA MORTIMER
Secretarial Recruitment Consultancy

FRENCH SECRETARY - SWITZERLAND EXCEL SALARY

This prestigious firm currently seeks a senior sec to work for a busy Swiss firm. Duties involve dealing with clients, typing & French, excellent organisational skills, English 110 wpm & a knowledge of DIN & LOTUS 123 or equivalent. Good command of French 110 wpm.

An excellent package is offered to the ideal person.

Start day March

Tel: 071-287 6060 Fax: 071-494 4652

RECEPTION SELECTION

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

NON-SECRETARIAL

CAREER CHANGE

WE NEED A BILINGUAL SECRETARY who does not want to type all day but can when required. 2/3 hours per day, to act as liaison/Interpreter. Secretary as soon as possible. A varied, challenging job in small London-based business specialising in Central London business. All experience and necessary but no education, ability to learn and love of dogs essential. Audio typing - accuracy and speed more important than high speed. 25-30 hours per week.

Please ring CABRIAN & CASELEE 071 589 5481

ADMINISTRATION ACCOUNTS ASSISTANT

Required for busy, fun Marketing Co near London Bridge. Must be WP literate, enjoy figure work. Self starter. Salary £11,000.

PHIL SWINERTON 071-824 2317

PROPERTY Administration 25-35 £6,000

Don't miss this opportunity for a superb salary and benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

RECEPTIONIST required for busy City firm. Excellent salary & benefits. 24 hours. Permanent 071 931 9056

CHANNEL 4

6.00 Channel 4 Daily (613c24c)
9.35 Schools (671665b)
12.00 The Parliament Programme. Nicholas Owen with news from both Houses (12740)
12.30 Business Daily (5555b)
1.00 Season's Greetings. The guests are American film critics Siskel and Ebert (50108)
2.00 Filmmaker George White's 1935 Scandals! (1935, b/w). Vintage musical, directed by and starring George White as an eminent Broadway producer who discovers a small-town star (Alice Faye) (325721)
3.05 Post Impressions. Film about the four stamps issued to commemorate the 250th anniversary of the birth of Sir Richard Armitage, a leading figure in the history of British textiles (6132160)
4.00 A Brush with Art: Brighthelm Harbour. In the last programme of the series, Alwyn Crawford paints boats and reflections of distant buildings (524)
4.30 Countdown. Richard Whiteley and Carol Vorderman host the word game. With Philip Frank in the dictionary corner. (s) (708)
5.00 The Oprah Winfrey Show: Denzil Moore. The actress talks about her forthcoming film *The Butcher's Wife*, her marriage to Bruce Willis, and her controversial nude cover for *Vanity Fair*, taken while she was pregnant (10634)
5.55 Laurel and Hardy. Carleton (s) (366030)
6.00 The Crystal Maze. Richard O'Brien guides six contestants through the maze (7) (s) (63672)
7.00 Channel 4 News with Jon Snow and Zeinab Badawi. (Televised Weather (428011) 7.50 Comment (623001)
8.00 Free for All. Viewers produce their own programme. (7479)
8.30 Vice Reeves Big Night Out. Anarchic comedy with Vic Reeves and collaborators Bob Mortimer and Graham Fisher (5) (s) (6214)
9.00 The Germans
JOCE Alan Watts launches a four-part portrait of the strongest nation in Europe as it faces up to the opportunities and difficulties of reunification. Tonight's episode is by way of background briefing. The treatment is cool and detached, as if determined not to ruffle feathers. Watson paces in history, geography, religion and culture. He stresses Germany's regional



Not a lot of smiles: Macpherson, Duff and McManus (\$9.00 per)

- 8.00 **Taggart: Double Exposure.** Mark McManus stars as the tough detective in the first of a three-part investigation. (Oracle) (8295)
- 10.00 **News at Ten** with Trevor McDonald and Alastair Stewart. (Oracle) Weather (31217) 10.30 **Thames News** (985199)
- 10.40 **Prisoner: Cell Block H** (447769)
- 11.30 **01.** The entertainment magazine reviews the film **Double Impact** starring Jean Girard (867440), and attends the opening night of **The Cotton Club** at the Aldwych Theatre. Music is from **The Might Be Giants** (867440)
- 12.00 **A Problem Aired.** Dr John Cobb talks to a woman who has phobias about mice (19431)
- 12.30 **Amend Hitchcock Presents: Murder in Mind.** A mystery writer lets his imagination run riot. With Melissa Anderson (502090)
- 1.00 **01.** **French Connection** (1967). French comedy about a bumbling policeman in St Tropez. Starring Louis de Funès. With English dialogue. Directed by Jean Girard (86035)
- 3.00 **The Truth About Women.** Eve Pollard talks to Diane Abbott - Meeve Haren and Kate Saunders about feminism (86783)
- 4.30 **Murphy's Law.** Lighthearted drama starring George Segal as an insurance investigator (1) (94412)
- 4.30 **America's Funniest Home Videos** (751412)
- 5.00 **Videofication** (1) (20493)
- 5.30 **ITN Morning News** with Tim Neilson (87832). Ends at 6.00

EUROSPORT
 ● Via the Auto-Info

[illegible]

AUTHENTIC

**EXCLUSIVE
FRENCH
KITCHENWARE
AT DECIDEDLY
LOW PRICES.
SALE NOW ON**



The Le Creuset Round Casserole is now only £32.95 a saving of over £16 and the Le Creuset Buffet Casserole is now only £31.95 a saving of over £19. Just two of the reductions in our Winter Sale.

**ELIZABETH DAVID COOKSHOPS, 5 The Market,
Covent Garden, WC2 (071) 836 9167, Mon-Sat from
10am. Sun from 12 noon. At NASONS, 46/47 High
Street, Canterbury (0227) 456755, Extn. 329, Mon-Sat
9am to 5.30pm.**

the 1990s, the number of people in the world who are illiterate has increased from 1.2 billion to 1.5 billion. The number of illiterate people in the world is projected to reach 1.7 billion by the year 2015. The number of illiterate people in the world is projected to reach 1.7 billion by the year 2015.